# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

# FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 9, 2016

# Ameresco, Inc.

(Exact Name of Registrant as Specified in Charter)

**Delaware** (State or Other Jurisdiction of Incorporation) **001-34811** (Commission File Number) 04-3512838 (IRS Employer Identification No.)

111 Speen Street, Suite 410, Framingham, MA (Address of Principal Executive Offices) **01701** (Zip Code)

Registrant's telephone number, including area code: (508) 661-2200

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02. Results of Operations and Financial Condition.

On August 9, 2016, Ameresco, Inc. ("we" or the "Company") announced its financial results for the quarter ended June 30, 2016. The Company also posted prepared remarks with respect to its quarter ended June 30, 2016 results on the Investor Relations section of its website at www.ameresco.com. The full text of the press release and the prepared remarks issued in connection with the announcement are furnished as Exhibit 99.1 and Exhibit 99.2, respectively, to this Current Report on Form 8-K.

#### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

The exhibits listed on the Exhibit Index immediately preceding such exhibits are furnished as part of this Current Report on Form 8-K.

### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AMERESCO, INC.

Date: August 9, 2016

By: /s/ John R. Granara, III John R. Granara, III

Vice President and Chief Financial Officer

### EXHIBIT INDEX

Exhibit No.	Description
99.1	Press Release issued by the Company on August 9, 2016
99.2	Prepared Remarks dated as of August 9, 2016

Exhibit 99.1



# FOR IMMEDIATE RELEASE

Contact: Media Relations Investor Relations CarolAnn Hibbard, 508.661.2264, news@ameresco.com John Granara, 508.661.2215 Gary Dvorchak, CFA, The Blue Shirt Group, 323.240.5796, ir@ameresco.com

# Ameresco Reports Second Quarter 2016 Financial Results

# Second Quarter 2016 Financial Highlights:

- Revenues of \$162.6 million, an increase of 7%
- Net income of \$2 million or \$0.04 per diluted
  - share
- Adjusted EBITDA of \$13.2 million
  - Non-GAAP EPS of \$0.08
- New awards of \$270 million, up
  - 43%
- Total project backlog of \$1.6 billion, up 16% year over year

**FRAMINGHAM, MA** - August 9, 2016 - Ameresco, Inc. (NYSE:AMRC), a leading energy efficiency and renewable energy company, today announced financial results for the fiscal quarter ended June 30, 2016. The Company has also furnished prepared remarks in conjunction with this press release in a Current Report on Form 8-K. The prepared remarks contain supplemental information, including non-GAAP financial metrics, and have been posted to the "Investor Relations" section of the Company's website at <u>www.ameresco.com</u>.

# **Management Commentary**

George P. Sakellaris, Chairman, President and Chief Executive Officer of Ameresco commented, "We started the year with a clear strategy to drive growth, and our performance this quarter demonstrates our ability to execute. Investment in project development drove outstanding backlog growth, both in our fastest growing segments such as U.S. Federal, and also in areas of the country in which we have been underrepresented historically. We added to our renewable energy portfolio by putting 5.2 MW into service and growing energy revenue over 8%. Finally, we progressed in resolving issues in the under-performing business units. In particular, we believe our Canadian operations are positioned to once again contribute to growth."

Sakellaris continued, "Our execution against the growth strategy helped to further build momentum in our business. We had solid revenue growth and good profitability. More important was the acceleration we saw in business development activity. Awarded backlog was up 18%, and total backlog was up 16%. We had over \$270 million of new awards, an amount that was 43% higher than the new awards we booked in the second quarter of 2015. The improving backlog visibility positions us for a strong 2017 and beyond."

# **Financial Results**

(All financial result comparisons made are against the prior year period unless otherwise noted.)

### Second Quarter 2016

Revenues were \$162.6 million, compared to \$152.5 million, driven mainly by our Federal segment. Operating income was \$4.7 million, compared to \$5.1 million.

Net income was \$2.0 million in both quarters, resulting in net income per diluted share of \$0.04. Non-GAAP EPS was \$0.08, compared to \$0.04.

Adjusted EBITDA, a non-GAAP financial measure, was \$13.2 million, compared to \$11.5 million.

### Additional Second Quarter 2016 Operating Highlights:

- Project revenues were \$113.6 million, an increase of 11%.
- Revenues from other service offerings was slightly down at \$49.0 million due to the anticipated decline in integrated-PV.
- Cash flows from operating activities used \$24.7 million, compared to \$14.9 million, and adjusted cash from operations, a non-GAAP financial measure, was \$(2.3) million, compared to \$8.0 million both driven by strong construction activity in our Federal segment ahead of scheduled draws on our Federal ESPC agreements.
- Total project backlog was \$1,551.1 million as of June 30, 2016 and consisted of:
  - \$435.1 million of fully-contracted backlog of signed customer contracts for installation or construction of projects, which we expect to convert into revenue over the next 12-24 months, on average; and
  - \$1,116.0 million of awarded projects, representing projects in development for which we do not have signed contracts.
- Assets in development were \$157.0 million or 66 MWe. We placed 5.2 MW of solar assets into service during the quarter.

# FY 2016 Guidance

Ameresco is reaffirming its full year 2016 outlook. The Company expects to earn total revenue in the range of \$645 million to \$680 million in 2016. The Company also expects adjusted EBITDA for 2016 to be in the range of \$51 million to \$57 million and net income per diluted share to be in the range of \$0.25 to \$0.30 for 2016. Our guidance assumptions for the remainder of 2016 are as follows: project revenues from contracted backlog of approximately \$195 million; project revenues from awarded projects and proposals in the range of \$55 million to \$90 million; the remainder of revenues from all other service offerings; gross margin in the range of 19-20%; operating expenses as a percentage of revenue of 15.5-16.5%; an effective income tax rate of 25% using the midpoint of our guidance range; and weighted average common shares outstanding of 48 million. This guidance excludes the impact of any non-controlling interest activity and any additional charges relating to the SunEdison bankruptcy and our restructuring activities.

### Share Repurchase Program

During the second quarter, the Company repurchased 417,698 shares of its Class A common stock for an average per share price of \$4.63. The Company has approximately \$8 million of remaining authorization under the share repurchase program it announced in May 2016.

# Webcast Reminder

The Company will host a conference call today at 8:30 a.m. ET today to discuss results. Participants may access the earnings conference call by dialing +1 (877) 359-9508 or internationally +1 (224) 357-2393. The passcode is 46433469. Participants are advised to dial into the call at least ten minutes prior to register. A live, listen-only webcast of the conference call will also be available over the Internet. Individuals wishing to listen can access the call through the "Investor Relations" section of the Company's website at www.ameresco.com. An archived webcast will be available on the Company's website for one year.

In conjunction with the conference call, the Company will provide management's prepared remarks in the "Investor Relations" section of the Company's website, as well as in a Current Report on Form 8-K filed with the SEC.

### **Use of Non-GAAP Financial Measures**

This press release and the accompanying tables include references to adjusted EBITDA, non-GAAP EPS, non-GAAP net income and adjusted cash from operations, which are non-GAAP financial measures. For a description of these non-GAAP financial measures, including the reasons management uses these measures, please see the section following the accompanying tables titled "Exhibit A: Non-GAAP Financial Measures". For a reconciliation of these non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP, please see Other Non-GAAP Disclosures and Non-GAAP Financial Guidance in the accompanying tables.

### About Ameresco, Inc.

Founded in 2000, Ameresco, Inc. (NYSE:AMRC) is a leading independent provider of comprehensive services, energy efficiency, infrastructure upgrades, asset sustainability and renewable energy solutions for businesses and organizations throughout North America and Europe. Ameresco's sustainability services include upgrades to a facility's energy infrastructure and the development, construction and operation of renewable energy plants. Ameresco has successfully completed energy saving, environmentally responsible projects with federal, state and local governments, healthcare and educational institutions, housing authorities, and commercial and industrial customers. With its corporate headquarters in Framingham, MA, Ameresco has more than 1,000 employees providing local expertise in the United States, Canada, and the United Kingdom. For more information, visit <u>www.ameresco.com</u>.

# Safe Harbor Statement

Any statements in this press release about future expectations, plans and prospects for Ameresco, Inc., including statements about market conditions, pipeline and backlog, as well as estimated future revenues and net income, and other statements containing the words "projects," "believes," "anticipates," "plans," "expects," "will" and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation

Reform Act of 1995. Actual results may differ materially from those indicated by such forward-looking statements as a result of various important factors, including the timing of, and ability to, enter into contracts for awarded projects on the terms proposed; the timing of work we do on projects where we recognize revenue on a percentage of completion basis, including the ability to perform under recently signed contracts without unusual delay; demand for our energy efficiency and renewable energy solutions; our ability to arrange financing for our projects; changes in federal, state and local government policies and programs related to energy efficiency and renewable energy: the ability of customers to cancel or defer contracts included in our backlog; the effects of our recent acquisitions and restructuring activities; seasonality in construction and in demand for our products and services; a customer's decision to delay our work on, or other risks involved with, a particular project; availability and costs of labor and equipment; the addition of new customers or the loss of existing customers; market price of the Company's stock prevailing from time to time; the nature of other investment opportunities presented to the Company from time to time; the Company's cash flows from operations; and other factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2015, filed with the U.S. Securities and Exchange Commission on March 4, 2016 and in our Quarterly Report on Form 10-Q for the guarter ended March 31, 2016, filed with the U.S. Securities and Exchange Commission on May 5, 2016. In addition, the forward-looking statements included in this press release represent our views as of the date of this press release. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this press release.

#### AMERESCO, INC. CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share amounts)

		June 30, 2016	D	ecember 31, 2015
		(Unaudited)		
ASSETS Current assets:				
Cash and cash equivalents	\$	15,277	\$	21,645
Restricted cash	φ	12,382	Ф	16,236
Accounts receivable, net		80,445		73,372
Accounts receivable, net		21,959		21,454
Costs and estimated earnings in excess of billings				88,334
Inventory, net		69,797 14,406		13,223
Prepaid expenses and other current assets		12,023		11,745
Income tax receivable		12,025		2,151
		17,149		
Project development costs		,		15,538
Total current assets		243,438		263,698
Federal ESPC receivable		131,738		125,804
Property and equipment, net		5,921		5,328
Project assets, net		256,638		244,309
Goodwill		58,615		59,085
Intangible assets, net		5,282		6,770
Other assets		22,791		18,446
Total assets	\$	724,423	\$	723,440
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Current portions of long-term debt and capital lease liabilities	\$	14,883	\$	13,427
Accounts payable		112,968		114,759
Accrued expenses and other current liabilities		21,724		21,983
Billings in excess of cost and estimated earnings		22,259		28,744
Income taxes payable		718		810
Total current liabilities		172,552		179,723
Long-term debt and capital lease liabilities, less current portions and net of deferred financing		1,2,352		179,725
fees		104,770		100,490
Federal ESPC liabilities		121,633		122,040
Deferred income taxes		1,311		4,010
Deferred grant income		8,015		8,291
Other liabilities		21,492		18,854
		,.,_		,
Redeemable non-controlling interest		6,765		490
Stockholders' equity:				
Preferred stock, \$0.0001 par value, 5,000,000 shares authorized, no shares issued and outstanding at June 30, 2016 and December 31, 2015		_		
Class A common stock, \$0.0001 par value, 500,000,000 shares authorized, 28,827,392 shares issued and 28,409,694 shares outstanding at June 30, 2016, 28,684,392 shares issued and				
outstanding at December 31, 2015		3		3
Class B common stock, \$0.0001 par value, 144,000,000 shares authorized, 18,000,000 shares issued and outstanding at June 30, 2016 and December 31, 2015		2		2
Additional paid-in capital		111,539		110,311
Retained earnings		187,502		184,454
Accumulated other comprehensive loss, net		(9,212)		(5,228
Less - treasury stock, at cost, 417,698 shares at June 30, 2016		(1,949)		
Total equity		287,885		289,542
Total liabilities, redeemable non-controlling interest and equity	\$	724,423	\$	723,440

### AMERESCO, INC. CONSOLIDATED STATEMENTS OF INCOME (LOSS) (in thousands, except share and per share amounts)

	Three Months Ended June 30,			Six Months Ended June 30,			
		2016		2015	2016		2015
		(Unaudited)		(Unaudited)	(Unaudited)		
Revenues	\$	162,628	\$	152,489	\$ 296,404	\$	267,922
Cost of revenues		130,772		121,593	236,872		217,383
Gross profit		31,856		30,896	59,532		50,539
Selling, general and administrative expenses		27,140		25,812	53,028		49,883
Operating income		4,716		5,084	6,504		656
Other expenses, net		1,850		1,347	2,693		4,009
Income (loss) before provision (benefit) for income taxes		2,866		3,737	3,811		(3,353)
Income tax provision (benefit)		766		1,746	1,007		(1,156)
Net income (loss)		2,100		1,991	2,804	\$	(2,197)
Net loss (income) attributable to redeemable non-controlling interest		(106)			244		
Net income (loss) attributable to Ameresco, Inc.	\$	1,994	\$	1,991	\$ 3,048	\$	(2,197)
Net income (loss) per share attributable to common shareholders:							
Basic	\$	0.04	\$	0.04	\$ 0.07	\$	(0.05)
Diluted	\$	0.04	\$	0.04	\$ 0.07	\$	(0.05)
Weighted average common shares outstanding:							
Basic		46,719,122		46,493,162	46,730,805		46,450,877
Diluted		46,793,350		47,385,412	46,730,805		46,450,877

#### AMERESCO, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

	Six Months Ended June 30,				
		2016	2015		
	(1	Unaudited)	(Unaudited)		
Cash flows from operating activities:					
Net income (loss)	\$	2,804 \$	(2,197)		
Adjustments to reconcile net income (loss) to cash flows from operating activities:					
Depreciation of project assets		9,179	7,916		
Depreciation of property and equipment		1,552	1,555		
Amortization of deferred financing fees		635	562		
Amortization of intangible assets		1,211	2,024		
Provision for bad debts		2,932	83		
Unrealized gain on interest rate swaps		(153)	(184)		
Stock-based compensation expense		758	971		
Deferred income taxes		(1,365)	(2,006)		
Unrealized foreign exchange (gain) loss		(791)	635		
Changes in operating assets and liabilities:					
Restricted cash		(3,361)	(694		
Accounts receivable		(8,701)	2,426		
Accounts receivable retainage		(484)	1,821		
Federal ESPC receivable		(50,167)	(29,625		
Inventory, net		(1,183)	(1,257)		
Costs and estimated earnings in excess of billings		22,646	(2,787		
Prepaid expenses and other current assets		(562)	(3,056		
Project development costs		(1,360)	(3,630		
Other assets		459	(1,403		
Accounts payable, accrued expenses and other current liabilities		(8,254)	(13,372		
Billings in excess of cost and estimated earnings		(6,041)	5,589		
Other liabilities		(1,908)	(219		
Income taxes payable		2,432	(112		
Cash flows from operating activities		(39,722)	(36,960		
Cash flows from investing activities:					
Purchases of property and equipment		(2,212)	(643		
Purchases of project assets		(20,813)	(13,640		
Proceeds from sales of assets		_	852		
Cash flows from investing activities		(23,025)	(13,431		
Cash flows from financing activities:					
Payments of financing fees		(749)	(1,202		
Proceeds from exercises of options		470	605		
Repurchase of common stock		(1,949)	_		
Proceeds from senior secured credit facility, net		2,900	3,500		
Proceeds from long-term debt financing		3,013	, 		
Proceeds from Federal ESPC projects		38,759	40,870		
Proceeds from sale-leaseback financing		11,008	7,581		
Non-controlling interest			(116		
Proceeds from investment by redeemable non-controlling interest, net		6,519	(110		
Restricted cash		3,369	(25		
Payments on long-term debt		(6,129)	(6,066		
		57,211	45,147		
Cash flows from financing activities			45,147		
Effect of exchange rate changes on cash		(832)			
Net decrease in cash and cash equivalents		(6,368)	(4,443		
Cash and cash equivalents, beginning of period	<b>^</b>	21,645	23,762		
Cash and cash equivalents, end of period	\$	15,277 \$	19,319		

# Non-GAAP Financial Measures (in thousands)

	 Three Months	Ende	ed June 30,		Six Months E	nded	June 30,
	2016		2015		2016		2015
	(Unaudited)		(Unaudited)		(Unaudited)	(Ur	naudited)
Adjusted EBITDA:							
Net income (loss) attributable to Ameresco, Inc.	\$ 1,994	\$	1,991	\$	3,048	\$	(2,197)
Impact from redeemable non-controlling interest	106		—		(244)		—
Plus: Income tax provision (benefit)	766		1,746		1,007		(1,156)
Plus: Other expenses, net	1,850		1,347		2,693		4,009
Plus: Depreciation and amortization of intangible assets	6,023		5,755		11,942		11,495
Plus: Stock-based compensation	391		453		758		971
Plus: Restructuring charges	2,060		204		2,428		372
Plus: Non-Core Canada project loss	 				—		3,153
Adjusted EBITDA	\$ 13,190	\$	11,496	\$	21,632	\$	16,647
Adjusted EBITDA margin	 8.1%		7.5%		7.3%		6.2%
Non-GAAP net income (loss) and EPS:							
Net income (loss) attributable to Ameresco, Inc.	\$ 1,994	\$	1,991	\$	3,048	\$	(2,197)
Impact from redeemable non-controlling interest	106				(244)		
Plus: Restructuring charges	2,060		204		2,428		372
Plus: Non-Core Canada project loss							3,153
Plus: Income Tax effect of non-GAAP adjustments	 (282)		(194)		(166)		(123)
Non-GAAP net income	\$ 3,878	\$	2,001	\$	5,066	\$	1,205
Diluted net income per common share	\$ 0.04	\$	0.04	\$	0.07	\$	(0.05)
Effect of adjustments to net income	0.04				0.04		0.08
Non-GAAP EPS	\$ 0.08	\$	0.04	\$	0.11	\$	0.03
Weighted average common shares outstanding - diluted	 46,793,350		47,385,412		46,730,805		46,450,877
Adjusted cash from operations:							
Cash flows from operating activities	\$ (24,653)	\$	(14,877)	\$	(39,722)	\$	(36,960)
Plus: proceeds from Federal ESPC projects	22,374		22,855		38,759		40,870
Adjusted cash from operations	\$ (2,279)	\$	7,978	\$	(963)	\$	3,910
					Jun	ie 30,	
					2016		2015
Construction booklose					(Unaudited)		(Unaudited)
Construction backlog: Awarded(1)				\$	1,116,000	\$	944,500
Fully-contracted				Ф	435,100	Ф	944,300 398,300
-				¢	1,551,100	\$	1,342,800
Total construction backlog				\$			
Assets in development				\$	157,000	\$	152,400

(1) Represents estimated future revenues from projects that have been awarded, though the contracts have not yet been signed.

# **Non-GAAP Financial Guidance**

Adjusted earnings before interest, taxes, depreciation	and amortiz	ation (adjusted EBITD	<b>D</b> A):										
	(in thousands)												
Year Ended December 31, 2016													
		Low		High									
Operating income	\$	21,750	\$	24,500									
Depreciation and amortization of intangible assets		25,000		27,000									
Stock-based compensation		2,000		2,000									
Restructuring		2,500		3,500									
Adjusted EBITDA	\$	51,250	\$	57,000									
Adjusted EBITDA margin		7.0%		7.5 %									

### **Exhibit A: Non-GAAP Financial Measures**

We use the non-GAAP financial measures defined and discussed below to provide investors and others with useful supplemental information to our financial results prepared in accordance with GAAP. These non-GAAP financial measures should not be considered as an alternative to any measure of financial performance calculated and presented in accordance with GAAP. For a reconciliation of these non-GAAP measures to the most directly comparable financial measures prepared in accordance with GAAP, please see Other Non-GAAP Disclosure and Non-GAAP Financial Guidance in the tables above.

We understand that, although measures similar to these non-GAAP financial measures are frequently used by investors and securities analysts in their evaluation of companies, they have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for the most directly comparable GAAP financial measures or an analysis of our results of operations as reported under GAAP. To properly and prudently evaluate our business, we encourage investors to review our GAAP financial statements included above, and not to rely on any single financial measure to evaluate our business.

# Adjusted EBITDA and Adjusted EBITDA Margin

We define adjusted EBITDA as operating income before depreciation, amortization of intangible assets, stock-based compensation expense, restructuring charges and loss related to a significant non-core project in Canada. We believe adjusted EBITDA is useful to investors in evaluating our operating performance for the following reasons: adjusted EBITDA and similar non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, capital structures and the methods by which assets were acquired; securities analysts often use adjusted EBITDA and similar non-GAAP measures to evaluate the overall operating performance of companies; and by comparing our adjusted EBITDA in different historical periods, investors can evaluate our operating results without the additional variations of depreciation and amortization expense, stock-based compensation expense, restructuring charges and loss related to a significant non-core project in Canada. We define adjusted EBITDA margin as adjusted EBITDA stated as a percentage of revenue.

Our management uses adjusted EBITDA and adjusted EBITDA margin as measures of operating performance, because they do not include the impact of items that we do not consider indicative of our core operating performance; for planning purposes, including the preparation of our annual operating budget; to allocate resources to enhance the financial performance of the business; to evaluate the effectiveness of our business strategies; and in communications with the board of directors and investors concerning our financial performance.

During the first quarter of 2016, we changed our calculation and presentation of adjusted EBITDA in order to exclude certain items that we do not consider indicative of our core operating performance, including restructuring charges and losses related to a significant non-core project in Canada. Adjusted EBITDA and adjusted EBITDA margin for the prior periods have been recalculated to be presented on a comparable basis.

### Non-GAAP Net Income and EPS

We define non-GAAP net income and earnings per share ("EPS") to exclude certain discrete items that management does not consider representative of our ongoing operations, including restructuring charges, loss related to a significant non-core project in Canada and impact from

redeemable non-controlling interest. We consider non-GAAP net income and non-GAAP EPS to be important indicators of our operational strength and performance of our business because they eliminate the effects of events that are not part of the Company's core operations.

# **Adjusted Cash From Operations**

We define adjusted cash from operations as cash flows from operating activities plus proceeds from Federal ESPC projects. Cash received in payment of Federal ESPC projects is treated as a financing cash flow under GAAP due to the unusual financing structure for these projects. These cash flows, however, correspond to the revenue generated by these projects. Thus we believe that adjusting operating cash flow to include the cash generated by our Federal ESPC projects provides investors with a useful measure for evaluating the cash generating ability of our core operating business. Our management uses adjusted cash from operations as a measure of liquidity because it captures all sources of cash associated with our revenue generated by operations.



# Second Quarter 2016 Earnings Conference Call Prepared Remarks

### **About the Prepared Remarks**

The following commentary is provided by management and should be read in conjunction with Ameresco's second quarter 2016 earnings press release. These remarks represent management's current views on the Company's financial and operational performance and outlook and are provided to give investors and analysts further insight into our performance in advance of the earnings call. With respect to the non-GAAP financial measures contained in these prepared remarks, a discussion of and a reconciliation between GAAP and non-GAAP results and guidance is provided at the end of these remarks.

### **Earnings Conference Call and Webcast**

The Company will host a conference call today at 8:30 a.m. ET today to discuss results. Participants may access the earnings conference call by dialing +1 (877) 359-9508 or internationally +1 (224) 357-2393. The passcode is 46433469. Participants are advised to dial into the call at least ten minutes prior to register. A live, listen-only webcast of the conference call will also be available over the Internet. Individuals wishing to listen can access the call through the "Investor Relations" section of the Company's website at www.ameresco.com. An archived webcast will be available on the Company's website for one year.

### Safe Harbor Statement

Any statements in these prepared remarks about future expectations, plans and prospects for Ameresco, Inc., including statements about market conditions, pipeline and backlog, as well as estimated future revenues and net income, and other statements containing the words "projects," "believes," "anticipates," "plans," "expects," "will" and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward-looking statements as a result of various important factors, including the timing of, and ability to, enter into contracts for awarded projects on the terms proposed; the timing of work we do on projects where we recognize revenue on a percentage of completion basis, including the ability to perform under recently signed contracts without unusual delay; demand for our energy efficiency and renewable energy solutions; our ability to arrange financing for our projects; changes in federal, state and local government policies and programs related to energy efficiency and renewable energy; the ability of customers to cancel or defer contracts included in our backlog; the effects of our recent acquisitions and restructuring activities; seasonality in construction and in demand for our products and services; a customer's decision to delay our work on, or other risks involved with, a particular project; availability and costs of labor and equipment; the addition of new customers or the loss of existing customers; market price of the Company's stock prevailing from time to time; the nature of other investment opportunities presented to the Company from time to time; the Company's cash flows from operations; and other factors

discussed in our Annual Report on Form 10-K for the year ended December 31, 2015, filed with the U.S. Securities and Exchange Commission on March 4, 2016 and in our Quarterly Report for the quarter ended March 31, 2016, filed with the U.S. Securities and Exchange Commission on May 5, 2016. In addition, the forward-looking statements included in these prepared remarks represent our views as of the date of these prepared remarks. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of these prepared remarks.

### **Use of Non-GAAP Financial Measures**

These prepared remarks and the accompanying tables include references to adjusted EBITDA and adjusted cash from operations, which are non-GAAP financial measures. For a description of these non-GAAP financial measures, including the reasons management uses them, please see the section at the end of these prepared remarks titled "Explanation of Non-GAAP Financial Measures". For a reconciliation of these non-GAAP financial measures to the most directly comparable financial measure prepared in accordance with GAAP, please see the sections at the end of these prepared remarks titled "GAAP to Non-GAAP Reconciliations" and "Non-GAAP Financial Guidance".

# **Prepared Remarks**

# George Sakellaris - CEO

In the second quarter, we continued to build on our solid start to the year. Revenue was up 6.6%, gross margin was stable, and we again kept operating expenses under control. This resulted in flat net income and a 15% improvement in Adjusted EBITDA.

Because our results are often lumpy, we also measure our progress by the year-to-date performance. This can smooth out timing differences and other fluctuations that we believe do not completely reflect our long-term performance. Year to date, our revenue is up 10.6%, net income is \$3 million - up \$5.2 million against a loss of \$2.2 million last year - and adjusted EBITDA is up 29.9%.

This quarter was outstanding in terms of selling activity, so I want to discuss that first. We have been investing heavily to create the business development infrastructure necessary to accelerate pipeline build. This effort is a key element of the four-point strategy we are executing this year to drive growth, and we are seeing immediate results. Demand has been building steadily in our core project business. New award and signed contract activity this quarter extended that trend.

Awarded backlog was up 18%, contracted backlog up 9%, and total backlog up 16% year over year to \$1.6 billion. We had over \$270 million of new awards, an amount that was 43% higher than the new awards we booked in the second quarter of 2015. That was our best performance since the third quarter of 2012. We converted \$188 million of awards into contracts, an amount that was 67% higher than our conversions at this time last year. So in terms of being awarded new business, and then converting it to contracted work, we are performing quite well. We expect to see the revenue impact in 2017 and beyond.



The new award performance was driven by Federal and the eastern U.S., each of which was awarded approximately \$100 million of new projects. Three projects in particular drove Federal awards: one, a project for Veteran's Affairs; two, a project for the Navy, and three, we were able to increase scope on an existing awarded prison project that went to contract in July. Based on our Federal Group's outstanding selling efforts, we now have at least three years of revenue visibility for this business.

In the eastern U.S., we increased our awarded backlog by over 40% from Q1 -- an increase of \$83 million, to \$280 million. That is a net number of course. Our gross new awards in the eastern U.S. were \$106 million. The \$106 million was driven by a \$20 million urban community college project, as well as winning phase 2 work at the large northeastern city housing authority we mentioned last quarter. In general, housing is an active market for us. In addition to this very large project, we have identified other housing opportunities. Efficiency upgrades solve a real problem for housing authorities, namely how to upgrade aging housing stock at low cost. Our upgrades are a self-funding mechanism that results in refreshed homes that operate less expensively and in a more environmentally friendly manner.

I should point out that the Federal and eastern U.S. were not alone in doing an excellent job of driving business. Around the country, the majority of regions grew their awarded backlog by double digits. The U.S. overall grew awarded backlog by 28% during the quarter. We are encouraged that these results reflect effort being undertaken to achieve greater penetration in areas of the country in which we are under-represented, especially the Southwest. This effort is another of the four elements of our growth strategy for this year.

The pipeline starts with awards, of course, but we make an equally intense effort to convert them into contracts...and during the quarter, we performed well. Our net contracted backlog increased over 20% sequentially.

The biggest contributor to this growth was the Federal group, which doubled its contracted backlog. The surge in conversions came from two large awarded projects that were part of the GSA National Deep Energy Retrofit program. We believe that we can deliver excellent results under that program. For example, as part of this program, the GSA is partnering with Ameresco to upgrade four federal buildings in DC, including the EPA headquarters. The project is designed to reduce electricity consumption by 40% and water consumption by over 50%. The Deep Retrofit program is intended to be quite large and will stretch out over many years. We look forward to more bid opportunities under this program.

Of course, the Federal group was not the only one to grow its contracted backlog. The U.S. regions grew contracted backlog 2% during the quarter, with two regions in particular posting substantial percentage gains.

As you can see, our visibility and outlook are very good. Let's now turn back to revenue and earnings. Our core project business performed well in the quarter, with revenue up 11%. As we regularly highlight, projects are the core growth driver, but we are also focused on building our higher margin, recurring revenue sources. Specifically, over the long term we want to drive more revenue from operations and maintenance and energy sales. Especially in 2016, building the portfolio of energy-producing assets is another focus area of our four-point strategy. Both Energy sales and O&M saw a double digit increase on a year to date basis. What is important

is that these revenue streams are meaningful contributors to our profitability. In fact, those two lines of business generally contribute over half of our earnings.

In that regard, at this time market trends are in our favor. The project work we are pursuing usually includes an increasing amount of renewable energy as part of a comprehensive solution. So we are installing more solar, and we are developing assets to sell power under long-term contracts to credit-worthy customers. We placed 5.2 MW of solar into service in the quarter, and invested another \$16 million in energy-producing assets. John will provide more details on our operating asset portfolio.

In addition to the assets we are developing to own and operate, we are continuing to see the integration of distributed generation into our core projects. Especially in Federal, the bids are now what we call "fence to fence". Not only do they want us to provide solutions to reduce power usage, they want a renewable energy supply and better reliability via storage, load shedding and cogeneration. This is driving up the average size of projects we are pursuing, and winning.

Other end-markets are equally interested in distributed generation. We have done a number of projects in Massachusetts, installed solar for the Minneapolis-St Paul Airport and Knox County Tennessee municipal buildings and schools, and are working on installations for hospitals and community solar gardens across the country.

At this point, I want to address innovation, because it is such an important driver of our industry leadership. All across the U.S., customers are choosing Ameresco for not only traditional energy solutions. We are also chosen for our innovative offerings and proven expertise in solar power, landfill gas, water reclamation, LED street lighting, smart metering, intelligent micro-grids, battery storage, and central plant optimization.

LED street lighting is blossoming as a market opportunity. We have meaningful expertise in this type of project from working on LED street light upgrades in Washington state, Arizona, and others. The value to the customer of these upgrades is easy to quantify, and we are detecting growing interest around the country. To more effectively pursue this opportunity we have created a national LED business development position and appointed one of our leaders from the Washington state project. We believe this will result in a more focused and coordinated effort to win these opportunities.

We are also doing far more in water, which is important since sustainable use of resources extends beyond just energy. We are currently working on several water reclamation and waste water treatment projects across the nation. Water reclamation and conservation is more often included as part of our comprehensive solutions, such as the Deep Retrofit project in DC that I mentioned earlier.

These examples clearly demonstrate the basis of our industry leadership. We are a resource efficiency company that is a true sustainability partner for our customers.

Now, let me turn the call over to John to provide more details about our financial results and guidance.

John?

#### John Granara - CFO

Thank you, George, and good morning, everyone. As we get started with the financials, please note that, unless otherwise stated, all the amounts I reference relate to Q2 2016, and the comparisons are for the year-over-year changes. In reviewing results, our prepared remarks on our website offer both lines of business and our traditional segment reporting. This will keep the time series comparable for you.

Total revenues of \$162.6 million were up 6.6%. Solid growth in revenue was due primarily to Federal. The total revenue performance matched our expectation that Canada and integrated PV would be flat and down, respectively. Optimizing Canada and other under-performing business units is one of the four strategies we are implementing in 2016.

Gross margin was 19.6%, down from 20.3% last year. The 70 basis point reduction resulted from the timing of revenue recognition in a Federal project, and the timing of sales of solar renewable energy certificates.

SG&A expense was \$27.1 million. That amount included \$2 million of charges related to the restructuring and reorganization of our Canadian operations. We elected to reserve additional amounts of receivables that we believe may not be collectible due to the restructuring and wind down of certain operations in Canada. Without this reserve, SG&A would have been \$25.1 million and 15.4% of revenue, lower than last year on both a dollar and percent of revenue basis.

As a result of the additional charge in the quarter, we are revising our estimate of restructuring charges in Canada to \$2.5 to \$3.5 million for the year. In addition, the restructuring actions related to our enterprise energy management software business are substantially complete, with that group integrated into our core business.

Operating income was \$4.7 million, which compares to operating income of \$5.1 million last year. The decline was due to the slightly lower gross margin and impact of the reserve.

Below the operating line, other expenses were \$1.9 million. This includes approximately \$1.6 million of interest expenses. Our effective tax rate in the quarter was approximately 27%.

Net income was \$2.0 million and earnings per diluted share were \$0.04, both essentially flat. Non-GAAP diluted earnings per share were \$0.08.

Adjusted EBITDA was \$13.2 million, up 15%. Adjusted EBITDA margin in the quarter was 8.1%, compared to 7.5% in the same quarter last year. Keep in mind that we continue to invest meaningfully to expand into and strengthen our presence in new areas of the U.S., especially the west and southwest.

Now let's turn to our balance sheet. I will describe what happened during the quarter, so all the comparisons are sequential, meaning against figures as of the end of Q1 2016.

Cash and equivalents-- including restricted cash-was \$27.7 million, down \$569,000.

Accounts receivable, including retainage, increased by \$10 million to \$102.4 million.

Project assets were up net \$8.8 million to \$256.6 million. We invested \$16 million of capex into projects that we plan to own and operate.

As George mentioned, we placed 5.2MW of solar assets in service during the quarter adding to our portfolio of distributed generation assets. That revenue is recurring and high margin, and creates a great foundation for the company. As of the end of the quarter, we have 162 MWe of assets in operation, consisting of approximately 122 MWe of landfill gas plants and approximately 40 MW of solar assets. The majority of the portfolio is backed by long term PPA contracts with credit worthy off-takers. This provides high visibility of revenue and earnings for many years. The weighted average remaining term for our solar PPAs is nearly 22 years, while the non-solar PPAs are just over 13.5 years. Only 5.75 MWe of assets are operated on a merchant basis.

Consolidated debt of \$119.7 million was up \$14.9 million. The increase was due to draws on the line of credit that we use to fund assets in development and construction. The line is used before we close on permanent financing, which normally occurs after the assets are placed into commercial operation. Non-recourse project debt is \$96 million, representing most of our total debt.

During the quarter, we repurchased 418,000 shares of common stock for \$1.95 million. We have approximately \$8 million dollars still authorized in this program.

At the halfway point of the year, our solid results underpin our continued confidence in our annual guidance. For the full year, we continue to expect revenues to be in the range of \$645 to \$680 million.

This outlook reflects growth in our core project business, coupled with solid growth in energy sales. We continue to expect Canada to be at least flat, and integrated PV revenue to be down approximately \$10 million for the year.

We expect gross margin in the range of 19%-20%, and operating expenses to be around 15.5% to 16.5% of revenue. We expect EPS in the range of 25 to 30 cents, and adjusted EBITDA to be in the range of \$51 to \$57 million.

For the third quarter of 2016, we expect revenues to be within the range of \$170 to \$180 million, and EPS in the range of 9 to 13 cents. This revenue guidance reflects the fact that some revenue we expected in Q3 was recognized in Q2. Despite the shift in revenue, we expect to improve our profitability in Q3.

Finally, the guidance we provided excludes the impact of any non-controlling interest activity and any additional charges related to the SunEdison bankruptcy or our restructuring activities.

### **Closing Remarks - Mr. Sakellaris**

To summarize, I want to relate our results back to the four growth strategies we presented at the beginning of the year. Our results show clearly that we are executing the strategy and driving progress.

The first strategic element was investing to accelerate our pipeline. You can see the results in our backlog growth. We are starting to see substantial rates of growth in new awards and contracts.

The second element was growth in under-represented areas in the U.S., especially California and Texas. You can see the results here by considering our new award performance in the Southwest, where the backlog grew 17%. We intend to further accelerate growth in that region, and have hired leadership and staff to drive it.

The third strategy is to continue to build our higher margin recurring revenue streams, specifically energyproducing assets and operations and maintenance. We placed 5.2 MW of solar into service in the quarter, invested \$16 million in renewable energy, and grew our O&M revenue. We believe these numbers will continue to grow.

The final strategic element was to optimize under-performing business units. We are well along in Canada, and the software business is now fully integrated into our project selling effort.

Before we end, I want to thank our employees for their hard work and dedication in providing industryleading services to our customers. I also want to thank our customers for choosing Ameresco as their trusted sustainability partner.

With that we'll close the call. Thank you for your attention and interest. We will look forward to updating you on our progress again in November.

		Three Mo	onths	Ended	Six Months Ended					
	R	evenues	Adju	usted EBITDA	F	Revenues		Adjusted EBITDA(1)		
June 30, 2016										
J.S. Regions	\$	70,583	\$	4,760	\$	112,204	\$	5,110		
J.S. Federal		43,099		5,605		81,768		12,624		
Canada		13,198		767		28,005		1,160		
Small-Scale Infrastructure		19,060		7,343		39,753		14,770		
II Other		16,688		798		34,674		787		
Inallocated corporate activity		_		(6,083)		_		(12,819)		
Total Consolidated	\$	162,628	\$	13,190	\$	296,404	\$	21,632		
une 30, 2015										
J.S. Regions	\$	71,595	\$	6,381	\$	118,028	\$	8,546		
J.S. Federal		30,437		5,346		54,580		8,975		
Canada		13,836		(10)		24,732		(430)		
Small-Scale Infrastructure		16,319		6,734		29,922		11,477		
II Other		20,302		(953)		40,660		(841)		
Inallocated corporate activity		_		(6,002)		_		(11,080)		
Total Consolidated	\$	152,489	\$	11,496	\$	267,922	\$	16,647		

							Sn	nall-Scale			Total
	U.S	. Regions	U.\$	S. Federal		Canada		astructure	All Other	Co	nsolidated
2016					·						
Revenues:											
Project(1)	\$	66,004	\$	32,466	\$	10,564	\$	4,081	\$ 471	\$	113,586
Operating Assets(2)		—		1,293		824		13,503	306		15,926
O&M(3)		4,208		9,340		159		1,129	—		14,836
Integrated-PV(4)		—		—		—		—	7,128		7,128
Other Services		371		—		1,651		347	8,783		11,152
Total Revenues	\$	70,583	\$	43,099	\$	13,198	\$	19,060	\$ 16,688	\$	162,628
2015											
Revenues:											_
Project(1)	\$	66,923	\$	20,541	\$	11,331	\$	1,311	\$ 2,013	\$	102,119
Operating Assets(2)		_		_		833		13,856	_		14,689
O&M(3)		4,422		9,876		144		718	6		15,166
Integrated-PV(4)		_		_		_		_	9,925		9,925
Other Services		249		20		1,529		434	8,358		10,590
Total Revenues	\$	71,594	\$	30,437	\$	13,837	\$	16,319	\$ 20,302	\$	152,489

	U.S	6. Regions	U.\$	S. Federal	Canada	 nall-Scale astructure		All Other	Co	Total nsolidated
2016										
Revenues:										
Project(1)	\$	103,165	\$	59,267	\$ 23,382	\$ 10,108	\$	2,766	\$	198,688
Operating Assets(2)		_		1,905	1,117	26,935		612		30,569
O&M(3)		8,569		20,596	315	2,057		—		31,537
Integrated-PV(4)		—		—	—	—		14,487		14,487
Other Services		470		—	3,191	653		16,809		21,123
Total Revenues	\$	112,204	\$	81,768	\$ 28,005	\$ 39,753	\$	34,674	\$	296,404
2015							•			
Revenues:										_
Project(1)	\$	108,951	\$	36,063	\$ 20,315	\$ 1,961	\$	3,469	\$	170,759
Operating Assets(2)		_		_	1,072	26,040		—		27,112
O&M(3)		8,511		18,497	298	1,401		6		28,713
Integrated-PV(4)		—		—	—	—		20,758		20,758
Other Services		566		20	3,047	520		16,427		20,580
Total Revenues	\$	118,028	\$	54,580	\$ 24,732	\$ 29,922	\$	40,660	\$	267,922

(1) Project revenues consists of services related to the design, engineering and installation of, and the arranging of financing for, equipment and other measures to improve the efficiency and control the operation of a facility's energy infrastructure. Project revenues also include the construction for customers of small-scale plants that produce electricity, gas, heat or cooling from renewable sources of energy.

(2) Operating Assets revenues includes the sale of electricity, processed LFG, heat or cooling from plants that the Company owns.

(3) O&M revenues includes operations and maintenance services for customers as well as measurement and verification services related to our ESPCs.

(4) Integrated-PV revenues includes the sale of solar PV energy products and systems.

# Operating Asset Metrics (in thousands, except megawatt equivalents ("MWe"))

	Three	Three Months Ended and As Of June 30,			Six	s Of June 30,		
		2016		2015		2016		2015
Operating Assets:								
Assets in Development	\$	157,000	\$	152,400	\$	157,000	\$	152,400
Assets in Development (MWe)		65.5		70.6		65.5		70.6
Total Assets in Operation (MWe)		162.0		133.5		162.0		133.5
Revenues	\$	15,926	\$	14,689	\$	30,569	\$	27,112
Adjusted EBITDA	\$	8,213	\$	7,526	\$	15,409	\$	13,016

# GAAP to Non-GAAP Reconciliations

Three Months	Ende	ed June 30,		Six Months E	nded	June 30,
 2016		2015		2016		2015
 (Unaudited)		(Unaudited)		(Unaudited)		(Unaudited)
\$ 1,994	\$	1,991	\$	3,048	\$	(2,197)
106				(244)		_
766		1,746		1,007		(1,156)
1,850		1,347		2,693		4,009
6,023		5,755		11,942		11,495
391		453		758		971
2,060		204		2,428		372
		—				3,153
\$ 13,190	\$	11,496	\$	21,632	\$	16,647
8.1 %		7.5%		7.3%		6.2%
\$ 1,994	\$	1,991	\$	3,048	\$	(2,197)
106				(244)		_
2,060		204		2,428		372
						3,153
(282)		(194)		(166)		(123)
\$ 3,878	\$	2,001	\$	5,066	\$	1,205
\$ 0.04	\$	0.04	\$	0.07	\$	(0.05)
0.04				0.04		0.08
\$ 0.08	\$	0.04	\$	0.11	\$	0.03
46,793,350		47,385,412		46,730,805		46,450,877
\$ (24,653)	\$	(14,877)	\$	(39,722)	\$	(36,960)
22,374		22,855		38,759		40,870
\$	\$		\$		\$	3,910
\$ \$ \$ \$	(Unaudited)    \$ 1,994    106    766    1,850    6,023    391    2,060	(Unaudited)  (Unaudited)    \$ 1,994  \$    106  766    1,850  6,023    391  2,060 $$ \$    \$ 13,190  \$    \$ 1,994  \$    106  2,060 $$ (282)    \$ 3,878  \$    \$ 0.04  \$    0.04  \$    \$ 0.08  \$    1  46,793,350    \$ (24,653)  \$    \$ (24,653)  \$	(Unaudited)(Unaudited)\$ $1,994$ \$ $1,991$ 106766 $1,746$ 1,850 $1,347$ 6,023 $5,755$ 3914532,060204\$ $13,190$ \$ $11,496$ 8.1% $7.5\%$ \$ $2,060$ 204(282)(194)\$ $3,878$ \$ $2,001$ \$ $0.04$ (282)(194)\$ $0.04$ \$ $0.04$ \$ $0.04$ \$ $0.04$ \$ $0.04$ \$ $0.04$ \$ $46,793,350$ \$ $(14,877)$ $22,374$ $22,855$	(Unaudited)(Unaudited)\$ 1,994\$ 1,991\$ 1067661,7461,8501,3476,0235,7553914532,060204\$ 13,190\$ 11,496\$ 1,994\$ 1,991\$ 3,878\$ 2,001\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,08\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,04\$ 0,08\$ 0,04\$ 0,08\$ 0,04\$ 0,04\$ 0,04\$ 0,05\$ 0,04\$ 0,06\$ 0,04\$ 0,06\$ 0,04\$ 0,06\$ 0,04\$ 0,06	(Unaudited)(Unaudited)(Unaudited)(Unaudited)\$1,994\$1,991\$3,048106(244)7661,7461,0071,8501,3472,6936,0235,75511,9423914537582,0602042,428\$13,190\$11,496\$2,0602042,428\$13,190\$1,991\$3,048106(244)2,0602042,428(282)(194)(166)\$3,878\$2,001\$0.04\$0.070.040.04\$0.08\$0.04\$0.08\$0.04\$(14,877)\$(39,722)22,37422,85538,759	(Unaudited)    (Unaudited)    (Unaudited)    (Unaudited)      \$ 1,994    \$ 1,991    \$ 3,048    \$      106     (244)      766    1,746    1,007      1,850    1,347    2,693      6,023    5,755    11,942      391    453    758      2,060    204    2,428           \$ 13,190    \$ 11,496    \$ 21,632    \$      \$ 1,994    \$ 1,991    \$ 3,048    \$      106     (244)    \$      2,060    204    2,428    \$      -    -    -    -      (282)    (194)    \$ 3,048    \$      (282)    (194)    \$ 5,066    \$      \$ 0,04    \$ 0,04    \$ 0,07    \$      \$ 0,04    \$ 0,04    \$ 0,07    \$      \$ 0,08    \$ 0,04    \$ 0,01    \$    \$      1    46,793,350    47,385,412    46,730,8

# **Non-GAAP Financial Guidance**

Adjusted earnings before interest, taxes, depreciation	n and amortiza	ation (adjusted EBITI	DA):									
(in thousands)												
Year Ended December 31, 2016												
		Low		High								
Operating income	\$	21,750	\$	24,500								
Depreciation and amortization of intangible assets		25,000		27,000								
Stock-based compensation		2,000		2,000								
Restructuring		2,500		3,500								
Adjusted EBITDA	\$	51,250	\$	57,000								
Adjusted EBITDA margin		7.0%		7.5 %								

We use the non-GAAP financial measures defined and discussed below to provide investors and others with useful supplemental information to our financial results prepared in accordance with GAAP. These non-GAAP financial measures should not be considered as an alternative to any measure of financial performance calculated and presented in accordance with GAAP. For a reconciliation of these non-GAAP measures to the most directly comparable financial measures prepared in accordance with GAAP, please see Other Non-GAAP Disclosure and Non-GAAP Financial Guidance in the tables above.

We understand that, although measures similar to these non-GAAP financial measures are frequently used by investors and securities analysts in their evaluation of companies, they have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for the most directly comparable GAAP financial measures or an analysis of our results of operations as reported under GAAP. To properly and prudently evaluate our business, we encourage investors to review our GAAP financial statements included above, and not to rely on any single financial measure to evaluate our business.

# Adjusted EBITDA and Adjusted EBITDA Margin

We define adjusted EBITDA as operating income before depreciation, amortization of intangible assets, stock-based compensation expense, restructuring charges and loss related to a significant non-core project in Canada. We believe adjusted EBITDA is useful to investors in evaluating our operating performance for the following reasons: adjusted EBITDA and similar non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, capital structures and the methods by which assets were acquired; securities analysts often use adjusted EBITDA and similar non-GAAP measures to evaluate the overall operating performance of companies; and by comparing our adjusted EBITDA in different historical periods, investors can evaluate our operating results without the additional variations of depreciation and amortization expense, stock-based compensation expense, restructuring charges and loss related to a significant non-core project in Canada. We define adjusted EBITDA margin as adjusted EBITDA stated as a percentage of revenue.

Our management uses adjusted EBITDA and EBITDA margin as measures of operating performance, because they do not include the impact of items that we do not consider indicative of our core operating performance; for planning purposes, including the preparation of our annual operating budget; to allocate resources to enhance the financial performance of the business; to evaluate the effectiveness of our business strategies; and in communications with the board of directors and investors concerning our financial performance.

During the first quarter of 2016, we changed our calculation and presentation of adjusted EBITDA in order to exclude certain items that we do not consider indicative of our core operating performance, including restructuring charges and losses related to a significant non-core project in Canada. Adjusted EBITDA and adjusted EBITDA margin for the prior periods have been recalculated to be presented on a comparable basis.

# Non-GAAP Net Income and EPS

We define non-GAAP net income and earnings per share ("EPS") to exclude certain discrete items that management does not consider representative of our ongoing operations, including restructuring charges, loss related to a significant non-core project in Canada and impact from redeemable non-controlling interest. We consider non-GAAP net income and non-GAAP EPS to be important indicators of our operational strength and performance of our business because they eliminate the effects of events that are not part of the Company's core operations.

# **Adjusted Cash From Operations**

We define adjusted cash from operations as cash flows from operating activities plus proceeds from Federal ESPC projects. Cash received in payment of Federal ESPC projects is treated as a financing cash flow under GAAP due to the unusual financing structure for these projects. These cash flows, however, correspond to the revenue generated by these projects. Thus we believe that adjusting operating cash flow to include the cash generated by our Federal ESPC projects provides investors with a useful measure for evaluating the cash generating ability of our core operating business. Our management uses adjusted cash from operations as a measure of liquidity because it captures all sources of cash associated with our revenue generated by operations.