# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

# FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the **Securities Exchange Act of 1934** 

Date of Report (Date of earliest event reported): April 30, 2019

# Ameresco, Inc.

(Exact Name of Registrant as Specified in Charter)

Delaware

(State or Other Jurisdiction of Incorporation)

001-34811 (Commission File Number)

04-3512838 (IRS Employer Identification No.)

111 Speen Street, Suite 410, Framingham, MA (Address of Principal Executive Offices)

Registrant's telephone number, including area code: (508) 661-2200

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1033 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company  $\Box$ 

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

(Zip Code)

01701

#### Item 2.02. Results of Operations and Financial Condition.

On April 30, 2019, Ameresco, Inc. ("we" or the "Company") announced its financial results for the quarter endedMarch 31, 2019. The Company also posted supplemental information with respect to its quarter ended March 31, 2019 results on the Investor Relations section of its website at www.ameresco.com. The press release and the supplemental information issued in connection with the announcement are furnished as Exhibit 99.1 and Exhibit 99.2, respectively, to this Current Report on Form 8-K.

#### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

The exhibits listed on the Exhibit Index immediately preceding such exhibits are furnished as part of this Current Report on Form 8-K.

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AMERESCO, INC.

Date: April 30, 2019

By: /s/ Mark Chiplock

Mark Chiplock Vice President and Interim Chief Financial Officer (duly authorized and principal financial officer)

### EXHIBIT INDEX

| _ | Exhibit No. | Description   |
|---|-------------|---|
|   | 99.1        | Press Release issued by the Company on April 30, 2019 |
|   | 99.2        | Supplemental Information dated as of April 30, 2019   |





# FOR IMMEDIATE RELEASE

Contact: Media Relations Investor Relations Leila Dillon, 508.661.2264, news@ameresco.com Mark Chiplock, 508.661.2255, ir@ameresco.com Gary Dvorchak, CFA, The Blue Shirt Group, 323.240.5796, ir@ameresco.com

# Ameresco Reports First Quarter 2019 Financial Results

# First Quarter 2019 Financial Highlights:

- Revenues of \$150.1 million
- Net income attributable to common shareholders of\$4.1 million
- Net income per diluted share of \$0.09
- Adjusted EBITDA of \$14.2
  million
- Non-GAAP EPS of \$0.02
- Added 96 MWe of assets in development and placed 7 MWe of assets into operations

**FRAMINGHAM, MA** - April 30, 2019 - Ameresco, Inc. (NYSE:AMRC), a leading energy efficiency and renewable energy company, today announced financial results for the fiscal quarter ended March 31, 2019. The Company has also furnished supplemental information in conjunction with this press release in a Current Report on Form 8-K. The supplemental information includes non-GAAP financial metrics and has been posted to the "Investor Relations" section of the Company's website at <u>www.ameresco.com</u>.

# **Management Commentary**

"We are off to a great start in 2019, with solid financial results and tremendous growth in our assets in development pipeline," said George P. Sakellaris, President and Chief Executive Officer of Ameresco. "Energy assets in development more than doubled year over year, and now represents 267 MWe. This important growth in asset development is complemented by the expansion of our project backlog, greatly improving our long-term visibility. Across North America, our regional teams are now highly engaged in both winning projects and developing energy assets. Growing our visibility toward high margin, recurring revenue deepens our confidence, both in the outlook for this year and over the longer-term."

# **Financial Results**

(All financial result comparisons made are against the prior year period unless otherwise noted.)

# First Quarter 2019

Revenues were \$150.1 million, compared to \$167.4 million. Operating income was \$6.5 million, compared to \$8.3 million.

Net income attributable to common shareholders was\$4.1 million compared to \$7.0 million, and net income per diluted share was \$0.09 compared to \$0.15. Non-GAAP EPS was \$0.02 compared to \$0.16.

Net income attributable to common shareholders for prior year included a discrete tax benefit resulting from the extension of energy efficiency deductions available under IRC Section 179D. The benefit was approximately \$3.8 million or \$0.08 per diluted share.

Adjusted EBITDA, a non-GAAP financial measure, was\$14.2 million, compared to \$15.8 million.

## Additional First Quarter 2019 Operating Highlights:

- Cash flows used in operating activities were \$58.1 million, compared to \$37.1 million, and adjusted cash used in operations, a non-GAAP financial measure, was \$18.5 million, compared to \$0.5 million.
- Total project backlog was \$2.0 billion and consisted
  - of:
    - Fully-contracted backlog of \$753.6 million, representing signed customer contracts for installation or construction of projects, which we expect to convert into revenue over the next one to three years, on average; and
  - \$1.3 billion of awarded projects, representing projects in development for which we do not have signed contracts.
- Assets in development were \$549.3 million or 267
  MWe.

## FY 2019 Guidance

Based on year to date performance and expectations for the remainder of 2019, Ameresco is raising the lower end of its 2019 earnings guidance. Ameresco now expects net income per diluted share to be in the range of \$0.77 to \$0.85 and adjusted EBITDA to be in the range of \$95 million to \$103 million in 2019. Ameresco reaffirms total revenue to be in the range of \$845 million to \$885 million. This guidance excludes the impact of any non-controlling interest activity, our restructuring activities, our deconsolidation of a VIE, as well as any related tax impact. Also 2019 guidance does not assume any benefit from IRC Section 179D deductions, which in 2018 provided a benefit of \$5.8 million, and has since expired.

Share Repurchase Program

Through the end of the first quarter, the Company repurchased 2,091,040 shares of its Class A common stock for \$11.6 million. The Company has approximately \$3.4 million of remaining authorization under the share repurchase program it announced in May 2016.

# Webcast Reminder

The Company will host a conference call today at 8:30 a.m. ET to discuss results.

The conference call will be available via the following dial in numbers:

- U.S. Participants: Dial 1-877-359-9508 (Access Code: 4059384)
- International Participants: Dial 1-224-357-2393 (Access Code: 4059384)

Participants are advised to dial into the call at least ten minutes prior to register.

A live, listen-only webcast of the conference call will also be available over the Internet. Individuals wishing to listen can access the call through the "Investor Relations" section of the Company's website at www.ameresco.com.

An archived webcast will be available on the Company's website for one year.

## **Use of Non-GAAP Financial Measures**

This press release and the accompanying tables include references to adjusted EBITDA, non-GAAP EPS, non-GAAP net income and adjusted cash from operations, which are non-GAAP financial measures. For a description of these non-GAAP financial measures, including the reasons management uses these measures, please see the section following the accompanying tables titled "Exhibit A: Non-GAAP Financial Measures". For a reconciliation of these non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP, please see Other Non-GAAP Disclosures and Non-GAAP Financial Guidance in the accompanying tables.

#### About Ameresco, Inc.

Founded in 2000, Ameresco, Inc. (NYSE:AMRC) is a leading independent provider of comprehensive services, energy efficiency, infrastructure upgrades, asset sustainability and renewable energy solutions for businesses and organizations throughout North America and Europe. Ameresco's sustainability services include upgrades to a facility's energy infrastructure and the development, construction and operation of renewable energy plants. Ameresco has successfully completed energy saving, environmentally responsible projects with federal, state and local governments, healthcare and educational institutions, housing authorities, and commercial and industrial customers. With its corporate headquarters in Framingham, MA, Ameresco has more than 1,000 employees providing local expertise in the United States, Canada, and the United Kingdom. For more information, visit www.ameresco.com.

## Safe Harbor Statement

Any statements in this press release about future expectations, plans and prospects for Ameresco, Inc., including statements about market conditions, pipeline and backlog, as well as estimated future revenues and net income, and other statements containing the words "projects," "believes," "anticipates," "plans," "expects," "will" and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward-

looking statements as a result of various important factors, including the timing of, and ability to, enter into contracts for awarded projects on the terms proposed; the timing of work we do on projects where we recognize revenue on a percentage of completion basis, including the ability to perform under recently signed contracts without unusual delay; demand for our energy efficiency and renewable energy solutions; our ability to arrange financing for our projects; changes in federal, state and local government policies and programs related to energy efficiency and renewable energy; the ability of customers to cancel or defer contracts included in our backlog; the effects of our recent acquisitions and restructuring activities; seasonality in construction and in demand for our products and services; a customer's decision to delay our work on, or other risks involved with, a particular project; availability and costs of labor and equipment; the addition of new customers or the loss of existing customers; market price of the Company's stock prevailing from time to time; the nature of other investment opportunities presented to the Company from time to time; the company's cash flows from operations; and other factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2018, filed with the U.S. Securities and Exchange Commission on March 82019. In addition, the forward-looking statements included in this press release represent our views as of the date of this press release. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this press release.

## AMERESCO, INC. CONSOLIDATED BALANCE SHEETS (in thousands, except share amounts)

|   | I  | March 31,<br>2019  |          | December 31,<br>2018 |  |
|---|----|--------------------|----------|----------------------|--|
|   | (  | Unaudited)         |          |                      |  |
| ASSETS  |    |                    |          |                      |  |
| Current assets:   | -  |                    |          |                      |  |
| Cash and cash equivalents   | \$ | 25,487             | \$       | 61,397               |  |
| Restricted cash   |    | 14,994             |          | 16,880               |  |
| Accounts receivable, net  |    | 81,896             |          | 85,985               |  |
| Accounts receivable retainage, net  |    | 14,762             |          | 13,516               |  |
| Costs and estimated earnings in excess of billings  |    | 92,264             |          | 86,842               |  |
| Inventory, net  |    | 8,930              |          | 7,765                |  |
| Prepaid expenses and other current assets   |    | 14,437             |          | 11,571               |  |
| Income tax receivable   |    | 1,727              |          | 5,296                |  |
| Project development costs   |    | 25,834             |          | 21,717               |  |
| Total current assets  |    | 280,331            |          | 310,969              |  |
| Federal ESPC receivable   |    | 310,922            |          | 293,998              |  |
| Property and equipment, net   |    | 7,073              |          | 6,985                |  |
| Energy assets, net  |    | 476,582            |          | 459,952              |  |
| Goodwill  |    | 58,835             |          | 58,332               |  |
| Intangible assets, net  |    | 2,310              |          | 2,004                |  |
| Operating lease assets  |    | 30,350             |          |                      |  |
| Other assets  |    | 32,273             |          | 29,394               |  |
| Total assets  | \$ | 1,198,676          | \$       | 1,161,634            |  |
|   |    |                    |          |                      |  |
| LIABILITIES, REDEEMABLE NON-CONTROLLING INTERESTS AND STOCKHOLDERS' EQUITY  |    |                    |          |                      |  |
| Current liabilities:  |    |                    |          |                      |  |
| Current portions of long-term debt and capital lease liabilities  | \$ | 55,731             | \$       | 26,890               |  |
| A second a neural la  |    | 102,432            |          | 134,330              |  |
| Accounts payable<br>Accrued expenses and other current liabilities  |    | 28,491             |          | 35,947               |  |
| Current operating lease liabilities   |    | 5,082              |          | 55,947               |  |
| · ·   |    | · · · · · ·        |          | 24,363               |  |
| Billings in excess of cost and estimated earnings   |    | 25,354             |          |                      |  |
| Income taxes payable  |    | 1,196              | <u> </u> | 1,100                |  |
| Total current liabilities   |    | 218,286            |          | 222,630              |  |
| Long-term debt and capital lease liabilities, less current portions and net of deferred financing fees  |    | 197,014            |          | 219,162              |  |
| Federal ESPC liabilities  |    | 321,954            |          | 288,047              |  |
| Deferred income taxes, net  |    | 4,066              |          | 4,352                |  |
| Deferred grant income   |    | 6,499              |          | 6,637                |  |
| Long-term portions of operating lease liabilities   |    | 27,305             |          |                      |  |
| Other liabilities   |    | 28,474             |          | 29,212               |  |
|   |    |                    |          |                      |  |
| Redeemable non-controlling interests  |    | 13,341             |          | 14,719               |  |
| Stockholders' equity:   |    |                    |          |                      |  |
| Preferred stock, \$0.0001 par value, 5,000,000 shares authorized, no shares issued and outstanding at March 31, 2019                                      |    |                    |          |                      |  |
| and December 31, 2018   |    | _                  |          | _                    |  |
| Class A common stock, \$0.0001 par value, 500,000,000 shares authorized, 30,428,466 shares issued and 28,337,426  |    |                    |          |                      |  |
| shares outstanding at March 31, 2019, 30,366,546 shares issued and 28,275,506 shares outstanding at December 31,  |    | 2                  |          | 2                    |  |
| 2018  |    | 3                  |          | 3                    |  |
|   |    | 2                  |          | 2                    |  |
| Class B common stock, \$0.0001 par value, 144,000,000 shares authorized, 18,000,000 shares issued and outstanding at March 31, 2019 and December 31, 2018 |    |                    |          |                      |  |
| March 31, 2019 and December 31, 2018  |    | 2<br>125.685       |          |                      |  |
|   |    | 125,685<br>274,170 |          | 124,651<br>269,806   |  |

|  | March 31,       | December 31,    |
|--|-----------------|-----------------|
|  | 2019            | 2018            |
| Less - treasury stock, at cost, 2,091,040 shares at March 31, 2019 and 1,873,266 shares at December 31, 2018 | (11,638)        | (11,638)        |
| Total stockholders' equity   | 381,737         | 376,875         |
| Total liabilities, redeemable non-controlling interests and stockholders' equity                             | \$<br>1,198,676 | \$<br>1,161,634 |
|  |                 |                 |

## AMERESCO, INC. CONSOLIDATED STATEMENTS OF INCOME (in thousands, except per share amounts)

|  | Three Months Ended March 31, |                    |    |             |
|--|------------------------------|--------------------|----|-------------|
|  | 2019                         |                    |    | 2018        |
|  | (                            | U <b>naudited)</b> |    | (Unaudited) |
| Revenues   | \$                           | 150,112            | \$ | 167,410     |
| Cost of revenues   |                              | 117,480            |    | 131,937     |
| Gross profit   |                              | 32,632             |    | 35,473      |
| Selling, general and administrative expenses                           |                              | 26,083             |    | 27,204      |
| Operating income   |                              | 6,549              |    | 8,269       |
| Other expenses, net  |                              | 3,421              |    | 3,544       |
| Income before provision (benefit) for income taxes                     |                              | 3,128              |    | 4,725       |
| Income tax provision (benefit)   |                              | 257                |    | (2,779)     |
| Net income   |                              | 2,871              |    | 7,504       |
| Net (income) loss attributable to redeemable non-controlling interests |                              | 1,276              |    | (516)       |
| Net income attributable to common shareholders                         | \$                           | 4,147              | \$ | 6,988       |
| Net income per share attributable to common shareholders:              |                              |                    |    |             |
| Basic  | \$                           | 0.09               | \$ | 0.15        |
| Diluted  | \$                           | 0.09               | \$ | 0.15        |
| Weighted average common shares outstanding:                            |                              |                    |    |             |
| Basic  |                              | 46,293             |    | 45,373      |
| Diluted  |                              | 47,654             |    | 45,994      |

#### AMERESCO, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

|  | Three Months F | Three Months Ended March 31, |  |  |
|--|----------------|------------------------------|--|--|
|  | 2019           | 2018                         |  |  |
|  | (Unaudited)    | (Unaudited)                  |  |  |
| Cash flows from operating activities:  |                |                              |  |  |
| Net income   | \$ 2,871       | \$ 7,504                     |  |  |
| Adjustments to reconcile net income to cash flows from operating activities: |                |                              |  |  |
| Depreciation of energy assets  | 8,407          | 6,312                        |  |  |
| Depreciation of property and equipment                                       | 619            | 542                          |  |  |
| Amortization of deferred financing fees                                      | 693            | 419                          |  |  |
| Amortization of intangible assets  | 213            | 253                          |  |  |
| Accretion of ARO and contingent consideration                                | 51             | _                            |  |  |
| Provision for bad debts  | 77             | 64                           |  |  |
| Gain on deconsolidation of VIE   | (2,160)        | _                            |  |  |
| Net gain from derivatives  | (723)          | (12)                         |  |  |
| Stock-based compensation expense   | 385            | 355                          |  |  |
| Deferred income taxes  | _              | (3,027)                      |  |  |
| Unrealized foreign exchange (gain) loss                                      | (59)           | 492                          |  |  |
| Changes in operating assets and liabilities:                                 |                |                              |  |  |
| Accounts receivable  | 4,718          | (1,837)                      |  |  |
| Accounts receivable retainage  | (1,201)        | (2,453)                      |  |  |
| Federal ESPC receivable  | (26,986)       | (37,967)                     |  |  |
| Inventory, net   | (1,165)        | (544)                        |  |  |
| Costs and estimated earnings in excess of billings                           | (1,027)        | 30,363                       |  |  |
| Prepaid expenses and other current assets                                    | (2,939)        | (4,578)                      |  |  |
| Project development costs  | (2,757)        | (+,578)                      |  |  |
| i roject development costs   | (3,688)        | (2,325)                      |  |  |
| Other assets   | 549            | 540                          |  |  |
| Accounts payable, accrued expenses and other current liabilities             | (40,975)       | (33,309)                     |  |  |
| Billings in excess of cost and estimated earnings                            | 809            | 1,190                        |  |  |
| Other liabilities  | (228)          | (674)                        |  |  |
| Income taxes payable   | 3,666          | 1,617                        |  |  |
| Cash flows used in operating activities                                      | (58,093)       | (37,075)                     |  |  |
| Cash flows from investing activities:  |                |                              |  |  |
| Purchases of property and equipment  | (1,287)        | (1,015)                      |  |  |
| Purchases of energy assets   | (23,334)       | (34,161)                     |  |  |
| Acquisitions, net of cash received   | (1,279)        | _                            |  |  |
| Contributions to equity investment   | (192)          | _                            |  |  |
| Cash flows from investing activities   | (26,092)       | (35,176)                     |  |  |
| Cash flows from financing activities:  | (20,072)       | (55,175)                     |  |  |
| Payments of financing fees   | _              | (575)                        |  |  |
| Proceeds from exercises of options and ESPP                                  | 649            | 691                          |  |  |
| Repurchase of common stock   |                | (1,771)                      |  |  |
| Proceeds for senior secured credit facility, net                             | 11,373         | 17,404                       |  |  |
| Proceeds for senior secure creat factory, net                                | 11,575         | 33,501                       |  |  |
| Proceeds from Federal ESPC projects  | 39,598         | 36,581                       |  |  |
| Proceeds for energy assets from Federal ESPC                                 | 1,732          | 717                          |  |  |
| Distributions to redeemable non-controlling interests                        | (103)          |                              |  |  |
|  |                | (103)                        |  |  |
| Payments on long-term debt   | (5,716)        | (2,322)                      |  |  |
| Cash flows from financing activities   | 47,533         | 84,123                       |  |  |
| Effect of exchange rate changes on cash                                      | 140            | (180)                        |  |  |
| Net (decrease) increase in cash, cash equivalents and restricted cash        | (36,512)       | 11,692                       |  |  |
| Cash, cash equivalents and restricted cash, beginning of period              | 97,913         | 60,105                       |  |  |
| Cash, cash equivalents and restricted cash, end of period                    | \$ 61,401      | \$ 71,797                    |  |  |

# Non-GAAP Financial Measures (in thousands)

|  |    | Three Months <b>E</b> | nded M   | arch 31,    |
|--|----|-----------------------|----------|-------------|
|  |    | 2019                  |          | 2018        |
|  | (  | Unaudited)            |          | (Unaudited) |
| Adjusted EBITDA:   |    |                       |          |             |
| Net income attributable to common shareholders           | \$ | 4,147                 | \$       | 6,988       |
| Impact from redeemable non-controlling interests         |    | (1,276)               |          | 516         |
| Plus: Income tax provision                               |    | 257                   |          | (2,779)     |
| Plus: Other expenses, net                                |    | 3,421                 |          | 3,544       |
| Plus: Depreciation and amortization of intangible assets |    | 9,239                 |          | 7,107       |
| Plus: Stock-based compensation                           |    | 385                   |          | 355         |
| Plus: Restructuring and other charges                    |    | 149                   |          | 32          |
| Less: Gain on deconsolidation of VIE                     |    | (2,160)               |          |             |
| Adjusted EBITDA  | \$ | 14,162                | \$       | 15,763      |
| Adjusted EBITDA margin                                   |    | 9.4 %                 |          | 9.4 %       |
| Non-GAAP net income and EPS:                             |    |                       |          |             |
| Net income attributable to common shareholders           | \$ | 4,147                 | \$       | 6,988       |
| Impact from redeemable non-controlling interests         | -  | (1,276)               |          | 516         |
| Plus: Restructuring and other charges                    |    | 98                    |          | 32          |
| Less: Gain on deconsolidation of VIE                     |    | (2,160)               |          |             |
| Less: Income tax effect of non-GAAP adjustments          |    | (_,,                  |          | (27)        |
| Non-GAAP net income                                      | \$ | 809                   | \$       | 7,509       |
| Non-OAAI net income                                      | ψ  | 007                   | φ        | 7,505       |
| Diluted net income per common share                      | \$ | 0.09                  | \$       | 0.15        |
| Effect of adjustments to net income                      |    | (0.07)                |          | 0.01        |
| Non-GAAP EPS   | \$ | 0.02                  | \$       | 0.16        |
| Adjusted cash from operations:                           |    |                       |          |             |
| Cash flows from operating activities                     | \$ | (58,093)              | \$       | (37,075)    |
| Plus: proceeds from Federal ESPC projects                | Ŧ  | 39,598                | +        | 36,581      |
| Adjusted cash from operations                            | \$ | (18,495)              | \$       | (494)       |
| Adjusted easi nom operations                             |    | (10,495)              | Ψ        | (1)1)       |
|  |    | Three Months F        | nded M   |             |
|  |    | 2019                  |          | 2018        |
| Construction hashland                                    | (  | Unaudited)            |          | (Unaudited) |
| Construction backlog:                                    | ¢  | 1 292 000             | ¢        | 1 202 000   |
| Awarded <sup>(1)</sup>                                   | \$ | 1,283,000             | \$       | 1,293,000   |
| Fully-contracted   | -  | 753,600               | <i>.</i> | 595,600     |
| Total construction backlog                               | \$ | 2,036,600             | \$       | 1,888,600   |
| Energy assets in development <sup>(2)</sup>              | \$ | 549,300               | \$       | 221,400     |
|  |    | Three Months          | Ended N  | Aarch 31,   |
|  |    | 2019                  |          | 2018        |
| Now contracts and awards                                 |    | (Unaudited)           |          | (Unaudited) |
| New contracts and awards:<br>New contracts               | \$ | 114,000               | \$       | 135,000     |
| New awards <sup>(1)</sup>                                | \$ | 155,000               | \$       | 229,000     |

(1) Represents estimated future revenues from projects that have been awarded, though the contracts have not yet been signed

(2) Estimated total construction value of all energy assets in construction and development

### **Non-GAAP Financial Guidance**

| (in thousands)                                     |    |         |    |         |  |
|--|----|---------|----|---------|--|
| Year Ended December 31, 2019                       |    |         |    |         |  |
| Low High   |    |         |    | High    |  |
| Operating income                                   | \$ | 61,000  | \$ | 67,000  |  |
| Depreciation and amortization of intangible assets |    | 35,000  |    | 36,000  |  |
| Stock-based compensation                           |    | 1,000   |    | 2,000   |  |
| Restructuring and other charges                    |    | (2,000) |    | (2,000) |  |
| Adjusted EBITDA                                    | \$ | 95,000  | \$ | 103,000 |  |

## **Exhibit A: Non-GAAP Financial Measures**

We use the non-GAAP financial measures defined and discussed below to provide investors and others with useful supplemental information to our financial results prepared in accordance with GAAP. These non-GAAP financial measures should not be considered as an alternative to any measure of financial performance calculated and presented in accordance with GAAP. For a reconciliation of these non-GAAP measures to the most directly comparable financial measures prepared in accordance with GAAP, please see Other Non-GAAP Disclosure and Non-GAAP Financial Guidance in the tables above.

We understand that, although measures similar to these non-GAAP financial measures are frequently used by investors and securities analysts in their evaluation of companies, they have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for the most directly comparable GAAP financial measures or an analysis of our results of operations as reported under GAAP. To properly and prudently evaluate our business, we encourage investors to review our GAAP financial statements included above, and not to rely on any single financial measure to evaluate our business.

## Adjusted EBITDA and Adjusted EBITDA Margin

We define adjusted EBITDA as operating income before depreciation, amortization of intangible assets, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, restructuring charges, and gain upon deconsolidation of a variable interest entity ("VIE"). We believe adjusted EBITDA is useful to investors in evaluating our operating performance for the following reasons: adjusted EBITDA and similar non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, capital structures and the methods by which assets were acquired; securities analysts often use adjusted EBITDA and similar non-GAAP measures as supplemental measures to evaluate the overall operating performance of companies; and by comparing our adjusted EBITDA in different historical periods, investors can evaluate our operating results without the additional variations of depreciation and amortization expense, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, restructuring charges, and gain upon deconsolidation of a VIE. We define adjusted EBITDA margin as adjusted EBITDA stated as a percentage of revenue.

Our management uses adjusted EBITDA and adjusted EBITDA margin as measures of operating performance, because they do not include the impact of items that we do not consider indicative of our core operating performance; for planning purposes, including the preparation of our annual operating budget; to allocate resources to enhance the financial performance of the business; to evaluate the effectiveness of our business strategies; and in communications with the board of directors and investors concerning our financial performance.

# Non-GAAP Net Income and EPS

We define non-GAAP net income and earnings per share ("EPS") to exclude certain discrete items that management does not consider representative of our ongoing operations, including restructuring charges, gain upon deconsolidation of a VIE and impact from redeemable non-controlling interest. We consider non-GAAP net income and non-GAAP EPS to be important indicators of our operational strength and performance of our business because they eliminate the effects of events that are not part of the Company's core operations.

## **Adjusted Cash from Operations**

We define adjusted cash from operations as cash flows from operating activities plus proceeds from Federal ESPC projects. Cash received in payment of Federal ESPC projects is treated as a financing cash flow under GAAP due to the unusual financing structure for these projects. These cash flows, however, correspond to the revenue generated by these projects. Thus we believe that adjusting operating cash flow to include the cash generated by our Federal ESPC projects provides investors with a useful measure for evaluating the cash generating ability of our core operating business. Our management uses adjusted cash from operations as a measure of liquidity because it captures all sources of cash associated with our revenue generated by operations.



# **Q1 2019 SUPPLEMENTAL INFORMATION**

APRIL 30 2019

# AMERESCO Q

## **Forward Looking Statements**

Any statements in this presentation about future expectations, plans and prospects for Ameresco, Inc., including statements about market conditions, pipeline and backlog, as well as estimated future revenues and net income, and other statements containing the words "projects," "believes," "anticipates," "plans," "expects," "will" and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward-looking statements as a result of various important factors, including the timing of, and ability to, enter into contracts for awarded projects on the terms proposed; the timing of work we do on projects where we recognize revenue on a percentage of completion basis, including the ability to perform under recently signed contracts without unusual delay; our ability to place solar assets into service as planned; demand for our energy efficiency and renewable energy solutions; our ability to arrange financing for our projects; changes in federal, state and local government policies and programs related to energy efficiency and renewable energy; the ability of customers to cancel or defer contracts included in our backlog; the effects of our recent acquisitions and restructuring activities; seasonality in construction and in demand for our products and services; a customer's decision to delay our work on, or other risks involved with, a particular project; availability and costs of labor and equipment; the addition of new customers or the loss of existing customers; market price of the Company's stock prevailing from time to time; the nature of other investment opportunities presented to the Company from time to time: the Company's cash flows from operations and other factors discussed in our Annual Report on Form 10-K for the year ended December 31, 2018, filed with the U.S. Securities and Exchange Commission on March 8, 2019. In addition, the forward-looking statements included in this presentation represent our views as of the date of this presentation. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this presentation.

# Use of Non-GAAP Financial Measures

This presentation includes references to adjusted EBITDA, adjusted cash from operations, non-GAAP net income and non-GAAP earnings per share, which are non-GAAP financial measures. For a description of these non-GAAP financial measures, including the reasons management uses these measures, please see the section in the Appendix in this presentation titled "Non-GAAP Financial Measures". For a reconciliation of these non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP, please see the tables in the Appendix to this presentation titled "GAAP to Non-GAAP Reconciliation," Non-GAAP Financial Guidance" and "Non-GAAP Financial Measures."



# **SOURCES OF REVENUE Q1 2019**



# \$87.4M

# Projects

Energy efficiency and renewable energy projects



# Recurring

Energy & incentive revenue from owned solar and renewable gas assets; plus recurring O&M from projects



# Other

Services, software and integrated PV



# **75% OF PROFIT CAME FROM RECURRING LINES OF**

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# **ENERGY ASSET PORTFOLIO – 3/31/2019**



MW, Other is 8 MW\*

\* Numbers may not sum due to rounding

# **ENERGY ASSET BALANCE SHEET – 3/31/2019**



\$59M out of the \$477M energy assets on our balance sheet are still in development or construction. \$207M out of the \$260M of total debt on our balance sheet is debt associated with our energy assets. **\$205M** of the energy debt is **non-recourse** to Ameresco, Inc.

\* Numbers may not sum due to rounding



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# SUSTAINABLE AND PROFITABLE BUSINESS MODEL

EXPANDING EARNINGS AT A FASTER RATE THAN REVENUE BY GROWING HIGHER MARGIN RECURRING LINES OF BUSINESS



Adjusted EBITDA (\$M)



FY 2019 guidance updated 4/30/2019.



# **ENERGY ASSET METRICS**

| Energy Asse                 | et Metrics (in thousand | ds, except megawatt equiv | valents "MWe") |           |
|-----------------------------|-------------------------|---------------------------|----------------|-----------|
|                             |                         | As of March 3             | 1,             |           |
|                             | 2019                    |                           | 2018           |           |
|                             | MWe                     | \$                        | MWe            | \$        |
| Energy Assets:              |                         |                           |                |           |
| In Operations               | 235.0                   | 417,504                   | 210.2          | 328,171   |
| In Development/Construction | 267.2                   | 59,078                    | 90.0           | 53,553    |
| Total Energy Assets         | 502.2                   | \$476,582                 | 300.2          | \$381,724 |

|                            | Three Months Ended March 31, |          |  |
|----------------------------|------------------------------|----------|--|
|                            | 2019                         | 2018     |  |
| Energy Assets Performance: | 1                            |          |  |
| Revenues                   | \$24,985                     | \$21,494 |  |
| Adjusted EBITDA            | \$15,392                     | \$13,750 |  |

|                               | As of March | 31,       |
|-------------------------------|-------------|-----------|
| -                             | 2019        | 2018      |
| Energy Assets Debt Financing: |             |           |
| In Operations                 | 193,705     | 159,524   |
| In Development/Construction   | 13,245      | 19,903    |
| Total Debt Financing          | \$206,950   | \$179,427 |

# **GAAP TO NON-GAAP RECONCILIATION**

|  | Three Months En                          | ded March 31, |
|--|--|---------------|
|  | 2019                                     | 2018          |
|  | (Unaudited)                              | (Unaudited)   |
| Adjusted EBITDA:   |  |               |
| Net income attributable to common shareholders           | \$4,147                                  | \$6,988       |
| Impact of redeemable non-controlling interests           | (1,276)                                  | 516           |
| Plus: Income tax provision                               | 257                                      | (2,779        |
| Plus: Other expenses, net                                | 3,421                                    | 3,544         |
| Plus: Depreciation and amortization of intangible assets | 9,239                                    | 7,107         |
| Plus: Stock-based compensation                           | 385                                      | 355           |
| Plus: Restructuring and other charges                    | 149                                      | 32            |
| Less: Gain on deconsolidation of assets                  | (2,160)                                  |               |
| Adjusted EBITDA  | \$14,162                                 | \$15,763      |
| Adjusted EBITDA margin                                   | 9.4%                                     | 9.49          |
| Non-GAAP net income and EPS:                             |  |               |
| Net income attributable to common shareholders           | \$4,147                                  | \$6,988       |
| Impact of redeemable non-controlling interests           | (1,276)                                  | 516           |
| Plus: Restructuring and other charges                    | 98                                       | 32            |
| Less: Gain on deconsolidation of assets                  | (2,160)                                  |               |
| Plus: Income Tax effect of non-GAAP adjustments          | 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1 | (27           |
| Non-GAAP net income                                      | \$809                                    | \$7,509       |
| Earnings per share:                                      |  |               |
| Diluted net income per common share                      | \$0.09                                   | \$0.15        |
| Effect of adjustments to net income                      | (0.07)                                   | 0.01          |
| Non-GAAP EPS   | \$0.02                                   | \$0.16        |
| Adjusted cash from operations:                           |  |               |
| Cash flows from operating activities                     | (\$58,093)                               | (\$37,074     |
| Plus: proceeds from Federal ESPC projects                | 39,598                                   | 36,581        |
| Adjusted cash from operations                            | (\$18,495)                               | (\$493        |

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# **PERFORMANCE BY SEGMENT**

|                                | Three Month | ns Ended |
|--------------------------------|-------------|----------|
|                                | Davana      | Adjusted |
| March 21, 2010                 | Revenues    | EBITDA   |
| March 31, 2019                 |             | 40.040   |
| U.S. Regions                   | \$55,597    | \$3,043  |
| U.S. Federal                   | 43,057      | 6,653    |
| Canada                         | 7,148       | 149      |
| Non-Solar DG                   | 21,230      | 8,411    |
| All Other                      | 23,104      | 3,002    |
| Unallocated corporate activity | (24)        | (7,096)  |
| Total Consolidated             | \$150,112   | \$14,162 |
| March 31, 2018                 |             |          |
| U.S. Regions                   | \$74,691    | \$7,296  |
| U.S. Federal                   | 47,785      | 6,740    |
| Canada                         | 8,904       | (1,053)  |
| Non-Solar DG                   | 18,117      | 7,898    |
| All Other                      | 17,937      | 1,299    |
| Unallocated corporate activity | (24)        | (6,417)  |
| Total Consolidated             | \$167,410   | \$15,763 |

# **SEGMENTS BY LINE OF BUSINESS – THREE MONTHS**

| Segment Revenues by Line of Business for the Three Months Ended March 31 (in thousands): |              |              |         |           |           |              |  |
|--|--------------|--------------|---------|-----------|-----------|--------------|--|
|  |              |              |         | Non-Solar |           | Total        |  |
|  | U.S. Regions | U.S. Federal | Canada  | DG        | All Other | Consolidated |  |
| 2019   |              |              |         |           |           |              |  |
| Project  | \$45,704     | \$32,353     | \$5,234 | \$1,074   | \$3,067   | \$87,432     |  |
| Energy Assets  | 6,021        | 643          | 320     | 17,699    | 302       | 24,985       |  |
| 0&M  | 3,318        | 9,858        |         | 2,035     |           | 15,211       |  |
| Integrated-PV  |              |              |         |           | 11,451    | 11,451       |  |
| Other Services   | 554          | 203          | 1,594   | 422       | 8,260     | 11,033       |  |
| Total Revenues   | \$55,597     | \$43,057     | \$7,148 | \$21,230  | \$23,080  | \$150,112    |  |
| 2018   |              |              |         |           |           |              |  |
| Project  | \$65,440     | \$37,838     | \$6,936 | \$899     | \$570     | \$111,683    |  |
| Energy Assets  | 4,981        | 769          | 366     | 15,114    | 264       | 21,494       |  |
| 0&M  | 3,895        | 9,178        | 19      | 1,996     |           | 15,088       |  |
| Integrated-PV  |              |              |         |           | 10,331    | 10,331       |  |
| Other Services   | 375          |              | 1,583   | 108       | 6,748     | 8,814        |  |
| Total Revenues   | \$74,691     | \$47,785     | \$8,904 | \$18,117  | \$17,913  | \$167,410    |  |





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