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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 8-K**

**CURRENT REPORT**

**Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported): November 6, 2023**

**Ameresco, Inc.**

(Exact Name of Registrant as Specified in Charter)

**Delaware**  
(State or Other Juris-  
diction of Incorporation)

**001-34811**  
(Commission  
File Number)

**04-3512838**  
(IRS Employer  
Identification No.)

**111 Speen Street, Suite 410, Framingham,**  
(Address of Principal Executive Offices)

**MA**

**1701**  
(Zip Code)

Registrant's telephone number, including area code: **(508) 661-2200**

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company



If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

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**Item 2.02. Results of Operations and Financial Condition.**

On November 6, 2023, Ameresco, Inc. (“we” or the “Company”) announced its financial results for the quarter ended September 30, 2023. The Company also posted supplemental information with respect to its quarter ended September 30, 2023 results on the Investor Relations section of its website at [www.ameresco.com](http://www.ameresco.com). The press release and the supplemental information issued in connection with the announcement are furnished as Exhibit 99.1 and Exhibit 99.2, respectively, to this Current Report on Form 8-K.

**Item 9.01. Financial Statements and Exhibits.**

(d) Exhibits

**Exhibit Index**

| Exhibit No. | Description   |
|-------------|---|
| 99.1        | <a href="#">Press Release issued by Ameresco on November 6, 2023</a>  |
| 99.2        | <a href="#">Supplemental Information dated as of November 6, 2023</a>   |
| 104         | Cover Page Interactive Data File (formatted as Inline XBRL)   |
| #           | Certain portions of this exhibit are considered confidential and have been omitted as permitted under SEC rules and regulations. Schedules and exhibits have been omitted pursuant to Item 601(b)(2) of Regulation S-K. |

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

November 6, 2023

AMERESCO, INC.

By: /s/ Spencer Doran Hole

**Spencer Doran Hole**  
**Executive Vice President and Chief Financial Officer**  
**(duly authorized and principal financial officer)**



## **Ameresco Reports Third Quarter 2023 Financial Results**

***Record Total Project Backlog Increased 14% Sequentially, with \$708M in New Awards***

***Q3 Results Affected by Project Delays and Asset Downtime***

***Secured Over \$500 Million in Financing Commitments***

***Resetting Guidance to Reflect Continued Industry Headwinds***

### **Third Quarter 2023 Financial Highlights:**

- Revenues of \$335.1 million
- Net income attributable to common shareholders of \$21.3 million
- GAAP EPS of \$0.40
- Non-GAAP EPS of \$0.40
- Adjusted EBITDA of \$43.3 million

FRAMINGHAM, MA – November 6, 2023 – Ameresco, Inc. (NYSE:AMRC), a leading cleantech integrator specializing in energy efficiency and renewable energy, today announced financial results for the fiscal quarter ended September 30, 2023. The Company also furnished supplemental information in conjunction with this press release in a Current Report on Form 8-K. The supplemental information, which includes Non-GAAP financial measures, has been posted to the “Investors” section of the Company’s website at [www.ameresco.com](http://www.ameresco.com). Reconciliations of Non-GAAP measures to the appropriate GAAP measures are included herein.

CEO George Sakellaris commented, “During the quarter we continued to execute effectively on our long term strategic business development activities, driving substantial year-on-year and sequential increases in our project backlog and assets in development, which support our long-term growth objectives. The third quarter was impacted by a variety of factors, including supply chain delays and administrative bottlenecks, caused the push-out of project revenue, resulting in results that were below our expectations. While disappointing, we expect to capture these revenues in future quarters. Also impacting our results was greater than expected downtime at some of our Energy Asset plants.

“Ameresco’s backlog and pipeline metrics underscore the strength of our market positioning and our ability to gain share of an expanding addressable market. The momentum for new projects and asset opportunities remains strong. We are experiencing high levels of project activity with year to date new awards of \$1.7 billion, more than double last year’s \$800 million. Additionally,

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we increased our net assets in development by over 50 MW in the third quarter. Even with higher interest rates we are successfully financing our profitable asset business, securing over a half a billion dollars in attractive project financing commitments during the quarter.

### Third Quarter Financial Results

(All financial result comparisons made are against the prior year period unless otherwise noted.)

Total revenue of \$335.1 million was below the Company's guidance for the quarter as the Projects business faced supply chain headwinds as well as delays in contract conversions. Energy Asset revenue increased 6.2% driven by continued growth in operating assets and stronger RIN prices partially offsetting unplanned downtime at certain of our RNG plants. O&M revenue increased 4.2% reflecting consistent growth in long-term contracts. Other revenue decreased 3.0% as a result of a decline in our integrated PV business due to weakness in the oil and gas market. Gross margin of 19.0% expanded year-over-year while SG&A increased slightly related to the addition of the Enerqos acquisition earlier in the year. Net income attributable to common shareholders and adjusted EBITDA were \$21.3 million and \$43.3 million, respectively. The GAAP results for the quarter include a discrete tax benefit of \$7.2 million related to the allocation of a prior year Section 179D tax deduction allocated from a customer.

| (in millions)               | 3Q 2023        |                           |               | 3Q 2022        |                           |               |
|-----------------------------|----------------|---------------------------|---------------|----------------|---------------------------|---------------|
|                             | Revenue        | Net Income <sup>(1)</sup> | Adj. EBITDA   | Revenue        | Net Income <sup>(1)</sup> | Adj. EBITDA   |
| Projects                    | \$242.7        | \$13.5                    | \$16.4        | \$351.5        | \$15.9                    | \$30.2        |
| Energy Assets               | \$44.3         | \$5.5                     | \$21.6        | \$41.7         | \$8.8                     | \$22.4        |
| O&M                         | \$22.8         | \$2.4                     | \$3.9         | \$21.9         | \$1.7                     | \$3.1         |
| Other                       | \$25.4         | \$0.0                     | \$1.4         | \$26.2         | \$1.0                     | \$2.2         |
| <b>Total <sup>(2)</sup></b> | <b>\$335.1</b> | <b>\$21.3</b>             | <b>\$43.3</b> | <b>\$441.3</b> | <b>\$27.4</b>             | <b>\$57.9</b> |

(1) Net Income represents net income attributable to common shareholders.

(2) Numbers in table may not sum due to rounding.

**(\$ in millions)**Awarded Project Backlog <sup>(1)</sup>

Contracted Project Backlog

**Total Project Backlog**12-month Contracted Backlog <sup>(2)</sup>**At September 30, 2023**

|  |         |
|--|---------|
|  | \$2,513 |
|  | \$1,188 |
|  | \$3,701 |
|  | \$765   |

O&amp;M Revenue Backlog

12-month O&amp;M Backlog

Energy Asset Visibility <sup>(3)</sup>

Operating Energy Assets

Ameresco's Net Assets in Development <sup>(4)</sup>

|  |         |
|--|---------|
|  | \$1,238 |
|  | \$87    |
|  | \$2,300 |
|  | 444 MWe |
|  | 596 MWe |

(1) Customer contracts that have not been signed yet

(2) We define our 12-month backlog as the estimated amount of revenues that we expect to recognize in the next twelve months from our fully-contracted backlog

(3) Estimated contracted revenue and incentives during PPA period plus estimated additional revenue from operating RNG assets over a 20-year period, assuming RINs at \$1.50/gallon and brown gas at \$3.50/MMBtu with \$3.00/MMBtu for LCFS on certain projects

(4) Net MWe capacity includes only our share of any jointly owned assets

**Project Highlights:**

- Ameresco was awarded the DOE's Gen4 EPSC contract which carries a \$5 billion contract ceiling over ten years, highlighting its key role in providing energy saving performance contract services to the federal government. On each of the previous generations of this contract, Ameresco developed project solutions totaling more than \$2 billion in the aggregate.
- Ameresco announced another innovative floating PV installation with Mountain Regional Water at its Signal Hill Water Treatment Plant. The 600 KW design build project will be integrated behind the meter allowing it to provide electricity directly to the treatment plant.

**Asset Highlights**

In the Third Quarter of 2023:

- Ameresco's Assets in Development ended the quarter at 645 MWe. After subtracting Ameresco's partners' minority interests, Ameresco's owned capacity of Assets in Development at quarter end was 596 MWe.
- We increased our net assets in development by 51 MW in the third quarter mostly attributable to the acquisition of the Los Alamitos solar and battery microgrid project as part of our staged acquisition of Bright Canyon Energy.

## Summary and Outlook

"While our long-term fundamentals remain as strong as ever, we feel it prudent to adjust our near-term targets reflecting the expectation that recent industry headwinds, including project conversion delays and push-outs in asset permitting along with labor and material shortages, will continue into 2024. We are adjusting our 2023 quarter guidance to reflect the industry issues that continue to impact our business such as project conversion and asset construction pushouts. Full year 2023 guidance is included in the table below. We now expect to place between 120 and 130 MWe of energy assets in service for all of 2023, including the 31.5MW solar + 20MW battery Los Alamitos microgrid project and our second 5MWe RNG plant. A third RNG plant is expected to be at mechanical completion by the end of the year, and fully commissioned in early 2024. We now expect that our 2024 Adjusted EBITDA target will be approximately \$250 million. As usual, we will be providing detailed 2024 guidance when we report Q4 early in 2024.

While we continue to face some headwinds, our significant long term growth opportunity has never been better with over \$7.2 billion in revenue visibility and almost 600 MW of assets in development and construction. The market demand for renewable and clean tech solutions has never been greater," Mr. Sakellaris concluded.

| FY 2023 Guidance Ranges  |                 |                 |
|--------------------------|-----------------|-----------------|
| Revenue                  | \$1.315 billion | \$1.370 billion |
| Gross Margin             | 18.5%           | 19.0%           |
| Adjusted EBITDA          | \$160 million   | \$170 million   |
| Interest Expense & Other | \$39 million    | \$40 million    |
| Effective Tax Rate       | -30%            | -25%            |
| Non-GAAP EPS             | \$1.15          | \$1.25          |

The Company's Adjusted EBITDA and Non-GAAP EPS guidance excludes the impact of redeemable non-controlling interest activity, one-time charges, asset impairment charges, changes in contingent consideration, restructuring activities, as well as any related tax impact.

Two of the three Southern California Edison projects are currently in commissioning and are expected to achieve substantial completion by the end of 2023. The third project, which was significantly impacted by the heavy rainfall in California, is expected to reach substantial completion in the first half of 2024. Based on this we have requested an additional extension to the maturity date for the remaining principal amount of the delayed draw term loan A under our senior secured credit facility, which is scheduled to mature on December 15, 2023. The remaining principal balance is \$90 million down from the original balance of \$220 million.

### Conference Call/Webcast Information

The Company will host a conference call today at 4:30 p.m. ET to discuss third quarter 2023 financial results, business and financial outlook and other business highlights. Participants may access the earnings conference call by pre-registering here at least fifteen minutes in advance. A live, listen-only webcast of the conference call will also be available over the Internet.

Individuals

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wishing to listen can access the call through the “Investors” section of the Company’s website at [www.ameresco.com](http://www.ameresco.com). If you are unable to listen to the live call, an archived webcast will be available on the Company’s website for one year.

#### **Use of Non-GAAP Financial Measures**

This press release and the accompanying tables include references to adjusted EBITDA, Non-GAAP EPS, Non-GAAP net income and adjusted cash from operations, which are Non-GAAP financial measures. For a description of these Non-GAAP financial measures, including the reasons management uses these measures, please see the section following the accompanying tables titled “Exhibit A: Non-GAAP Financial Measures”. For a reconciliation of these Non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP, please see Non-GAAP Financial Measures and Non-GAAP Financial Guidance in the accompanying tables.

#### **About Ameresco, Inc.**

Founded in 2000, Ameresco, Inc. (NYSE:AMRC) is a leading cleantech integrator and renewable energy asset developer, owner and operator. Our comprehensive portfolio includes energy efficiency, infrastructure upgrades, asset sustainability and renewable energy solutions delivered to clients throughout North America and Europe. Ameresco’s sustainability services in support of clients’ pursuit of Net-Zero include upgrades to a facility’s energy infrastructure and the development, construction, and operation of distributed energy resources. Ameresco has successfully completed energy saving, environmentally responsible projects with Federal, state, and local governments, healthcare and educational institutions, housing authorities, and commercial and industrial customers. With its corporate headquarters in Framingham, MA, Ameresco has more than 1,200 employees providing local expertise in the United States, Canada, and Europe. For more information, visit [www.ameresco.com](http://www.ameresco.com).

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|----------|--------------------|--|
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#### **Safe Harbor Statement**

Any statements in this press release about future expectations, plans and prospects for Ameresco, Inc., including statements about market conditions, pipeline, visibility, and backlog, as well as estimated future revenues, net income, adjusted EBITDA, Non-GAAP EPS, gross margin, capital investments, other financial guidance and longer term outlook, statements about our financing plans including possible asset sales, the requested extension to the maturity date of our Delayed Draw Term Loan A, the impact of any reorganizations, the impact the IRA, supply chain disruptions, shortage and cost of materials and labor, and other macroeconomic and geopolitical challenges; our expectations related to our agreement with SCE including the impact of any delays, the impact of a possible U.S. federal government shutdown and the U.S. Department of Commerce’s solar panel import investigation and other statements containing the words “projects,” “believes,” “anticipates,” “plans,” “expects,” “will” and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation

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Reform Act of 1995. Actual results may differ materially from those indicated by such forward looking statements as a result of various important factors, including the timing of, and ability to, enter into contracts for awarded projects on the terms proposed or at all; the timing of work we do on projects where we recognize revenue on a percentage of completion basis, including the ability to perform under signed contracts without delay and in accordance with their terms; demand for our energy efficiency and renewable energy solutions; our ability to complete and operate our projects on a profitable basis and as committed to our customers; our ability to arrange financing to fund our operations and projects and to comply with covenants in our existing debt agreements; changes in federal, state and local government policies and programs related to energy efficiency and renewable energy and the fiscal health of the government; the ability of customers to cancel or defer contracts included in our backlog; the output and performance of our energy plants and energy projects; the effects of our acquisitions and joint ventures; seasonality in construction and in demand for our products and services; a customer's decision to delay our work on, or other risks involved with, a particular project; availability and cost of labor and equipment particularly given global supply chain challenges and global trade conflicts; our reliance on third parties for our construction and installation work; the addition of new customers or the loss of existing customers; the impact of macroeconomic challenges, weather related events and climate change on our business; global supply chain challenges, component shortages and inflationary pressures; market price of the Company's stock prevailing from time to time; the nature of other investment opportunities presented to the Company from time to time; the Company's cash flows from operations; cybersecurity incidents and breaches; regulatory and other risks inherent to constructing and operating energy assets; risks related to our international operation and international growth strategy; and other factors discussed in our most recent Annual Report on Form 10-K and Quarterly Report on Form 10-Q. The forward-looking statements included in this press release represent our views as of the date of this press release. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this press release.

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**AMERESCO, INC.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In thousands, except share amounts)

|  | September 30,<br>2023<br>(Unaudited) | December 31,<br>2022 |
|--|--------------------------------------|----------------------|
| <b>ASSETS</b>  |                                      |                      |
| Current assets:  |                                      |                      |
| Cash and cash equivalents  | \$ 107,776                           | \$ 115,534           |
| Restricted cash  | 56,909                               | 20,782               |
| Accounts receivable, net   | 133,070                              | 174,009              |
| Accounts receivable retainage, net   | 33,459                               | 38,057               |
| Costs and estimated earnings in excess of billings   | 591,378                              | 576,363              |
| Inventory, net   | 13,648                               | 14,218               |
| Prepaid expenses and other current assets  | 67,864                               | 38,617               |
| Income tax receivable  | 7,219                                | 7,746                |
| Project development costs, net   | 18,800                               | 16,025               |
| Total current assets   | 1,030,123                            | 1,001,351            |
| Federal ESPC receivable  | 529,382                              | 509,507              |
| Property and equipment, net  | 17,551                               | 15,707               |
| Energy assets, net   | 1,656,585                            | 1,181,525            |
| Deferred income tax assets, net  | 9,439                                | 3,045                |
| Goodwill, net  | 77,343                               | 70,633               |
| Intangible assets, net   | 7,347                                | 4,693                |
| Operating lease assets   | 52,857                               | 38,224               |
| Restricted cash, non-current portion   | 11,010                               | 13,572               |
| Other assets   | 69,356                               | 38,564               |
| Total assets   | \$ 3,460,993                         | \$ 2,876,821         |
| <b>LIABILITIES, REDEEMABLE NON-CONTROLLING INTERESTS AND STOCKHOLDERS' EQUITY</b>                                    |                                      |                      |
| Current liabilities:   |                                      |                      |
| Current portions of long-term debt and financing lease liabilities, net  | \$ 409,906                           | \$ 331,479           |
| Accounts payable   | 328,155                              | 349,126              |
| Accrued expenses and other current liabilities   | 93,584                               | 89,166               |
| Current portions of operating lease liabilities  | 12,703                               | 5,829                |
| Billings in excess of cost and estimated earnings  | 36,880                               | 34,796               |
| Income taxes payable   | 1,114                                | 1,672                |
| Total current liabilities  | 882,342                              | 812,068              |
| Long-term debt and financing lease liabilities, net of current portion, unamortized discount and debt issuance costs | 1,022,256                            | 568,635              |
| Federal ESPC liabilities   | 486,019                              | 478,497              |
| Deferred income tax liabilities, net   | 4,134                                | 9,181                |
| Deferred grant income  | 7,070                                | 7,590                |
| Long-term operating lease liabilities, net of current portion  | 38,806                               | 31,703               |
| Other liabilities  | 73,965                               | 49,493               |

|  | September 30,<br>2023 | December 31,<br>2022 |
|--|-----------------------|----------------------|
| Redeemable non-controlling interests, net  | \$ 47,275             | \$ 46,623            |
| Stockholders' equity:  |                       |                      |
| Preferred stock, \$0.0001 par value, 5,000,000 shares authorized, no shares issued and outstanding at September 30, 2023 and December 31, 2022   | —                     | —                    |
| Class A common stock, \$0.0001 par value, 500,000,000 shares authorized, 36,336,341 shares issued and 34,234,546 shares outstanding at September 30, 2023, 36,050,157 shares issued and 33,948,362 shares outstanding at December 31, 2022 | 3                     | 3                    |
| Class B common stock, \$0.0001 par value, 144,000,000 shares authorized, 18,000,000 shares issued and outstanding at September 30, 2023 and December 31, 2022  | 2                     | 2                    |
| Additional paid-in capital   | 321,821               | 306,314              |
| Retained earnings  | 562,203               | 533,549              |
| Accumulated other comprehensive loss, net  | (3,735)               | (4,051)              |
| Treasury stock, at cost, 2,101,795 shares at September 30, 2023 and December 31, 2022  | (11,788)              | (11,788)             |
| Stockholders' equity before non-controlling interest   | 868,506               | 824,029              |
| Non-controlling interests  | 30,620                | 49,002               |
| Total stockholders' equity   | 899,126               | 873,031              |
| Total liabilities, redeemable non-controlling interests and stockholders' equity   | \$ 3,460,993          | \$ 2,876,821         |

**AMERESCO, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF INCOME**  
(In thousands, except per share amounts) (Unaudited)

|  | Three Months Ended September 30, |            | Nine Months Ended September 30, |              |
|--|----------------------------------|------------|---------------------------------|--------------|
|  | 2023                             | 2022       | 2023                            | 2022         |
| Revenues   | \$ 335,149                       | \$ 441,296 | \$ 933,265                      | \$ 1,492,695 |
| Cost of revenues   | 271,493                          | 361,740    | 761,012                         | 1,263,458    |
| Gross profit   | 63,656                           | 79,556     | 172,253                         | 229,237      |
| Earnings from unconsolidated entities  | 526                              | 488        | 1,356                           | 1,477        |
| Selling, general and administrative expenses   | 42,752                           | 41,106     | 125,466                         | 120,036      |
| Operating income   | 21,430                           | 38,938     | 48,143                          | 110,678      |
| Other expenses, net  | 10,642                           | 7,546      | 27,883                          | 19,876       |
| Income before income taxes   | 10,788                           | 31,392     | 20,260                          | 90,802       |
| Income tax (benefit) provision   | (10,054)                         | 3,657      | (10,552)                        | 10,896       |
| Net income   | 20,842                           | 27,735     | 30,812                          | 79,906       |
| Net loss (income) attributable to non-controlling interests and redeemable non-controlling interests | 423                              | (344)      | (2,077)                         | (2,915)      |
| Net income attributable to common shareholders   | \$ 21,265                        | \$ 27,391  | \$ 28,735                       | \$ 76,991    |
| Net income per share attributable to common shareholders:  |                                  |            |                                 |              |
| Basic  | \$ 0.41                          | \$ 0.53    | \$ 0.55                         | \$ 1.48      |
| Diluted  | \$ 0.40                          | \$ 0.51    | \$ 0.54                         | \$ 1.44      |
| Weighted average common shares outstanding:  |                                  |            |                                 |              |
| Basic  | 52,209                           | 51,869     | 52,104                          | 51,810       |
| Diluted  | 53,300                           | 53,297     | 53,259                          | 53,252       |

**AMERESCO, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (Unaudited)**

|  | Nine Months Ended September 30, |           |
|--|---------------------------------|-----------|
|  | 2023                            | 2022      |
| Cash flows from operating activities:  |                                 |           |
| Net income   | \$ 30,812                       | \$ 79,906 |
| Adjustments to reconcile net income to net cash flows from operating activities: |                                 |           |
| Depreciation of energy assets, net   | 42,847                          | 36,911    |
| Depreciation of property and equipment   | 2,849                           | 2,057     |
| Increase in contingent consideration   | 705                             | 814       |
| Accretion of ARO liabilities   | 194                             | 108       |
| Amortization of debt discount and debt issuance costs                            | 3,407                           | 2,869     |
| Amortization of intangible assets  | 1,681                           | 1,462     |
| Provision for bad debts  | 637                             | 363       |
| Loss on write-off of long-lived assets   | 18                              | 888       |
| Earnings from unconsolidated entities  | (1,356)                         | (1,477)   |
| Net gain from derivatives  | (3,306)                         | (225)     |
| Stock-based compensation expense   | 12,318                          | 10,837    |
| Deferred income taxes, net   | (13,089)                        | 4,927     |
| Unrealized foreign exchange loss   | 1,148                           | 466       |
| Changes in operating assets and liabilities:                                     |                                 |           |
| Accounts receivable  | 58,135                          | (47,257)  |
| Accounts receivable retainage  | 4,589                           | 225       |
| Federal ESPC receivable  | (143,647)                       | (180,249) |
| Inventory, net   | 570                             | (4,287)   |
| Costs and estimated earnings in excess of billings                               | 5,260                           | (325,057) |
| Prepaid expenses and other current assets  | (10,925)                        | 864       |
| Project development costs  | (4,638)                         | (823)     |
| Other assets   | (2,080)                         | (10,254)  |
| Accounts payable, accrued expenses and other current liabilities                 | (38,444)                        | 143,026   |
| Billings in excess of cost and estimated earnings                                | 10,104                          | 7,802     |
| Other liabilities  | 1,200                           | (436)     |
| Income taxes receivable, net   | 590                             | 3,371     |
| Cash flows from operating activities   | (40,421)                        | (273,169) |
| Cash flows from investing activities:  |                                 |           |
| Purchases of property and equipment  | (4,597)                         | (3,981)   |
| Capital investment in energy assets  | (445,540)                       | (182,119) |
| Capital investment in major maintenance of energy assets                         | (8,024)                         | (16,106)  |
| Asset acquisition, net of cash acquired  | 6,206                           | —         |
| Contributions to equity investments  | (3,489)                         | —         |
| Acquisitions, net of cash received   | (9,183)                         | —         |
| Loans to joint venture investments   | (566)                           | (458)     |
| Cash flows from investing activities   | (465,193)                       | (202,664) |
| Cash flows from financing activities:  |                                 |           |
| Payments of debt discount and debt issuance costs                                | (8,635)                         | (2,885)   |
| Proceeds from exercises of options and ESPP                                      | 3,384                           | 4,430     |
| (Payments on) proceeds from senior secured revolving credit facility, net        | (115,000)                       | 139,000   |
| Proceeds from long-term debt financings  | 728,600                         | 331,086   |
| Proceeds from Federal ESPC projects  | 107,303                         | 173,865   |
| Net proceeds from energy asset receivable financing arrangements                 | 12,514                          | 7,675     |
| Contributions from non-controlling interests                                     | 499                             | 13,148    |
| Distributions to non-controlling interest  | (20,521)                        | —         |
| Distributions to redeemable non-controlling interests, net                       | (494)                           | (784)     |
| Payment on seller's promissory note  | (12,500)                        | —         |
| Payments on long-term debt and financing leases                                  | (162,749)                       | (111,341) |
| Cash flows from financing activities   | 532,401                         | 554,194   |

|  | Nine Months Ended September 30, |                   |
|--|---------------------------------|-------------------|
|  | 2023                            | 2022              |
| Effect of exchange rate changes on cash                          | (980)                           | (1,857)           |
| Net increase in cash, cash equivalents, and restricted cash      | 25,807                          | 76,504            |
| Cash, cash equivalents, and restricted cash, beginning of period | 149,888                         | 87,054            |
| Cash, cash equivalents, and restricted cash, end of period       | <u>\$ 175,695</u>               | <u>\$ 163,558</u> |

## Non-GAAP Financial Measures (Unaudited, in thousands)

### Adjusted EBITDA:

|   |
|---|
| Net income (loss) attributable to common shareholders           |
| Impact from redeemable non-controlling interests                |
| Plus (less): Income tax provision (benefit)                     |
| Plus: Other expenses, net                                       |
| Plus: Depreciation and amortization                             |
| Plus: Stock-based compensation                                  |
| Plus: Contingent consideration, restructuring and other charges |
| Adjusted EBITDA   |
| Adjusted EBITDA margin  |

### Three Months Ended September 30, 2023

| Projects         | Energy Assets    | O&M             | Other           | Consolidated     |
|------------------|------------------|-----------------|-----------------|------------------|
| \$ 13,465        | \$ 5,454         | \$ 2,393        | \$ (47)         | \$ 21,265        |
| —                | (587)            | —               | —               | (587)            |
| (6,953)          | (3,766)          | 717             | (52)            | (10,054)         |
| 5,042            | 4,970            | 227             | 403             | 10,642           |
| 1,134            | 14,902           | 311             | 707             | 17,054           |
| 3,128            | 570              | 293             | 328             | 4,319            |
| 595              | 14               | 4               | 52              | 665              |
| <b>\$ 16,411</b> | <b>\$ 21,557</b> | <b>\$ 3,945</b> | <b>\$ 1,391</b> | <b>\$ 43,304</b> |
| <b>6.8 %</b>     | <b>48.7 %</b>    | <b>17.3 %</b>   | <b>5.5 %</b>    | <b>12.9 %</b>    |

### Adjusted EBITDA:

|  |
|--|
| Net income attributable to common shareholders   |
| Impact from redeemable non-controlling interests |
| Plus (less): Income tax provision (benefit)      |
| Plus: Other expenses, net                        |
| Plus: Depreciation and amortization              |
| Plus: Stock-based compensation                   |
| Plus: Restructuring and other changes            |
| Adjusted EBITDA                                  |
| Adjusted EBITDA margin                           |

### Three Months Ended September 30, 2022

| Projects         | Energy Assets    | O&M             | Other           | Consolidated     |
|------------------|------------------|-----------------|-----------------|------------------|
| \$ 15,909        | \$ 8,827         | \$ 1,667        | \$ 988          | \$ 27,391        |
| —                | 344              | —               | —               | 344              |
| 6,336            | (3,952)          | 777             | 496             | 3,657            |
| 3,047            | 4,199            | 136             | 164             | 7,546            |
| 745              | 12,649           | 292             | 342             | 14,028           |
| 2,892            | 343              | 180             | 216             | 3,631            |
| 1,255            | 5                | 2               | 2               | 1,264            |
| <b>\$ 30,184</b> | <b>\$ 22,415</b> | <b>\$ 3,054</b> | <b>\$ 2,208</b> | <b>\$ 57,861</b> |
| <b>8.6 %</b>     | <b>53.8 %</b>    | <b>14.0 %</b>   | <b>8.4 %</b>    | <b>13.1 %</b>    |

**Adjusted EBITDA:**

|   |
|---|
| Net income attributable to common shareholders                  |
| Impact from redeemable non-controlling interests                |
| Plus (less): Income tax provision (benefit)                     |
| Plus: Other expenses, net                                       |
| Plus: Depreciation and amortization                             |
| Plus: Stock-based compensation                                  |
| Plus: Contingent consideration, restructuring and other charges |
| Adjusted EBITDA   |
| Adjusted EBITDA margin  |

**Nine Months Ended September 30, 2023**

| Projects         | Energy Assets    | O&M             | Other           | Consolidated      |
|------------------|------------------|-----------------|-----------------|-------------------|
| \$ 12,114        | \$ 11,659        | \$ 3,820        | \$ 1,142        | \$ 28,735         |
| —                | 869              | —               | —               | 869               |
| (8,405)          | (3,920)          | 1,336           | 437             | (10,552)          |
| 10,127           | 16,150           | 559             | 1,047           | 27,883            |
| 2,901            | 42,150           | 923             | 1,403           | 47,377            |
| 8,629            | 1,783            | 904             | 1,002           | 12,318            |
| 1,147            | 48               | 15              | 211             | 1,421             |
| <b>\$ 26,513</b> | <b>\$ 68,739</b> | <b>\$ 7,557</b> | <b>\$ 5,242</b> | <b>\$ 108,051</b> |
| <b>4.0 %</b>     | <b>50.9 %</b>    | <b>11.1 %</b>   | <b>7.0 %</b>    | <b>11.6 %</b>     |

**Adjusted EBITDA:**

|  |
|--|
| Net income attributable to common shareholders   |
| Impact from redeemable non-controlling interests |
| Plus (less): Income tax provision (benefit)      |
| Plus: Other expenses, net                        |
| Plus: Depreciation and amortization              |
| Plus: Stock-based compensation                   |
| Plus: Restructuring and other charges            |
| Adjusted EBITDA                                  |
| Adjusted EBITDA margin                           |

**Nine Months Ended September 30, 2022**

| Projects         | Energy Assets    | O&M              | Other           | Consolidated      |
|------------------|------------------|------------------|-----------------|-------------------|
| \$ 41,855        | \$ 25,583        | \$ 6,725         | \$ 2,828        | \$ 76,991         |
| —                | 2,915            | —                | —               | 2,915             |
| 15,315           | (8,036)          | 2,225            | 1,392           | 10,896            |
| 8,190            | 10,936           | 355              | 395             | 19,876            |
| 2,319            | 36,021           | 913              | 1,177           | 40,430            |
| 8,936            | 902              | 466              | 533             | 10,837            |
| 1,243            | (21)             | 14               | 60              | 1,296             |
| <b>\$ 77,858</b> | <b>\$ 68,300</b> | <b>\$ 10,698</b> | <b>\$ 6,385</b> | <b>\$ 163,241</b> |
| <b>6.3 %</b>     | <b>55.5 %</b>    | <b>16.9 %</b>    | <b>8.8 %</b>    | <b>10.9 %</b>     |

**Non-GAAP net income and EPS:**

|   |
|---|
| Net income attributable to common shareholders                  |
| Adjustment for accretion of tax equity financing fees           |
| Impact from redeemable non-controlling interests                |
| Plus: Contingent consideration, restructuring and other charges |
| (Less) Plus: Income tax effect of Non-GAAP adjustments          |
| Non-GAAP net income   |

|                                     |
|-------------------------------------|
| Diluted net income per common share |
| Effect of adjustments to net income |
| Non-GAAP EPS                        |

| Three Months Ended September 30, | Nine Months Ended September 30, |
|----------------------------------|---------------------------------|
| 2023                             | 2022                            |

| 2023      | 2022      | 2023      | 2022      |
|-----------|-----------|-----------|-----------|
| \$ 21,265 | \$ 27,391 | \$ 28,735 | \$ 76,991 |
| (26)      | (27)      | (81)      | (81)      |
| (587)     | 344       | 869       | 2,915     |
| 665       | 1,264     | 1,421     | 1,296     |
| (173)     | (329)     | (369)     | (338)     |
| 21,144    | 28,643    | 30,575    | 80,783    |
| \$ 0.40   | \$ 0.51   | \$ 0.54   | \$ 1.44   |
| —         | 0.03      | 0.03      | 0.08      |
| \$ 0.40   | \$ 0.54   | \$ 0.57   | \$ 1.52   |

**Adjusted cash from operations:**

|   |
|---|
| Cash flows from operating activities      |
| Plus: proceeds from Federal ESPC projects |
| Adjusted cash from operations             |

|            |           |             |              |
|------------|-----------|-------------|--------------|
| \$ (6,572) | \$ 34,674 | \$ (40,421) | \$ (273,169) |
| 30,604     | 52,134    | 107,303     | 173,865      |
| \$ 24,032  | \$ 86,808 | \$ 66,882   | \$ (99,304)  |



## Other Financial Measures (Unaudited, in thousands)

|                                  | Three Months Ended September 30, |            | Nine Months Ended September 30, |            |
|----------------------------------|----------------------------------|------------|---------------------------------|------------|
|                                  | 2023                             | 2022       | 2023                            | 2022       |
| <b>New contracts and awards:</b> |                                  |            |                                 |            |
| New contracts                    | \$ 341,140                       | \$ 282,500 | \$ 799,380                      | \$ 657,800 |
| New awards <sup>(1)</sup>        | \$ 708,470                       | \$ 147,440 | \$ 1,673,625                    | \$ 808,540 |

(1) Represents estimated future revenues from projects that have been awarded, though the contracts have not yet been signed

## Non-GAAP Financial Guidance

### Adjusted earnings before interest, taxes, depreciation and amortization (adjusted EBITDA):

#### Year Ended December 31, 2023

|                                 | Low           | High          |
|---------------------------------|---------------|---------------|
| Operating income <sup>(1)</sup> | \$84 million  | \$93 million  |
| Depreciation and amortization   | \$65 million  | \$65 million  |
| Stock-based compensation        | \$11 million  | \$12 million  |
| Adjusted EBITDA                 | \$160 million | \$170 million |

(1) Although net income is the most directly comparable GAAP measure, this table reconciles adjusted EBITDA to operating income because we are not able to calculate forward-looking net income without unreasonable efforts due to significant uncertainties with respect to the impact of accounting for our redeemable non-controlling interests and taxes.

## Exhibit A: Non-GAAP Financial Measures

We use the Non-GAAP financial measures defined and discussed below to provide investors and others with useful supplemental information to our financial results prepared in accordance with GAAP. These Non-GAAP financial measures should not be considered as an alternative to any measure of financial performance calculated and presented in accordance with GAAP. For a reconciliation of these Non-GAAP measures to the most directly comparable financial measures prepared in accordance with GAAP, please see Non-GAAP Financial Measures and Non-GAAP Financial Guidance in the tables above.

We understand that, although measures similar to these Non-GAAP financial measures are frequently used by investors and securities analysts in their evaluation of companies, they have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for the most directly comparable GAAP financial measures or an analysis of our results of operations as reported under GAAP. To properly and prudently evaluate our business, we encourage investors to review our GAAP financial statements included above, and not to rely on any single financial measure to evaluate our business.

### Adjusted EBITDA and Adjusted EBITDA Margin

We define adjusted EBITDA as net income attributable to common shareholders, including impact from redeemable non-controlling interests, before income tax (benefit) provision, other expenses net, depreciation, amortization of intangible assets, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, energy asset impairment, restructuring and other charges, gain or loss on sale of equity investment, and gain or loss upon deconsolidation of a variable interest entity. We believe adjusted EBITDA is

useful to investors in evaluating our operating performance for the following reasons: adjusted EBITDA and similar Non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, capital structures and the methods by which assets were acquired; securities analysts often use adjusted EBITDA and similar Non-GAAP measures as supplemental measures to evaluate the overall operating performance of companies; and by comparing our adjusted EBITDA in different historical periods, investors can evaluate our operating results without the additional variations of depreciation and amortization expense, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, impact from redeemable non-controlling interests, restructuring and asset impairment charges. We define adjusted EBITDA margin as adjusted EBITDA stated as a percentage of revenue.

Our management uses adjusted EBITDA and adjusted EBITDA margin as measures of operating performance, because they do not include the impact of items that we do not consider indicative of our core operating performance; for planning purposes, including the preparation of our annual operating budget; to allocate resources to enhance the financial performance of the business; to evaluate the effectiveness of our business strategies; and in communications with the board of directors and investors concerning our financial performance.

### **Non-GAAP Net Income and EPS**

We define Non-GAAP net income and earnings per share (EPS) to exclude certain discrete items that management does not consider representative of our ongoing operations, including energy asset impairment, restructuring and other charges, impact from redeemable non-controlling interest, gain or loss on sale of equity investment, and gain or loss upon deconsolidation of a variable interest entity. We consider Non-GAAP net income and Non-GAAP EPS to be important indicators of our operational strength and performance of our business because they eliminate the effects of events that are not part of the Company's core operations.

### **Adjusted Cash from Operations**

We define adjusted cash from operations as cash flows from operating activities plus proceeds from Federal ESPC projects. Cash received in payment of Federal ESPC projects is treated as a financing cash flow under GAAP due to the unusual financing structure for these projects. These cash flows, however, correspond to the revenue generated by these projects. Thus, we believe that adjusting operating cash flow to include the cash generated by our Federal ESPC projects provides investors with a useful measure for evaluating the cash generating ability of our core operating business. Our management uses adjusted cash from operations as a measure of liquidity because it captures all sources of cash associated with our revenue generated by operations.

# Q3 2023 Supplemental Information

November 6, 2023



[ameresco.com](https://www.ameresco.com)

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# Safe Harbor

## Forward Looking Statements

Any statements in this presentation about future expectations, plans and prospects for Ameresco, Inc., including statements about market conditions, pipeline, visibility and backlog, as well as estimated future revenues, net income, adjusted EBITDA, Non-GAAP EPS, gross margin, capital investments, other financial guidance and longer term outlook, statements about our financing plans including possible asset sales, the requested extension to the maturity date of our Delayed Draw Term Loan A, the impact of any reorganizations, the impact of the IRA, supply chain disruptions, shortage and cost of materials and labor, and other macroeconomic and geopolitical challenges; our expectations related to our agreement with SCE including the impact of any delays; the impact of a possible U.S. federal government shutdown and the U.S. Department of Commerce's solar panel import investigation and other statements containing the words "projects," "believes," "anticipates," "plans," "expects," "will" and similar expressions, constitute forward-looking statements within the meaning of The Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward looking statements as a result of various important factors, including the timing of, and ability to, enter into contracts for awarded projects on the terms proposed or at all; the timing of work we do on projects where we recognize revenue on a percentage of completion basis, including the ability to perform under signed contracts without delay and in accordance with their terms; demand for our energy efficiency and renewable energy solutions; our ability to complete and operate our projects on a profitable basis and as committed to our customers; our ability to arrange financing to fund our operations and projects and to comply with covenants in our existing debt agreements; changes in federal, state and local government policies and programs related to energy efficiency and renewable energy and the fiscal health of the government; the ability of customers to cancel or defer contracts included in our backlog; the output and performance of our energy plants and energy projects; the effects of our acquisitions and joint ventures; seasonality in construction and in demand for our products and services; a customer's decision to delay our work on, or other risks involved with, a particular project; availability and cost of labor and equipment particularly given global supply chain challenges and global trade conflicts; our reliance on third parties for our construction and installation work; the addition of new customers or the loss of existing customers; the impact of macroeconomic challenges, weather related events and climate change on our business; global supply chain challenges, component shortages and inflationary pressures; market price of the Company's stock prevailing from time to time; the nature of other investment opportunities presented to the Company from time to time; the Company's cash flows from operations; cybersecurity incidents and breaches; regulatory and other risks inherent to constructing and operating energy assets; risks related to our international operation and international growth strategy; and other factors discussed in our most recent Annual Report on Form 10-K and Quarterly Report on Form 10-Q. The forward-looking statements included in this presentation represent our views as of the date of this presentation. We anticipate that subsequent events and developments will cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we specifically disclaim any obligation to do so. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to the date of this presentation.

## Use of Non-GAAP Financial Measures

This presentation and the accompanying tables include references to adjusted EBITDA, Non-GAAP EPS, Non-GAAP net income and adjusted cash from operations, which are Non-GAAP financial measures. For a description of these Non-GAAP financial measures, including the reasons management uses these measures, please see the section in the back of this presentation titled "Non-GAAP Financial Measures". For a reconciliation of these Non-GAAP financial measures to the most directly comparable financial measures prepared in accordance with GAAP, please see the table at the end of this presentation titled "GAAP to Non-GAAP Reconciliation."

## Sources of Revenue – Q3 2023

---



\$242.7M

### Projects

Energy efficiency and  
renewable energy projects



\$67.1M

### Recurring

Energy & incentive revenue  
from owned energy assets; plus  
recurring O&M from projects



\$25.4M

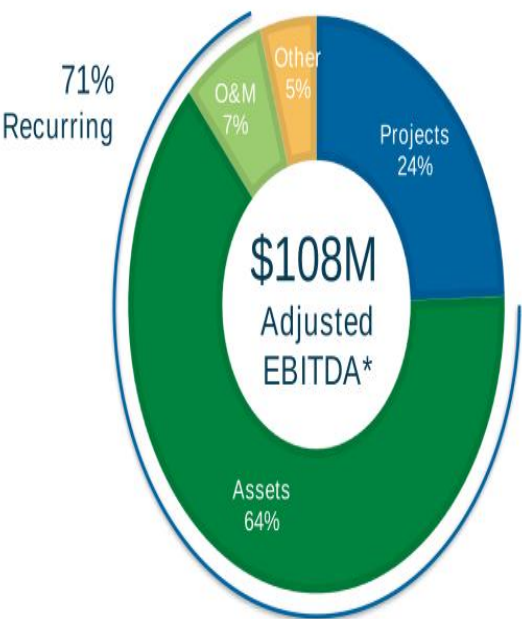
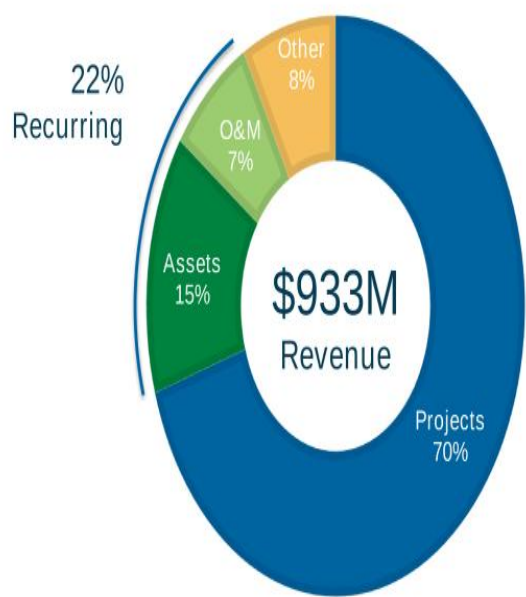
### Other

Services, software and  
integrated PV

# 71% of Adjusted EBITDA Came From Recurring Lines of Business

Year to Date 2023

\* Adjusted EBITDA percentages allocate corporate expenses according to revenue share





# Energy Asset Portfolio – 9/30/2023

## Ameresco's Ownership



444 MWe of Energy Assets in operation.  
94 MW of non-RNG biogas, 43MW of RNG,  
Solar is 286 MW, Other is 20 MW



645 MWe of total asset capacity.  
596 MWe of Ameresco-owned capacity  
after minority interest

Numbers may not sum due to rounding

\*\$41M of our anticipated Assets in Development spending is for Energy as a Service assets, \$39M of which does not include generation assets that can be measured in MWe

# Energy Asset Balance Sheet – 9/30/2023



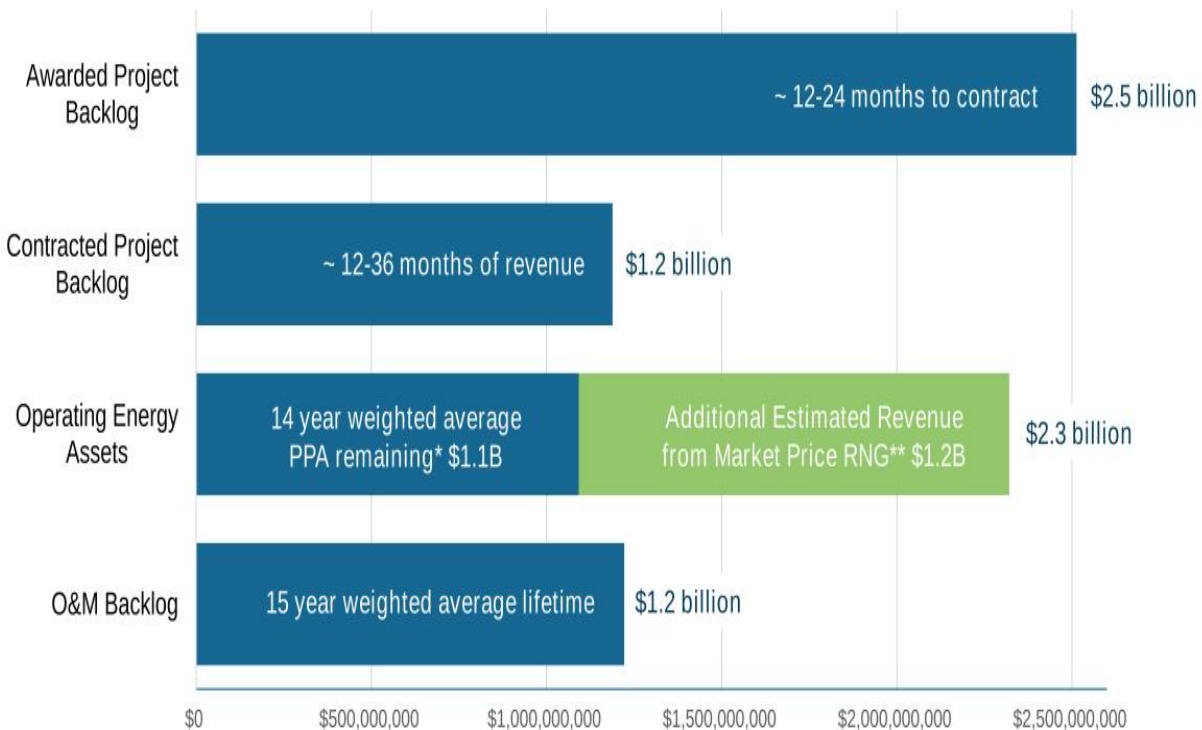
\$0.9B of the \$1.7B energy assets on our balance sheet are still in development or construction.

\$1.1B of the \$1.4B\* of total debt on our balance sheet is debt associated with our energy assets ("Energy Debt"). All of the Energy Debt is **non-recourse** to Ameresco, Inc.

\* Net of unamortized debt discount and debt issuance costs of \$1.0M on Corporate Debt and \$19.2M on Energy Debt



## Tremendous Forward Visibility: Backlog & Recurring Revenue Business



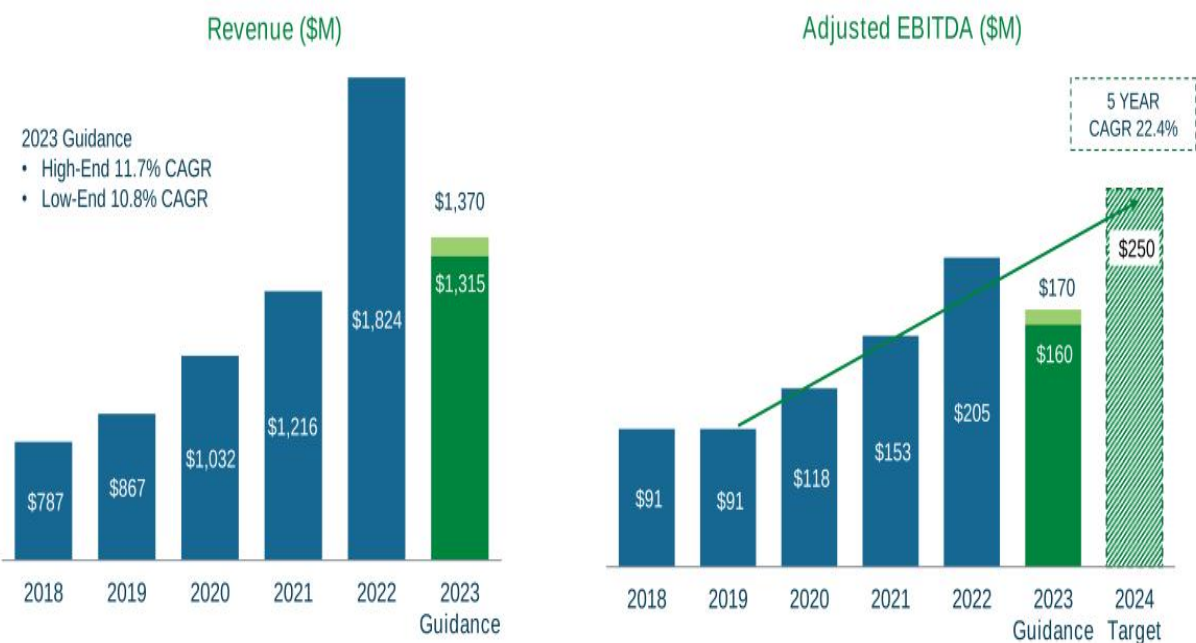
\* Estimated contracted revenue and incentives during PPA period

\*\* Estimated additional revenue from operating RNG assets over a 20-year period, assuming RINs at \$1.50/gallon and brown gas at \$3.50/MMBtu with \$3.00/MMBtu for LCFS on certain projects

# Sustainable & Profitable Business Model

Expected to Expand Earnings at a Faster Rate than Revenue by Growing Higher Margin Recurring Lines of Business

FY 2023 guidance, as adjusted November 6, 2023



# Enabling a Low Carbon Future

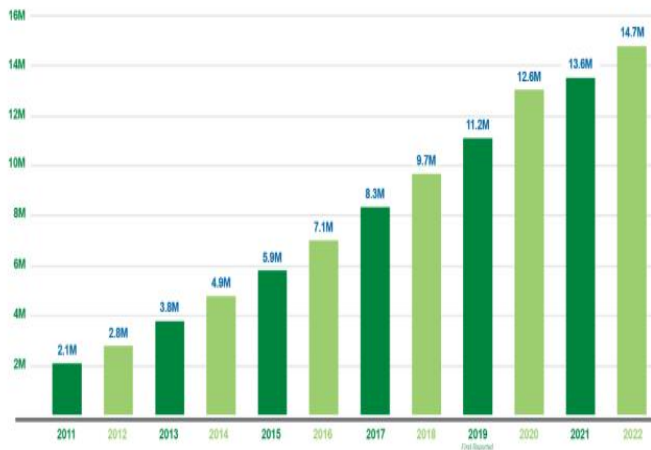


Since 2010, Ameresco's renewable energy assets & customer projects delivered a Carbon Emission Reduction equivalent to:

**95+ Million** Metric Tons of CO<sub>2</sub>

Ameresco's 2022 Carbon Emission Reduction of approximately 14.7M Metric Tons of CO<sub>2</sub> is equal to one of...

Aggregate Metric Tons of CO<sub>2</sub> Avoided per Year



Greenhouse gas emissions from...  
36 billion miles driven by  
an average passenger vehicle

or



Carbon sequestered by... 17 million  
acres of U.S. forests in one year

These preliminary data estimates are derived from a methodology that leverages data captured on Ameresco assets owned and operating and customer projects. The annual carbon impact is calculated using these Ameresco inputs and source GHG emission factors published by the US EPA eGrid database to calculate the avoided carbon emissions of any given asset or project.

# Thank You

to Our Customers, Employees, and Shareholders



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# Non-GAAP Financial Measures

We use the Non-GAAP financial measures defined and discussed below to provide investors and others with useful supplemental information to our financial results prepared in accordance with GAAP. These Non-GAAP financial measures should not be considered as an alternative to any measure of financial performance calculated and presented in accordance with GAAP. For a reconciliation of these Non-GAAP measures to the most directly comparable financial measures prepared in accordance with GAAP, please see the table at the end of this presentation titled "GAAP to Non-GAAP Reconciliation." We understand that, although measures similar to these Non-GAAP financial measures are frequently used by investors and securities analysts in their evaluation of companies, they have limitations as analytical tools, and investors should not consider them in isolation or as a substitute for the most directly comparable GAAP financial measures or an analysis of our results of operations as reported under GAAP. To properly and prudently evaluate our business, we encourage investors to review our GAAP financial statements and not to rely on any single financial measure to evaluate our business.

## Adjusted EBITDA and Adjusted EBITDA Margin

We define adjusted EBITDA as net income attributable to common shareholders, including impact from redeemable non-controlling interests, before income tax (benefit) provision, other expenses net, depreciation, amortization of intangible assets, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, energy asset impairment, restructuring and other charges, gain or loss on sale of equity investment, and gain or loss upon deconsolidation of a variable interest entity. We believe adjusted EBITDA is useful to investors in evaluating our operating performance for the following reasons: adjusted EBITDA and similar Non-GAAP measures are widely used by investors to measure a company's operating performance without regard to items that can vary substantially from company to company depending upon financing and accounting methods, book values of assets, capital structures and the methods by which assets were acquired; securities analysts often use adjusted EBITDA and similar Non-GAAP measures as supplemental measures to evaluate the overall operating performance of companies; and by comparing our adjusted EBITDA in different historical periods, investors can evaluate our operating results without the additional variations of depreciation and amortization expense, accretion of asset retirement obligations, contingent consideration expense, stock-based compensation expense, impact from redeemable non-controlling interests, restructuring and asset impairment charges. We define adjusted EBITDA margin as adjusted EBITDA stated as a percentage of revenue. Our management uses adjusted EBITDA and adjusted EBITDA margin as measures of operating performance, because they do not include the impact of items that we do not consider indicative of our core operating performance; for planning purposes, including the preparation of our annual operating budget; to allocate resources to enhance the financial performance of the business; to evaluate the effectiveness of our business strategies; and in communications with the board of directors and investors concerning our financial performance.

## Non-GAAP Net Income and EPS

We define Non-GAAP net income and earnings per share (EPS) to exclude certain discrete items that management does not consider representative of our ongoing operations, including energy asset impairment, restructuring and other charges, impact from redeemable non-controlling interests, gain or loss on sale of equity investment, and gain or loss upon deconsolidation of a variable interest entity. We consider Non-GAAP net income and Non-GAAP EPS to be important indicators of our operational strength and performance of our business because they eliminate the effects of events that are not part of the Company's core operations.

## Adjusted Cash from Operations

We define adjusted cash from operations as cash flows from operating activities plus proceeds from Federal ESPC projects. Cash received in payment of Federal ESPC projects is treated as a financing cash flow under GAAP due to the unusual financing structure for these projects. These cash flows, however, correspond to the revenue generated by these projects. Thus we believe that adjusting operating cash flow to include the cash generated by our Federal ESPC projects provides investors with a useful measure for evaluating the cash generating ability of our core operating business. Our management uses adjusted cash from operations as a measure of liquidity because it captures all sources of cash associated with our revenue generated by operations.

# GAAP to Non-GAAP Reconciliation

|   | Three Months Ended September 30, |             | Nine Months Ended September 30, |              |
|---|----------------------------------|-------------|---------------------------------|--------------|
|   | 2023                             | 2022        | 2023                            | 2022         |
|   | (Unaudited)                      | (Unaudited) | (Unaudited)                     | (Unaudited)  |
| <b>Adjusted EBITDA:</b>   |                                  |             |                                 |              |
| Net income attributable to common shareholders                  | \$ 21,265                        | \$ 27,391   | \$ 28,735                       | \$ 76,991    |
| Impact from redeemable non-controlling interests                | (587)                            | 344         | 869                             | 2,915        |
| Plus (Less): Income tax provision (benefit)                     | (10,054)                         | 3,657       | (10,552)                        | 10,896       |
| Plus: Other expenses, net                                       | 10,642                           | 7,546       | 27,883                          | 19,876       |
| Plus: Depreciation and amortization                             | 17,054                           | 14,028      | 47,377                          | 40,430       |
| Plus: Stock-based compensation                                  | 4,319                            | 3,631       | 12,318                          | 10,837       |
| Plus: Contingent consideration, restructuring and other charges | 665                              | 1,264       | 1,421                           | 1,296        |
| Adjusted EBITDA   | \$ 43,304                        | \$ 57,861   | 108,051                         | \$ 163,241   |
| Adjusted EBITDA margin  | 12.9%                            | 13.1%       | 11.6%                           | 10.9%        |
| <b>Non-GAAP net income and EPS:</b>                             |                                  |             |                                 |              |
| Net income attributable to common shareholders                  | \$ 21,265                        | \$ 27,391   | \$ 28,735                       | \$ 76,991    |
| Adjustment for accretion of tax equity financing fees           | (26)                             | (27)        | (81)                            | (81)         |
| Impact of redeemable non-controlling interests                  | (587)                            | 344         | 869                             | 2,915        |
| Plus: Contingent consideration, restructuring and other charges | 665                              | 1,264       | 1,421                           | 1,296        |
| (Less) plus: Income Tax effect of Non-GAAP adjustments          | (173)                            | (329)       | (369)                           | (338)        |
| Non-GAAP net income   | \$ 21,144                        | \$ 28,643   | \$ 30,575                       | \$ 80,783    |
| <b>Earnings per share:</b>                                      |                                  |             |                                 |              |
| Diluted net income per common share                             | \$ 0.40                          | \$ 0.51     | \$ 0.54                         | \$ 1.44      |
| Effect of adjustments to net income                             | -                                | 0.03        | 0.03                            | 0.08         |
| Non-GAAP EPS  | \$ 0.40                          | \$ 0.54     | \$ 0.57                         | \$ 1.52      |
| <b>Adjusted cash from operations</b>                            |                                  |             |                                 |              |
| Cash flows from operating activities                            | \$ (6,572)                       | \$ 34,674   | \$ (40,421)                     | \$ (273,169) |
| Plus: proceeds from Federal ESPC projects                       | 30,604                           | 52,134      | 107,303                         | 173,865      |
| Adjusted cash from operations                                   | \$ 24,032                        | \$ 86,808   | \$ 66,882                       | \$ (99,304)  |

## GAAP to Non-GAAP Reconciliation (continued)

| \$000 USD   | Nine Months Ended September 30, 2023 |                  |                 |                 |                   |
|---|--------------------------------------|------------------|-----------------|-----------------|-------------------|
|   | Projects                             | Operating Assets | O&M             | Other           | Consolidated      |
| <b>Adjusted EBITDA:</b>   |                                      |                  |                 |                 |                   |
| Net income (loss) attributable to common shareholders           | \$ 12,114                            | \$ 11,659        | \$ 3,820        | \$ 1,142        | \$ 28,735         |
| Impact from redeemable non-controlling interests                | \$ -                                 | \$ 869           | \$ -            | \$ -            | \$ 869            |
| Plus (less): Income tax provision (benefit)                     | \$ (8,405)                           | \$ (3,920)       | \$ 1,336        | \$ 437          | \$ (10,552)       |
| Plus: Other expenses, net                                       | \$ 10,127                            | \$ 16,150        | \$ 559          | \$ 1,047        | \$ 27,883         |
| Plus: Depreciation and amortization                             | \$ 2,901                             | \$ 42,150        | \$ 923          | \$ 1,403        | \$ 47,377         |
| Plus: Stock-based compensation                                  | \$ 8,629                             | \$ 1,783         | \$ 904          | \$ 1,002        | \$ 12,318         |
| Plus: Contingent consideration, restructuring and other charges | \$ 1,147                             | \$ 48            | \$ 15           | \$ 211          | \$ 1,421          |
| Adjusted EBITDA   | <u>\$ 26,513</u>                     | <u>\$ 68,739</u> | <u>\$ 7,557</u> | <u>\$ 5,242</u> | <u>\$ 108,051</u> |
| Adjusted EBITDA margin  | 4.0%                                 | 50.9%            | 11.1%           | 7.0%            | 11.6%             |

\* Adjusted EBITDA by Line of Business includes corporate expenses allocated according to revenue share

