UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-Q

(Mark One)

OR

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2023

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ______ to _____

Commission File Number: 001-34811

Ameresco, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or Other Jurisdiction of Incorporation or Organization) 111 Speen Street, Suite 410 Framingham, Massachusetts

(Address of Principal Executive Offices)

04-3512838 (I.R.S. Employer Identification No.)

01701 (Zip Code)

Shares outstanding as of November 3, 2023

Smaller reporting company

(Zip C

(508) 661-2200

(Registrant's Telephone Number, Including Area Code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class | Trading Symbol | Name of exchange on which registered |
|--|----------------|--------------------------------------|
| Class A Common Stock, par value \$0.0001 per share | | |
| | AMRC | New York Stock Exchange |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes I No II

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes I No I

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Non-accelerated filer

Large accelerated filer 🗹

Accelerated Filer 🗆

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No I

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class | · · · · · · · · · · · · · · · · · · · |
|--|---------------------------------------|
| Class A Common Stock, \$0.0001 par value per share | 34,234,525 |
| Class B Common Stock, \$0.0001 par value per share | 18,000,000 |

TABLE OF CONTENTS

PART I - FINANCIAL INFORMATION

| Item 1. Condensed Consolidated Financial Statements | |
|--|-----------|
| Condensed Consolidated Balance Sheets at September 30, 2023 (Unaudited) and December 31, 2022 | <u>1</u> |
| Condensed Consolidated Statements of Income for the three and nine months ended September 30, 2023 and 2022 (Unaudited) | <u>3</u> |
| Condensed Consolidated Statements of Comprehensive Income for the three and nine months ended September 30, 2023 and 2022 (Unaudited) | <u>4</u> |
| Condensed Consolidated Statements of Changes in Redeemable Non-Controlling Interests and Stockholders' Equity for the three and nine months ended September 30, 2023 and 2022 (Unaudited) | <u>5</u> |
| Condensed Consolidated Statements of Cash Flows for the nine months ended September 30, 2023 and 2022 (Unaudited) | 7 |
| Notes to Condensed Consolidated Financial Statements (Unaudited) | <u>9</u> |
| Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations | <u>30</u> |
| Item 3. Quantitative and Qualitative Disclosures About Market Risk | <u>40</u> |
| Item 4. Controls and Procedures | <u>40</u> |
| | |

PART II - OTHER INFORMATION

| Item 1. Legal Proceedings | <u>41</u> |
|---|-----------|
| Item 1A. Risk Factors | <u>41</u> |
| Item 2. Unregistered Sales of Equity Securities and Use of Proceeds | <u>41</u> |
| Item 5. Other Information | <u>41</u> |
| Item 6. Exhibits | <u>43</u> |
| Signatures | <u>44</u> |

Page

Part I - Financial Information

Item 1. Condensed Consolidated Financial Statements

AMERESCO, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except share and per share amounts)

| (11) | thousands, except share and per share amounts) | | September 30, 2023 (Unaudited) | | ember 31, 2022 |
|--|--|----------|-----------------------------------|----------|-------------------|
| ASSETS | | | | | |
| Current assets: | | | | | |
| Cash and cash equivalents ⁽¹⁾ | | \$ | 107,776 | \$ | 115,534 |
| Restricted cash ⁽¹⁾ | | | 56,909 | | 20,782 |
| Accounts receivable, net of allowance of \$897 and \$911, resp | ectively ⁽¹⁾ | | 133,070 | | 174,009 |
| Accounts receivable retainage, net | | | 33,459 | | 38,057 |
| Costs and estimated earnings in excess of billings ⁽¹⁾ | | | | | |
| Inventory, net | | | 591,378 13,648 | | 576,363 14,218 |
| Prepaid expenses and other current assets ⁽¹⁾ | | | | | |
| | | | 67,864 | | 38,617 |
| Income tax receivable | | | 7,219 | | 7,746 |
| Project development costs, net Total current assets ⁽¹⁾ | | | 18,800 | | 16,025 |
| 1 otal current assets (*) | | | 1,030,123 | | 1,001,351 |
| Federal ESPC receivable | | | 529,382 | | 509,507 |
| Property and equipment, net ⁽¹⁾ | | | 17,551 | | 15,707 |
| Energy assets, net ⁽¹⁾ | | | 1,656,585 | | 1,181,525 |
| Deferred income tax assets, net | | | 9,439 | | 3,045 |
| Goodwill, net | | | 77,343 | | 70,633 |
| Intangible assets, net | | | 7,347 | | 4,693 |
| Operating lease assets ⁽¹⁾ | | | 52,857 | | 38,224 |
| Restricted cash, non-current portion (1) | | | 11,010 | | 13,572 |
| Other assets ⁽¹⁾ | | | 69,356 | | 38,564 |
| Total assets ⁽¹⁾ | | \$ | 3,460,993 | \$ | 2,876,821 |
| LIABILITIES, REDEEMABLE NON-CONTROLLING IN | TERESTS, AND STOCKHOLDERS' EOUITY | φ | 5,400,775 | φ | 2,070,021 |
| Current liabilities: | | | | | |
| Current portions of long-term debt and financing lease liability | ies, net ⁽¹⁾ | <u>,</u> | 100.005 | ^ | |
| Accounts payable ⁽¹⁾ | | \$ | 409,906 | \$ | 331,479 |
| * • | | | 328,155 | | 349,126 |
| Accrued expenses and other current liabilities (1) | | | 93,584 | | 89,166 |
| Current portions of operating lease liabilities ⁽¹⁾ | | | 12,703 | | 5,829 |
| Billings in excess of cost and estimated earnings | | | 36,880 | | 34,796 |
| Income taxes payable | | | 1,114 | | 1,672 |
| Total current liabilities ⁽¹⁾ | | | 882,342 | | 812,068 |
| Long-term debt and financing lease liabilities, net of current por | rtion, unamortized discount and debt issuance costs ⁽¹⁾ | | , | | , |
| | | | 1,022,256 | | 568,635 |
| Federal ESPC liabilities | | | 486,019 | | 478,497 |
| Deferred income tax liabilities, net | | | 4,134 | | 9,181 |
| Deferred grant income | | | 7,070 | | 7,590 |
| Long-term operating lease liabilities, net of current portion ⁽¹⁾ | | | 38,806 | | 31,703 |
| Other liabilities ⁽¹⁾ | | | 73,965 | | 49,493 |
| Commitments and contingencies (Note 10) | | | | | |
| Redeemable non-controlling interests, net | | | 47,275 | | 46,623 |
| | | | | | |

⁽¹⁾ Includes restricted assets of consolidated variable interest entities ("VIEs") at September 30, 2023 and December 31, 2022 of \$304,634 and \$213,913, respectively. Includes non-recourse liabilities of consolidated VIEs at September 30, 2023 and December 31, 2022 of \$180,085 and \$50,729, respectively. See Note 13.

AMERESCO, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except share and per share amounts) (Continued)

| | S | eptember 30, 2023 (Unaudited) | December 31, 2022 |
|--|----|----------------------------------|-----------------------|
| Stockholders' equity: | | | |
| Preferred stock, \$0.0001 par value, 5,000,000 shares authorized, no shares issued and outstanding at September 30, 2023 and December 31, 2022 | \$ | _ | \$ _ |
| Class A common stock, \$0.0001 par value, 500,000,000 shares authorized, 36,336,341 shares issued and 34,234,546 shares outstanding at September 30, 2023, 36,050,157 shares issued and 33,948,362 shares outstanding at December 31, 2022 | | | |
| | | 3 | 3 |
| Class B common stock, \$0.0001 par value, 144,000,000 shares authorized, 18,000,000 shares issued and outstanding at September 30, 2023 and December 31, 2022 | | 2 | 2 |
| | | 2 | 2 |
| Additional paid-in capital | | 321,821 | 306,314 |
| Retained earnings | | 562,203 | 533,549 |
| Accumulated other comprehensive loss, net | | (3,735) | (4,051) |
| Treasury stock, at cost, 2,101,795 shares at September 30, 2023 and December 31, 2022 | | | |
| | | (11,788) | (11,788) |
| Stockholders' equity before non-controlling interest | | 868,506 | 824,029 |
| Non-controlling interests | | 30,620 | 49,002 |
| Total stockholders' equity | | 899,126 | 873,031 |
| Total liabilities, redeemable non-controlling interests, and stockholders' equity | \$ | 3,460,993 | \$ 2,876,821 |

See notes to condensed consolidated financial statements.

AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (In thousands, except share and per share amounts) (Unaudited)

| | Three Months En | ded Sep | otember 30, | | Nine Months Ended September 30, | | | | | |
|--|-----------------|---------|-------------|----|---------------------------------|----|-----------|--|--|--|
| | 2023 | | 2022 | | 2023 | | 2022 | | | |
| Revenues | \$ 335,149 | \$ | 441,296 | \$ | 933,265 | \$ | 1,492,695 | | | |
| Cost of revenues | 271,493 | | 361,740 | | 761,012 | | 1,263,458 | | | |
| Gross profit | 63,656 | | 79,556 | | 172,253 | | 229,237 | | | |
| Earnings from unconsolidated entities | 526 | | 488 | | 1,356 | | 1,477 | | | |
| Selling, general and administrative expenses | 42,752 | | 41,106 | | 125,466 | | 120,036 | | | |
| Operating income | 21,430 | | 38,938 | | 48,143 | | 110,678 | | | |
| Other expenses, net | 10,642 | | 7,546 | | 27,883 | | 19,876 | | | |
| Income before income taxes | 10,788 | | 31,392 | - | 20,260 | | 90,802 | | | |
| Income tax (benefit) provision | (10,054) | | 3,657 | | (10,552) | | 10,896 | | | |
| Net income | 20,842 | | 27,735 | - | 30,812 | | 79,906 | | | |
| Net loss (income) attributable to non-controlling interests and redeemable non- controlling interests | 423 | | (344) | | (2,077) | | (2,915) | | | |
| Net income attributable to common shareholders | \$ 21,265 | \$ | 27,391 | \$ | 28,735 | \$ | 76,991 | | | |
| Net income per share attributable to common shareholders: | | | | | | | | | | |
| Basic | \$ 0.41 | \$ | 0.53 | \$ | 0.55 | \$ | 1.48 | | | |
| Diluted | \$ 0.40 | \$ | 0.51 | \$ | 0.54 | \$ | 1.44 | | | |
| Weighted average common shares outstanding: | | | | | | | | | | |
| Basic | 52,209 | | 51,869 | | 52,104 | | 51,810 | | | |
| Diluted | 53,300 | | 53,297 | | 53,259 | | 53,252 | | | |

See notes to condensed consolidated financial statements.

AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (In thousands) (Unaudited)

| | Three Months En | ded Septe | ember 30, |
|--|-----------------|-----------|-----------|
| | 2023 | | 2022 |
| Net income | \$ 20,842 | \$ | 27,735 |
| Other comprehensive income (loss): | | | |
| Unrealized gain from interest rate hedges, net of tax | 764 | | 1,757 |
| Foreign currency translation adjustments | (1,651) | | (3,053) |
| Total other comprehensive loss | (887) | | (1,296) |
| Comprehensive income | 19,955 | | 26,439 |
| Comprehensive income attributable to non-controlling interests and redeemable non-controlling interests: | | | |
| Net loss (income) | 423 | | (344) |
| Foreign currency translation adjustments | 36 | | |
| Comprehensive loss (income) attributable to non-controlling interests and redeemable non-controlling interests | 459 | | (344) |
| Comprehensive income attributable to common shareholders | \$ 20,414 | \$ | 26,095 |

| | Nine Months End | led September 30, |
|--|-----------------|-------------------|
| | 2023 | 2022 |
| Net income | 30,812 | 79,906 |
| Other comprehensive income: | | |
| Unrealized gain from interest rate hedges, net of tax | 716 | 6,033 |
| Foreign currency translation adjustments | (425) | (5,016) |
| Total other comprehensive income | 291 | 1,017 |
| Comprehensive income | 31,103 | 80,923 |
| Comprehensive income attributable to non-controlling interests and redeemable non-controlling interests: | | |
| Net income | (2,077) | (2,915) |
| Foreign currency translation adjustments | 26 | |
| Comprehensive income attributable to non-controlling interests and redeemable non-controlling interests | (2,051) | (2,915) |
| Comprehensive income attributable to common shareholders | \$ 29,052 | \$ 78,008 |

See notes to condensed consolidated financial statements.

AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN REDEEMABLE NON-CONTROLLING INTERESTS AND STOCKHOLDERS' EQUITY For the Three Months Ended September 30, 2023 and 2022 (In thousands, except share amounts) (Unaudited)

| | | | | | | (In thousand | s, e | acept s | nai e amoui | its) (Unau | unc | cu) | | | | |
|--|----|-----------------------|-------------|-----|---------|----------------------|------|---------|--------------------|----------------------|----------------------|----------------------|-----------|-------------|-----------------------|-----------------------|
| | | deemable Non- | Class A Com | mon | 1 Stock | Class B Common Stock | | | Additional | | Accumulated Other | | Treasur | y Stock | Non- | Total |
| | | ntrolling nterests | Shares | A | mount | Shares | A | mount | Paid-in Capital | Retained Earnings | C | omprehensive Loss | Shares | Amount | ntrolling nterests | ockholders' Equity |
| Balance, June 30, 2022 | \$ | 47,918 | 33,833,893 | \$ | 3 | 18,000,000 | \$ | 2 | \$ 294,240 | \$ 488,278 | \$ | (4,354) | 2,101,795 | \$ (11,788) | \$ 15,186 | \$ 781,567 |
| Exercise of stock options | | _ | 80,300 | | _ | _ | | _ | 1,616 | _ | | _ | _ | _ | _ | 1,616 |
| Stock-based compensation expense | 1 | _ | _ | | _ | _ | | _ | 3,631 | _ | | _ | _ | _ | _ | 3,631 |
| Unrealized gain from interest rate hedges, net | | _ | _ | | _ | _ | | _ | _ | _ | | 1,757 | _ | _ | | 1,757 |
| Foreign currency translation adjustment | | _ | _ | | _ | _ | | _ | _ | _ | | (3,053) | _ | _ | | (3,053) |
| Distributions to redeemable non- controlling interests | | (212) | _ | | _ | _ | | _ | _ | _ | | _ | _ | _ | _ | _ |
| Accretion of tax equity financing fees | | 27 | _ | | _ | _ | | _ | _ | (27) | | _ | _ | _ | | (27) |
| Contributions from non- controlling interest | | _ | _ | | _ | _ | | _ | _ | _ | | _ | _ | _ | 1,658 | 1,658 |
| Net income | | 344 | _ | | _ | | | _ | _ | 27,391 | | _ | _ | _ | _ | 27,391 |
| Balance, September 30, 2022 | \$ | 48,077 | 33,914,193 | \$ | 3 | 18,000,000 | \$ | 2 | \$ 299,487 | \$ 515,642 | \$ | (5,650) | 2,101,795 | \$ (11,788) | \$ 16,844 | \$ 814,540 |
| Balance, June 30, 2023 | \$ | 47,994 | 34,200,610 | \$ | 3 | 18,000,000 | \$ | 2 | \$ 317,228 | \$ 540,964 | \$ | (2,884) | 2,101,795 | \$ (11,788) | \$ 30,458 | \$ 873,983 |
| Exercise of stock options | | _ | 22,150 | | | _ | | | 274 | _ | | _ | _ | _ | _ | 274 |
| Stock-based compensation expense | 1 | _ | _ | | _ | _ | | _ | 4,319 | _ | | _ | _ | _ | _ | 4,319 |
| Restricted stock units released | | _ | 11,786 | | _ | _ | | _ | _ | _ | | _ | _ | _ | _ | _ |
| Unrealized gain from interest rate hedges, net | | _ | _ | | _ | _ | | | _ | _ | | 764 | _ | _ | _ | 764 |
| Foreign currency translation adjustment | | _ | _ | | _ | _ | | _ | _ | _ | | (1,615) | _ | _ | (36) | (1,651) |
| Distributions to redeemable non- controlling interests | | (159) | _ | | _ | _ | | _ | _ | _ | | _ | _ | _ | _ | _ |
| Accretion of tax equity financing fees | | 26 | _ | | | _ | | _ | _ | (26) | | _ | _ | _ | _ | (26) |
| Contributions from non- controlling interests | | _ | | | _ | _ | | _ | | _ | | _ | | _ | 35 | 35 |
| Net (loss) income | | (586) | — | | — | — | | _ | _ | 21,265 | | _ | _ | _ | 163 | 21,428 |
| Balance, September 30, 2023 | \$ | 47,275 | 34,234,546 | \$ | 3 | 18,000,000 | \$ | 2 | \$ 321,821 | \$ 562,203 | \$ | (3,735) | 2,101,795 | \$ (11,788) | \$ 30,620 | \$ 899,126 |

See notes to condensed consolidated financial statements.

AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN REDEEMABLE NON-CONTROLLING INTERESTS AND STOCKHOLDERS' EQUITY For the Nine Months Ended September 30, 2023 and 2022 (In thousands, except share amounts) (Unaudited)

| | | (In thousands, except share amounts) (Unaudited) | | | | | | | | | | | | | | | |
|--|----|--|-------------|-----|-------|-------------|-----|----------|--------------------|----------------------|----|----------------------|-----------|-------------|-----------------------|-----|-----------------------|
| | Ν | eemable Non- | Class A Com | mon | Stock | Class B Cor | nme | on Stock | Additional | | | Accumulated Other | Treasur | y Stock | Non- | _ | Total |
| | | trolling erests | Shares | А | mount | Shares | | Amount | Paid-in Capital | Retained Earnings | Co | omprehensive Loss | Shares | Amount | ntrolling 1terests | Sto | ockholders' Equity |
| Balance, December 31, 2021 | \$ | 46,182 | 33,716,309 | \$ | 3 | 18,000,000 | 5 | \$ 2 | \$ 283,982 | \$ 438,732 | \$ | (6,667) | 2,101,795 | \$ (11,788) | \$ _ | \$ | 704,264 |
| Exercise of stock options | | _ | 180,888 | | _ | _ | - | _ | 3,482 | _ | | _ | _ | _ | _ | | 3,482 |
| Stock-based compensation expense | | _ | _ | | _ | _ | | _ | 10,837 | _ | | _ | _ | _ | _ | | 10,837 |
| Employee stock purchase plan | | _ | 16,996 | | _ | _ | | _ | 948 | _ | | _ | _ | _ | _ | | 948 |
| Unrealized gain from interest rate hedges, net | | _ | _ | | _ | _ | | _ | _ | _ | | 6,033 | _ | _ | _ | | 6,033 |
| Foreign currency translation adjustment | | _ | _ | | _ | _ | | _ | _ | _ | | (5,016) | _ | _ | _ | | (5,016) |
| Distributions to redeemable non-controlling interests | e | (863) | _ | | _ | _ | | _ | _ | | | _ | _ | _ | _ | | _ |
| Accretion of tax equity financing fees | | 81 | _ | | _ | _ | | _ | | (81) | | _ | _ | _ | _ | | (81) |
| Investment fund call option exercise | n | (238) | _ | | _ | _ | | _ | 238 | _ | | _ | _ | _ | _ | | 238 |
| Contributions from non- controlling interest | | _ | _ | | _ | | | _ | _ | _ | | _ | _ | | 16,844 | | 16,844 |
| Net income | | 2,915 | _ | | _ | _ | - | _ | _ | 76,991 | | _ | _ | _ | _ | | 76,991 |
| Balance, September 30, 2022 | \$ | 48,077 | 33,914,193 | \$ | 3 | 18,000,000 | 5 | \$ 2 | \$ 299,487 | \$ 515,642 | \$ | (5,650) | 2,101,795 | \$ (11,788) | \$ 16,844 | \$ | 814,540 |
| Balance, December 31, 2022 | \$ | 46,623 | 33,948,362 | \$ | 3 | 18,000,000 | | \$ 2 | \$ 306,314 | \$ 533,549 | \$ | (4,051) | 2,101,795 | \$ (11,788) | \$ 49,002 | \$ | 873,031 |
| Exercise of stock options | | _ | 238,750 | | _ | | - | | 2,367 | | | — | | _ | _ | | 2,367 |
| Stock-based compensation expense | | _ | _ | | _ | _ | | _ | 12,318 | _ | | _ | _ | _ | _ | | 12,318 |
| Employee stock purchase plan | | _ | 24,833 | | _ | _ | | _ | 1,017 | _ | | _ | _ | _ | _ | | 1,017 |
| Restricted stock units released | | _ | 22,601 | | _ | _ | | _ | _ | _ | | _ | _ | _ | _ | | _ |
| Unrealized gain from interest rate hedges, net | | _ | _ | | _ | _ | | _ | _ | _ | | 716 | _ | _ | _ | | 716 |
| Foreign currency translation adjustment | | _ | _ | | _ | _ | | _ | _ | _ | | (400) | _ | _ | (25) | | (425) |
| Distributions to redeemable | e | (494) | _ | | _ | _ | | _ | _ | _ | | _ | _ | _ | _ | | _ |
| Accretion of tax equity financing fees | | 81 | _ | | _ | _ | | _ | _ | (81) | | _ | _ | _ | _ | | (81) |
| Investment fund call option exercise | n | 195 | _ | | _ | _ | | _ | (195) | _ | | _ | _ | _ | _ | | (195) |
| Contributions from non- controlling interests | | _ | _ | | _ | | | _ | _ | _ | | _ | _ | _ | 957 | | 957 |
| Distributions to non- controlling interest | | _ | _ | | _ | _ | | _ | _ | _ | | _ | _ | _ | (20,521) | | (20,521) |
| Net income | | 870 | _ | | _ | _ | | _ | _ | 28,735 | | _ | _ | _ | 1,207 | | 29,942 |
| Balance, September 30, 2023 | \$ | 47,275 | 34,234,546 | \$ | 3 | 18,000,000 | 5 | \$ 2 | \$ 321,821 | \$ 562,203 | \$ | (3,735) | 2,101,795 | \$ (11,788) | \$ 30,620 | \$ | 899,126 |

See notes to condensed consolidated financial statements.

AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited)

| | Nine Months Ende | d September 30, |
|--|---------------------------------------|-----------------|
| | 2023 | 2022 |
| Cash flows from operating activities: | | |
| Net income | \$ 30,812 | \$ 79,906 |
| Adjustments to reconcile net income to net cash flows from operating activities: | | |
| Depreciation of energy assets, net | 42,847 | 36,911 |
| Depreciation of property and equipment | 2,849 | 2,057 |
| Increase in contingent consideration | 705 | 814 |
| Accretion of ARO liabilities | 194 | 108 |
| Amortization of debt discount and debt issuance costs | 3,407 | 2,869 |
| Amortization of intangible assets | 1,681 | 1,462 |
| Provision for bad debts | 637 | 363 |
| Loss on write-off of long-lived assets | 18 | 888 |
| Earnings from unconsolidated entities | (1,356) | (1,477 |
| Net gain from derivatives | (3,306) | (225 |
| Stock-based compensation expense | 12,318 | 10,837 |
| Deferred income taxes, net | (13,089) | 4,92 |
| Unrealized foreign exchange loss | 1,148 | 460 |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | 58,135 | (47,257 |
| Accounts receivable retainage | 4,589 | 225 |
| Federal ESPC receivable | (143,647) | (180,249 |
| Inventory, net | 570 | (4,287 |
| Costs and estimated earnings in excess of billings | 5,260 | (325,057 |
| Prepaid expenses and other current assets | (10,925) | 864 |
| Project development costs | (4,638) | (823 |
| Other assets | (2,080) | (10,254 |
| Accounts payable, accrued expenses and other current liabilities | (38,444) | 143,020 |
| Billings in excess of cost and estimated earnings | 10,104 | 7,802 |
| Other liabilities | 1,200 | (436 |
| Income taxes receivable, net | 590 | 3,37 |
| Cash flows from operating activities | (40.421) | (272.1/(|
| Cash flows from investing activities: | (40,421) | (273,169 |
| Purchases of property and equipment | (4,597) | (3,981 |
| Capital investment in energy assets | (445,540) | (182,119 |
| Capital investment in major maintenance of energy assets | (8,024) | (16,106 |
| Asset acquisition, net of cash acquired | 6,206 | (10,100 |
| Contributions to equity investments | (3,489) | _ |
| Acquisitions, net of cash received | (9,183) | _ |
| Loans to joint venture investments | (5,105) | (458 |
| Cash flows from investing activities | · · · · · · · · · · · · · · · · · · · | · · · · · |
| | (465,193) | (202,664 |

See notes to condensed consolidated financial statements.

AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited) (Continued)

| | Nine M | Nine Months Ended September 30, | | | | |
|---|--------|---------------------------------|-----------|--|--|--|
| | 2023 | | 2022 | | | |
| Cash flows from financing activities: | | | | | | |
| Payments of debt discount and debt issuance costs | \$ | (8,635) \$ | (2,885) | | | |
| Proceeds from exercises of options and ESPP | | 3,384 | 4,430 | | | |
| (Payments on) proceeds from senior secured revolving credit facility, net | (| 115,000) | 139,000 | | | |
| Proceeds from long-term debt financings | | 728,600 | 331,086 | | | |
| Proceeds from Federal ESPC projects | | 107,303 | 173,865 | | | |
| Net proceeds from energy asset receivable financing arrangements | | 12,514 | 7,675 | | | |
| Contributions from non-controlling interests | | 499 | 13,148 | | | |
| Distributions to non-controlling interest | | (20,521) | — | | | |
| Distributions to redeemable non-controlling interests, net | | (494) | (784) | | | |
| Payment on seller's promissory note | | (12,500) | — | | | |
| Payments on long-term debt and financing leases | (| 162,749) | (111,341) | | | |
| Cash flows from financing activities | | 532,401 | 554,194 | | | |
| Effect of exchange rate changes on cash | | (980) | (1,857) | | | |
| Net increase in cash, cash equivalents, and restricted cash | | 25,807 | 76,504 | | | |
| Cash, cash equivalents, and restricted cash, beginning of period | | 149,888 | 87,054 | | | |
| Cash, cash equivalents, and restricted cash, end of period | \$ | 175,695 \$ | 163,558 | | | |
| Supplemental disclosures of cash flow information: | | | | | | |
| Cash paid for interest | \$ | 51,180 \$ | 23,658 | | | |
| Cash paid for income taxes | \$ | 2,719 \$ | 3,728 | | | |
| Non-cash Federal ESPC settlement | \$ | 99,164 \$ | 395 | | | |
| Accrued purchases of energy assets | \$ | 89,820 \$ | 52,744 | | | |
| Non-cash contributions from non-controlling interest | \$ | 458 \$ | 3,696 | | | |
| Non-cash financing for energy asset project acquisition | \$ | 82,964 \$ | _ | | | |

See notes to condensed consolidated financial statements.

1. BASIS OF PRESENTATION

The accompanying condensed consolidated financial statements of Ameresco, Inc. (including its subsidiaries, the "Company," "Ameresco," "we," "our," or "us") are unaudited, according to certain rules and regulations of the Securities and Exchange Commission, and include, in our opinion, normal recurring adjustments necessary for a fair presentation in conformity with accounting principles generally accepted in the United States ("GAAP") of the results for the periods indicated.

The results of operations for the three and nine months ended September 30, 2023 are not necessarily indicative of results which may be expected for the full year. The December 31, 2022 consolidated balance sheet data was derived from audited financial statements, but certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with GAAP have been condensed or omitted. The interim condensed consolidated financial statements and accompanying notes should be read in conjunction with the audited consolidated financial statements and accompanying notes for the year ended December 31, 2022, included in our annual report on Form <u>10-K ("2022 Form 10-K")</u> filed with the Securities and Exchange Commission on February 28, 2023.

Reclassification and Rounding

Certain prior period amounts were reclassified to conform to the presentation in the current period. We round amounts in the condensed consolidated financial statements to thousands and calculate all percentages and per-share data from the underlying whole-dollar amounts. Thus, certain amounts may not foot, crossfoot, or recalculate based on reported numbers due to rounding.

Significant Risks and Uncertainties

Global factors have continued to result in global supply chain disruptions, certain governmental travel and other restrictions, and inflationary pressures.

We have considered the impact of general global economic conditions on the assumptions and estimates used, which may change in response to this evolving situation. Results of future operations and liquidity could be adversely impacted by a number of factors including supply chain disruptions, varying levels of inflation, payments of outstanding receivable amounts beyond normal payment terms, workforce disruptions, and uncertain demand. As of the date of issuance of these condensed consolidated financial statements, we cannot reasonably estimate the extent to which macroeconomic conditions may impact our financial condition, liquidity, or results of operations in the foreseeable future. The ultimate impact of the pandemic and general global economic conditions on our business is highly uncertain and will depend on future developments, and such impacts could exist for an extended period of time, even after the pandemic subsides.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Our accounting policies are set forth in Note 2 to the consolidated financial statements contained in our 2022 Form<u>10-K</u>. We have included certain updates to those policies below.

Accounts Receivable and Allowance for Credit Losses

Changes in the allowance for credit losses are as follows:

| | Three Months Ended September 30, | | | | | Nine Months Ended September 30, | | | | |
|--|----------------------------------|------|----|-------|----|---------------------------------|----|-------|--|--|
| | | 2023 | | 2022 | | 2023 | | 2022 | | |
| Allowance for credit losses, beginning of period | \$ | 903 | \$ | 2,262 | \$ | 911 | \$ | 2,263 | | |
| Provision for bad debts | | 58 | | 119 | | 637 | | 363 | | |
| Account write-offs and other | | (64) | | (19) | | (651) | | (264) | | |
| Allowance for credit losses, end of period | \$ | 897 | \$ | 2,362 | \$ | 897 | \$ | 2,362 | | |

Accounts Receivable Factoring

Ameresco's wholly-owned subsidiary in Italy entered into factoring agreements to sell certain receivables to unrelated third-party financial institutions on a non-recourse basis. These transactions are accounted for in accordance with ASC Topic 860, Transfers and Servicing and result in a reduction in accounts receivable because the agreements transfer effective control over the



receivables, and related risk, to the buyers. Our Italian subsidiary does not retain any interest in the underlying accounts receivable once sold. Trade accounts receivables balances sold are removed from the condensed consolidated balance sheets, and cash received is reflected in operating activities in the condensed consolidated statements of cash flows. Factoring fees during the three and nine months ended September 30, 2023 were \$2,075 and \$3,326, respectively, and are included in other expense, net in the condensed consolidated statements of income. See Note 18. Other Expenses, Net.

Recent Accounting Pronouncements

Reference Rate Reform

In March 2020, the FASB issued ASU 2020-04, Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting. ASU 2020-04, as amended by ASU 2021-01 in January 2021, directly addressing the effects of reference rate reform on financial reporting as a result of the cessation of the publication of certain London interbank offered rate ("LIBOR") rates beginning December 31, 2021, with complete elimination of the publication of the LIBOR rates by June 30, 2023. The guidance provides optional expedients and exceptions for applying GAAP to contracts, hedging relationships, and other transactions affected by reference rate reform by virtue of referencing LIBOR or another reference rate expected to be discontinued. This guidance became effective on March 12, 2020, and then amended by ASU 2022-06 in December 2022, extending the adoption date to no later than December 31, 2024, with early adoption permitted. We adopted this guidance beginning January 1, 2023 upon entering amendments to credit agreements which introduced the secured overnight financing rate as administrated by the Federal Reserve Bank of New York to replace LIBOR as the benchmark. The adoption of this guidance did not have a material impact on our condensed consolidated financial statements.

Derivatives and Hedging

In March 2022, the FASB issued ASU 2022-01, Derivatives and Hedging (Topic 815): Fair Value Hedging—Portfolio Layer Method, which expands the current single-layer method to allow multiple hedged layers of a single closed portfolio to be hedged under the method. ASU 2022-01 is effective for our fiscal year ending beginning after December 15, 2022. We adopted this accounting standard as of January 1, 2023 and the adoption did not have an impact on our condensed consolidated financial statements.

Fair Value Measurement

In June 2022, the FASB issued ASU 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions, which clarifies the measurement criteria for equity securities and refines the disclosure requirements for equity securities subject to contractual sale restrictions. ASU 2022-03 is effective for our fiscal year ending beginning after December 15, 2023. We are currently evaluating the impact that adopting this new accounting standard would have on our condensed consolidated financial statements.

Investments - Equity Method and Joint Ventures

In March 2023, the FASB issued ASU 2023-02, Investments - Equity Method and Joint Ventures (Topic 323): Accounting for Investments in Tax Credit Structures Using the Proportional Amortization Method, which defines consistent accounting for equity investments for the purpose of receiving income tax credits and other income tax benefits. ASU 2023-02 is effective for our fiscal year ending beginning after December 15, 2023. We are currently evaluating the impact that adopting this new accounting standard would have on our condensed consolidated financial statements.

Business Combinations-Joint Venture Formations

In August 2023, the FASB issued ASU 2023-05, Business Combinations— Joint Venture Formations (Subtopic 805-60) Recognition and Initial Measurement, which addresses the accounting for contributions made to a joint venture, upon formation, in a joint venture's separate financial statements. ASU 2023-05 is effective prospectively for all joint venture formations with a formation date on or after January 1, 2025. We are currently evaluating the impact that adopting this new accounting standard would have on our condensed consolidated financial statements.



3. REVENUE FROM CONTRACTS WITH CUSTOMERS

Disaggregation of Revenue

Our reportable segments for the three and nine months ended September 30, 2023 and 2022 were U.S. Regions, U.S. Federal, Canada, Alternative Fuels and All Other.

| The following table presents our revenue d | lisaggregated by line of business a | and reportable segment for the three | months ended September 30 2023 |
|--|-------------------------------------|--------------------------------------|----------------------------------|
| The following more presents our revenue a | insubbreduced by time of business t | and reportable segment for the three | months ended september 50, 2025. |

| | τ | J.S. Regions | U.S. Federal | Canada | Alternative Fuels | All Other | Total |
|-----------------|----|--------------|--------------|--------------|-------------------|--------------|---------------|
| Project revenue | \$ | 120,297 | \$ 71,779 | \$ 12,872 | \$ _ | \$ 37,736 | \$ 242,684 |
| O&M revenue | | 6,353 | 13,838 | 17 | 2,073 | 492 | 22,773 |
| Energy assets | | 15,911 | 1,495 | 1,274 | 25,227 | 352 | 44,259 |
| Integrated-PV | | 4 | _ | _ | _ | 11,611 | 11,615 |
| Other | | 674 | 229 | 3,371 | 19 | 9,525 | 13,818 |
| Total revenues | \$ | 143,239 | \$ 87,341 | \$ 17,534 | \$ 27,319 | \$ 59,716 | \$ 335,149 |

The following table presents our revenue disaggregated by line of business and reportable segment for the three months ended September 30, 2022:

| | U.S. Regions | U.S. Federal | Canada | Alternative Fuels | All Other | Total |
|-----------------|---------------|--------------|--------------|-------------------|--------------|---------------|
| Project revenue | \$ 251,338 | \$ 83,878 | \$ 8,788 | \$ _ | \$ 7,527 | \$ 351,531 |
| O&M revenue | 5,936 | 13,524 | 10 | 2,251 | 133 | 21,854 |
| Energy assets | 11,892 | 1,570 | 1,264 | 26,956 | — | 41,682 |
| Integrated-PV | — | — | — | | 13,616 | 13,616 |
| Other | 2,040 | 152 | 2,304 | 214 | 7,903 | 12,613 |
| Total revenues | \$ 271,206 | \$ 99,124 | \$ 12,366 | \$ 29,421 | \$ 29,179 | \$ 441,296 |
| | | | | | | |

The following table presents our revenue disaggregated by line of business and reportable segment for the nine months ended September 30, 2023:

| | 1 | U.S. Regions | U.S. Federal | Canada | Alternative Fuels | All Other | Total |
|-----------------|----|--------------|---------------|--------------|-------------------|---------------|---------------|
| Project revenue | \$ | 338,119 | \$ 181,232 | \$ 38,865 | \$ _ | \$ 96,585 | \$ 654,801 |
| O&M revenue | | 18,191 | 40,439 | 80 | 8,054 | 1,285 | 68,049 |
| Energy assets | | 47,619 | 4,735 | 3,370 | 77,901 | 1,412 | 135,037 |
| Integrated-PV | | 4 | | _ | — | 35,041 | 35,045 |
| Other | | 2,660 | 510 | 8,825 | 19 | 28,319 | 40,333 |
| Total revenues | \$ | 406,593 | \$ 226,916 | \$ 51,140 | \$ 85,974 | \$ 162,642 | \$ 933,265 |

The following table presents our revenue disaggregated by line of business and reportable segment for the nine months ended September 30, 2022:

| | U. | S. Regions | U.S. Federal | Canada | Alternative Fuels | All Other | Total |
|-----------------|----|------------|---------------|--------------|-------------------|---------------|-----------------|
| Project revenue | \$ | 928,616 | \$ 231,945 | \$ 32,899 | \$ _ | \$ 40,595 | \$ 1,234,055 |
| O&M revenue | | 16,473 | 39,186 | 32 | 7,361 | 319 | 63,371 |
| Energy assets | | 34,163 | 4,734 | 3,512 | 80,513 | 111 | 123,033 |
| Integrated-PV | | _ | | _ | — | 37,239 | 37,239 |
| Other | | 3,859 | 333 | 7,556 | — | 23,249 | 34,997 |
| Total revenues | \$ | 983,111 | \$ 276,198 | \$ 43,999 | \$ 87,874 | \$ 101,513 | \$ 1,492,695 |

The following table presents information related to our revenue recognized over time:

| | Three Months End | led September 30, | Nine Months Ended September 30, | | | | |
|--|------------------|-------------------|---------------------------------|------|--|--|--|
| | 2023 | 2022 | 2023 | 2022 | | | |
| Percentage of revenue recognized over time | 95% | 96% | 94% | 96% | | | |

The remainder of our revenue is for products and services transferred at a point in time, at which point revenue is recognized.

We attribute revenues to customers based on the location of the customer. The following table presents information related to our revenues by geographicarea:

| | Three Months En | ptember 30, | Nine Months Ended September 30, | | | | |
|----------------|-----------------|-------------|---------------------------------|----|---------|----|-----------|
| | 2023 | | 2022 | | 2023 | | 2022 |
| United States | \$ 279,651 | \$ | 421,939 | \$ | 783,692 | \$ | 1,409,210 |
| Canada | 15,535 | | 11,416 | | 46,335 | | 40,429 |
| Other | 39,963 | | 7,941 | | 103,238 | | 43,056 |
| Total revenues | \$ 335,149 | \$ | 441,296 | \$ | 933,265 | \$ | 1,492,695 |

Contract Balances

The following tables provide information about receivables, contract assets and contract liabilities from contracts with customers:

| | Septe | mber 30, 2023 | | December 31, 2022 | |
|---|--------------------|------------------------------|----------------|------------------------------|--|
| Accounts receivable, net | \$ | 133,070 | \$ | 174,009 | |
| Accounts receivable retainage, net | \$ | 33,459 | \$ | 38,057 | |
| Contract Assets: | | | | | |
| Costs and estimated earnings in excess of billings | \$ | 591,378 | \$ | 576,363 | |
| Contract Liabilities: | | | | | |
| Billings in excess of cost and estimated earnings | \$ | 36,880 | \$ | 34,796 | |
| Billings in excess of cost and estimated earnings, non-current ⁽¹⁾ | | 15,622 | | 7,617 | |
| Total contract liabilities | \$ | 52,502 | \$ | 42,413 | |
| | | | | | |
| | Septe | mber 30, 2022 | | December 31, 2021 | |
| Accounts receivable, net | Septe: \$ | mber 30, 2022 219,817 | \$ | December 31, 2021 161,970 | |
| Accounts receivable, net Accounts receivable retainage, net | Septe: \$ \$ | | | | |
| | \$ | 219,817 | | 161,970 | |
| Accounts receivable retainage, net | \$ | 219,817 | \$ | 161,970 | |
| Accounts receivable retainage, net Contract Assets: | \$ \$ | 219,817 42,456 | \$ | 161,970 43,067 | |
| Accounts receivable retainage, net Contract Assets: Costs and estimated earnings in excess of billings | \$ \$ | 219,817 42,456 | \$ \$ | 161,970 43,067 | |
| Accounts receivable retainage, net Contract Assets: Costs and estimated earnings in excess of billings Contract Liabilities: | \$ \$ \$ | 219,817 42,456 628,529 | \$ \$ \$ | 161,970 43,067 306,172 | |

(1) Performance obligations that are expected to be completed beyond the next twelve months and are included in other liabilities in the condensed consolidated balance sheets.

The increase in contract assets for the nine months ended September 30, 2023 was primarily due to billings of \$\$34,340 offset by revenue recognized of \$631,136. Contract assets are also affected by reclassifications, primarily from contract liabilities as a result of timing of customer payments. The increase in contract liabilities was primarily driven by the receipt of advance payments from customers, and related billings, as well as reclassifications from contract assets as a result of timing of customer payments. The advance payments and reclassifications exceeded the recognition of revenue as performance obligations were

satisfied. For the nine months ended September 30, 2023, we recognized revenue of \$30,262 and billed \$135,158 to customers that had balances which were included in contract liabilities at December 31, 2022.

The increase in contract assets for the nine months ended September 30, 2022 was primarily due to revenue recognized of \$,168,996 offset by billings of \$850,243. Contract assets also increased due to reclassifications, primarily from contract liabilities as a result of timing of customer payments. The increase in contract liabilities was primarily driven by the receipt of advance payments from customers, and related billings, as well as reclassifications from contract assets as a result of timing of customer payments. In addition, the advance payments and reclassifications exceeded the recognition of revenue as performance obligations were satisfied. For the nine months ended September 30, 2022, we billed customers \$99,121 and recognized revenue of \$99,424 that was previously included in the beginning balance of contract liabilities.

Performance Obligations

Our remaining performance obligations ("backlog") represent the unrecognized revenue value of our contract commitments. At September 30, 2023, we had contracted backlog of \$2,426,445 of which approximately 35% is anticipated to be recognized as revenue in the nextwelve months. The remaining performance obligations primarily relate to the energy efficiency and renewable energy construction projects, including long-term operations and maintenance ("O&M") services related to these projects. The long-term services have varying initial contract terms, up to 25 years.

Project Development Costs

Project development costs of \$3,059 and \$5,614 were recognized in our condensed consolidated statements of income on projects that converted to customer contracts during the three months ended September 30, 2023 and 2022, respectively. Project development costs of \$9,276 and \$11,594 were recognized in the condensed consolidated statements of income on projects that converted to customer contracts during the nine months ended September 30, 2023 and 2022, respectively.

No impairment charges in connection with our project development costs were recorded during the three or nine months ended September 30, 2023 and 2022.

4. BUSINESS ACQUISITIONS AND RELATED TRANSACTIONS

We account for acquisitions using the acquisition method in accordance with ASC 805, BusinessCombinations. The purchase price for each acquisition is allocated to the assets based on their estimated fair values at the date of acquisition. The excess purchase price over the estimated fair value of the net assets acquired, which is calculated using level 3 inputs per the fair value hierarchy as defined in Note 11, is recorded as goodwill. Intangible assets, if identified, are also recorded. See Note 5 for additional information.

Energos Energy Solutions S.r.l. ("Energos")

On February 24, 2023, we signed a definitive purchase and sale agreement to acquire Energos, a renewable energy and energy efficiency company headquartered in Milan, Italy. The acquisition closed on March 30, 2023 and the total purchase consideration was \$13,445, of which \$9,535 has been paid. There is no contingent consideration related to this acquisition. Cash acquired was \$353, debt assumed was \$3,951, and a deferred tax liability, net of \$931 was recorded. The transaction costs, pro-forma effects of this acquisition on our operations, and contribution to revenue and net income the three and nine months ended September 30, 2023 were not material.

The estimated goodwill of \$6,855 from the Energos acquisition consists largely of expected benefits, including the combined entities experience and the acquired workforce. This goodwill is not deductible for income tax purposes. The estimated fair value of tangible and intangible assets acquired and liabilities assumed are based on management's estimates and assumptions that are preliminary and subject to adjustments. Any measurement period adjustments made within one year from acquisition date, are recorded as adjustments to goodwill. Any adjustments made beyond the measurement period will be included in our condensed consolidated statements of income.

The results of the acquisition since the date of the acquisition have been included in our operations as presented in the accompanying condensed consolidated statements of income, condensed consolidated statements of cash flows. We did not complete any acquisitions during the year ended December 31, 2022.

A summary of the cumulative consideration paid and allocation of the purchase price for the Energos acquisition are presented in the table below:

| | March 30, 2023 |
|--|----------------|
| Cash and cash equivalents | \$ 190 |
| Accounts receivable | 6,230 |
| Costs and estimated earnings in excess of billings | 8,985 |
| Prepaid expenses and other current assets | 16,504 |
| Project development costs | 5,140 |
| Property and equipment and energy assets | 1,234 |
| Goodwill | 6,855 |
| Intangible assets | 4,438 |
| Long-term restricted cash | 163 |

| Accounts payable | (15,480) |
|---|--------------|
| Accrued expenses and other current liabilities | (4,510) |
| Current portions of long-term debt | (15,165) |
| Deferred income tax liabilities, net | (931) |
| Other liabilities | (208) |
| Purchase price | \$ 13,445 |
| Purchase price, net of cash acquired | \$ 13,092 |
| Long-term debt assumed, net of current portions | \$ 3,951 |
| Total fair value of consideration | \$ 13,445 |
| Cash paid | \$ 9,535 |

5. GOODWILL AND INTANGIBLE ASSETS, NET

The changes in the carrying value of goodwill balances by reportable segment were as follows:

| | U.S | . Regions | U.S. Federal | Canada | A | Iternative Fuels | Other | Total |
|-----------------------------------|-----|-----------|--------------|-------------|----|------------------|--------------|--------------|
| Carrying Value of Goodwill | | | | | | | | |
| Balance, December 31, 2022 | \$ | 39,593 | \$ 3,981 | \$ 3,236 | \$ | — | \$ 23,823 | \$ 70,633 |
| Goodwill acquired during the year | | — | _ | — | | — | 6,855 | 6,855 |
| Currency effects | | — | _ | (8) | | _ | (137) | (145) |
| Balance, September 30, 2023 | \$ | 39,593 | \$ 3,981 | \$ 3,228 | \$ | — | \$ 30,541 | \$ 77,343 |

Definite-lived intangible assets, net consisted of the following:

| | As of September 30, 2023 | As of December 31, 2022 |
|---------------------------------|--------------------------|-------------------------|
| Gross carrying amount | \$ 36,646 | 32,277 |
| Less - accumulated amortization | (29,299) | (27,584) |
| Intangible assets, net | \$ 7,347 | \$ 4,693 |

The table below sets forth amortization expense:

| | Т | hree Months End | led Se | eptember 30, | Nine Months Ended September 30, | | | | |
|-----------------------------|--|-----------------|--------|--------------|---------------------------------|----|-------|----|-------|
| Asset type | Location | | 2023 | | 2022 | | 2023 | | 2022 |
| Customer contracts | Cost of revenues | \$ | — | \$ | 138 | \$ | _ | \$ | 459 |
| All other intangible assets | Selling, general and administrative expenses | | 690 | | 304 | | 1,681 | | 1,003 |
| Total amortization expense | | \$ | 690 | \$ | 442 | \$ | 1,681 | \$ | 1,462 |

6. ENERGY ASSETS, NET

Energy assets, net consisted of the following:

| | September 30, 2023 | | | December 31, 2022 |
|--|--------------------|-----------|----|-------------------|
| Energy assets ⁽¹⁾ | ¢ | 2 012 528 | ¢ | 1 402 012 |
| | \$ | 2,012,528 | \$ | 1,493,913 |
| Less - accumulated depreciation and amortization | | (355,943) | | (312,388) |
| Energy assets, net | \$ | 1,656,585 | \$ | 1,181,525 |

(1) Includes financing lease assets (see Note 7), capitalized interest and asset retirement obligations ("ARO") assets (see tables below). Also includes the energy asset project acquired in August 2023. See section below for additional information.

August 2023 Purchase and Sale Agreement

On August 4, 2023, we entered into a purchase and sale agreement to acquire an energy asset project and to acquire 00% of the stock of Bright Canyon Energy Corporation ("BCE") in a two-phased transaction. Phase 1, the purchase of the energy asset project, closed on August 4, 2023 and did not constitute a business in accordance with ASC 805-50, Business Combinations.

The adjusted purchase price for phase 1, net of cash acquired of \$11,206, was \$76,758, of which \$5,000 was paid in cash, \$46,694 was financed by the seller, and we assumed a construction loan on the energy asset project for \$36,270. In September 2023, we paid \$12,500 in principal on the sellers note. As of September 30, 2023, the balance of the seller's note was \$34,194. See Note 8 for additional information about these loans. We also assumed a land lease for the energy asset project. See Note 7. for additional information on the lease.

In the second phase, we plan to acquire BCE, including its interest in a consolidated joint venture and its interests in project subsidiaries developing or with rights to develop solar, battery, and microgrid assets for a purchase price of \$39,100. The completion of the second phase is subject to a number of conditions and third-party consents and is targeted to close late in 2023 or early 2024.

Depreciation and Amortization Expense

The following table sets forth our depreciation and amortization expense on energy assets, net of deferred grant amortization:

| | Three Months En | ded September 30, | Nine Months End | ded September 30, |
|---------------------------------|-----------------|-------------------|-----------------|-------------------|
| Location | 2023 | 2022 | 2023 | 2022 |
| Cost of revenues ⁽²⁾ | \$ 15,122 | \$ 12,933 | \$ 42,847 | \$ 36,911 |
| | | | | |

(2) Includes depreciation and amortization on financing lease assets (see Note 7).

Capitalized Interest

The following table presents the interest costs relating to construction financing during the period of construction, which were capitalized as part of energy assets, net:

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | | |
|----------------------|----------------------------------|--------|----|-------|---------------------------------|--------|----|------|----|
| | | 2023 | | 2022 | | 2023 | | 2022 | |
| Capitalized interest | \$ | 12,824 | \$ | 3,877 | \$ | 28,842 | \$ | 7,78 | 85 |
| | | | | | | | | | |



The following tables sets forth information related to our ARO assets and ARO liabilities:

| | Location | | | | September 30, 2023 | D | ecember 31, 2022 |
|------------------------------------|--------------------|-----------------|-----------|----------|--------------------|-----------|------------------|
| ARO assets, net | Energy assets, net | | | | \$ 3,499 | \$ | 2,359 |
| | | | | | | | |
| ARO liabilities, non-current | Other liabilities | | | | \$ 4,541 | \$ | 3,052 |
| | | | | | | | |
| | | Three Months En | ded Septe | mber 30, | Nine Months Er | ded Septe | mber 30, |
| | | 2023 | | 2022 | 2023 | | 2022 |
| Depreciation expense of ARO assets | \$ | 53 | \$ | 37 | \$ 161 | \$ | 110 |
| | | | | | | | |

7. LEASES

The table below sets forth supplemental condensed consolidated balance sheet information related to our leases:

| | | ember 30, 2023 | December 31, 2022 | |
|---|----|----------------|-------------------|----------|
| Operating Leases: | | | | |
| Operating lease assets | \$ | 52,857 | \$ | 38,224 |
| | | | | |
| Current portions of operating lease liabilities | \$ | 12,703 | \$ | 5,829 |
| Long-term portions of operating lease liabilities | | 38,806 | | 31,703 |
| Total operating lease liabilities | \$ | 51,509 | \$ | 37,532 |
| Weighted-average remaining lease term | | 19 years | | 13 years |
| Weighted-average discount rate | | 6.4 % | | 6.0 % |
| | | | | |
| Financing Leases: | | | | |
| Energy assets | \$ | 27,788 | \$ | 29,365 |
| | | | | |
| Current portions of financing lease liabilities | \$ | 1,706 | \$ | 1,992 |
| Long-term financing lease liabilities, net of current portion, unamortized discount and debt issuance costs | | 13,421 | | 14,068 |
| Total financing lease liabilities | \$ | 15,127 | \$ | 16,060 |
| Weighted-average remaining lease term | | 13 years | | 14 years |
| Weighted-average discount rate | | 12.1 % | | 12.1 % |



The costs related to our leases were as follows:

| | Three Months Ended September 30, | | | Nine Months End | led September | · 30, | |
|-------------------------------|----------------------------------|-------|----|-----------------|---------------|-------|-------|
| | 2023 | | | 2022 | 2023 | | 2022 |
| Operating Leases: | | | | | | | |
| Operating lease costs | \$ | 2,692 | \$ | 1,890 | \$ 7,128 | \$ | 6,244 |
| Financing Leases: | | | | | | | |
| Amortization expense | | 526 | | 691 | 1,577 | | 1,578 |
| Interest on lease liabilities | | 485 | | 525 | 1,362 | | 1,620 |
| Total lease costs | \$ | 3,703 | \$ | 3,106 | \$ 10,067 | \$ | 9,442 |

Supplemental cash flow information related to our leases was as follows:

| | Nine Months Ended September 30, | | | |
|---|---------------------------------|-------|--|--|
| | 2023 | 2022 | | |
| Cash paid for amounts included in the measurement of operating lease liabilities | \$ 5,975 \$ | 5,948 | | |
| Right-of-use assets ("ROU") obtained in exchange for new operating lease liabilities ⁽¹⁾ | \$ 19,255 \$ | 2,960 | | |

(1) Includes non-monetary lease transactions of \$14,249. See disclosure below for additional information.

The table below sets forth our estimated minimum future lease obligations under our leases:

| | Operating Leases | | |
|------------------------------------|------------------|-----------|--|
| Year ended December 31, | | | |
| 2023 | \$ 3,134 | \$ 1,741 | |
| 2024 | 15,166 | 2,565 | |
| 2025 | 10,174 | 2,213 | |
| 2026 | 4,474 | 2,054 | |
| 2027 | 3,460 | 1,922 | |
| Thereafter | 37,145 | 17,891 | |
| Total minimum lease payments | 73,553 | 28,386 | |
| Less: interest | 22,044 | 13,259 | |
| Present value of lease liabilities | \$ 51,509 | \$ 15,127 | |
| | | | |

We have a future lease commitment for a ground lease which does not yet meet the criteria for recording a ROU asset or ROU liability. The net present value of this commitment totals \$10,500 as of September 30, 2023 and relates to lease payments to be made over a20-year period. We are in process of modifying the terms of this agreement such that the criteria to record a ROU asset and ROU liability may not be met. We also have a future lease commitment for an office lease which does not yet meet the criteria for recording a ROU asset or ROU liability. The net present value of this commitment totals \$1,354 as of September 30, 2023 and relates to lease payments to be made over a 5-year period.

Non-monetary Lease Transactions

We have two lease liabilities consisting of obligations that will be settled with non-monetary consideration. The lease liabilities relating to non-monetary consideration were recorded during the nine months ended September 30, 2023 based on the fair market value of the project services or back up power expected to be provided, as noted below.



In January 2023, a 37-year land lease commenced with the United States Navy ("Navy"), which expires in 2059. We plan to complete an In-Kind Consideration Project ("IKCP"), which the Navy will credit as consideration toward our lease obligation upon the Navy's final acceptance of the IKCP.

In August 2023, we acquired an energy asset project and assumed the related30-year land lease agreement with the United States Army ("Army"), which commenced in 2022 and expires in 2052. Once construction of the project is complete, we will provide backup power as a stand ready obligation as consideration toward our lease obligation. See Note 6 Energy Assets, Net for additional information.

Long-term Financing Facilities

These facilities are accounted for as failed sale leasebacks and are classified as long-term financing facilities.

August 2018 Master Sale-leaseback

We enter into amendments to our August 2018 master lease and participation agreement from to time to time, which may extend the maturity date, increase the availability, or modify other covenants.

We sold and leased back five energy assets for \$91,137 in cash proceeds under this facility during the nine months ended September 30, 2023. As of September 30, 2023, a majority of the total commitment of \$350,000 remained available under this lending commitment.

Net gains from amortization expense recognized in cost of revenues relating to deferred gains and losses in connection with our sale-leaseback agreements were \$7 and \$57 for the three months ended September 30, 2023 and 2022, respectively, and \$171 and \$171 for the nine months ended September 30, 2023 and 2022, respectively.

December 2020 Master Sale-leaseback

We enter into amendments to our December 2020 master lease and participation agreement from to time to time, which may extend the maturity date, increase the availability, or modify other covenants.

We sold and leased back three energy assets for \$9,201 in cash proceeds under this facility during the nine months ended September 30, 2023.

8. DEBT AND FINANCING LEASE LIABILITIES

Our debt and financing lease liabilities are comprised of the following:

| | September 30, 2023 | | December 31, 2022 |
|--|--------------------|-----------|-------------------|
| Senior secured revolving credit facility ⁽¹⁾ | \$ | 67,900 | \$ 182,900 |
| Senior secured term loans | | 240,000 | 295,000 |
| Non-recourse construction revolvers ^{(2) (4)} | | 410,482 | 45,391 |
| Non-recourse term loans ^{(3) (4)} | | 538,134 | 255,403 |
| Non-recourse long-term financing facilities ⁽⁵⁾ | | 183,623 | 120,923 |
| Non-recourse financing lease liabilities ⁽⁶⁾ | | 15,127 | 16,060 |
| Total debt and financing lease liabilities | | 1,455,266 | 915,677 |
| Less: current maturities | | 409,906 | 331,479 |
| Less: unamortized discount and debt issuance costs | | 23,104 | 15,563 |
| Long-term debt and financing lease liabilities, net of current portion, unamortized discount and debt issuance costs | \$ | 1,022,256 | \$ 568,635 |

(1) At September 30, 2023, funds of \$38,327 were available for borrowing under this facility.

(2) Includes a construction loan of \$36,270 assumed by us for the purchase of an energy asset project. See Note 6 for additional information.

(3) Includes a balance of \$34,194 on a sellers note for the purchase of an energy asset project. See Note 6 for additional information.

(4) Most of these agreements are now using the Secured Overnight Financing Rate ("SOFR") as the primary reference rate used to calculate interest.

(5) These facilities are accounted for as failed sale leasebacks and are classified as long-term financing facilities. See Note 7 for additional disclosures.

(6) Financing lease liabilities are sale-leaseback arrangements under previous guidance. See Note 7 for additional disclosures.

Senior Secured Credit Facility - Revolver and Term Loans

On March 17, 2023, we entered into amendment number two to the fifth amended and restated senior secured credit facility withfive banks to increase the total funded debt to EBITDA covenant ratio from a maximum of 3.50 to 4.00 for the quarters ending March 31, 2023 and June 30, 2023, and3.5 thereafter.

On August 24, 2023, we entered into amendment number three to the fifth amended and restated senior secured credit facility to extend the maturity date of the \$20,000 delayed draw term loan A, such that after paying \$55,000 in connection with the amendment, \$45,000 is due November 15, 2023, and the remaining principal amount is due December 15, 2023. The amendment also increased the total funded debt to EBITDA covenant ratio from a maximum of 3.50 to 4.25 for the quarter ending September 30, 2023, and 3.50 thereafter.

Non-recourse Term Shelf Notes, 5.99%, due December 31, 2047

On March 28, 2023, three senior secured notes ("Shelf Notes") due December 31, 2047 were issued under our shelf facility, with gross proceeds of 22,625. The Shelf Notes bear interest at a fixed rate of 5.99% per annum and are payable quarterly commencing June 30, 2023. At closing, we incurred 282 in lender fees and debt issuance costs. In connection with the Shelf Notes, we recorded a derivative instrument for make-whole provisions with an initial value of 33,123, which was recorded as a debt discount.

Non-recourse Variable Rate Term Loan, 7.17%, due March 28, 2028

On March 30, 2023, we entered into an amended and restated financing agreement ("Amended Agreement") with the existing bank that extended the maturity date of the loan from March 30, 2023 to March 28, 2028. The Amended Agreement consists of a term loan of \$14,084, an incremental term loan of \$359 and a letter of credit of \$899. The term loan bears interest at a variable rate, with interest payments due in quarterly installments. The rate at September 30, 2023 was 7.17% per annum. The remaining principal balance and unpaid interest is due March 28, 2028. As a result of this refinancing, we entered into a new interest rate swap contract with an initial notional amount of \$14,084 and termination date of December 31, 2040. See Note 12 Derivative Instruments and Hedging Activities for additional information on this new swap contract.

Non-recourse Fixed Rate Note, 6.70%, due August 31, 2039 (formerly 6.38%, due May 31, 2038)

On March 31, 2023, we drew down \$30,000 under this facility and on May 31, 2023, we entered into the first amendment to the loan agreement that increased the original commitment of \$125,000 by an additional \$90,000 to \$215,000 and at closing we drew down the \$90,000.

The first amendment also contained the following amended terms:

- The loan bears interest on the unpaid principal amount thereof from the date made through repayment at an interest rate of 6.38% per annum compared to the original rate of 6.50%.
- The loan maturity date was changed from October 26, 2037 to May 31, 2038

On September 28, 2023, we entered into a second amendment to the loan agreement that increased the maximum commitment from \$15,000 to \$500,000, continued existing loans to project companies, added certain renewable natural gas project companies to the loan portfolio, and provided that additional wholly- and majority-owned project companies may be added to the loan portfolio subject to certain conditions.

At the closing of the second amendment, we drew down an additional \$135,544 under the loan, which was used to pay transaction costs, reimburse project costs incurred by us, make other permitted distributions to Ameresco, and to fund the required reserve accounts. Subject to certain conditions, the facility allows for additional draws to be made up to the remaining principal amount to fund the construction and operation of renewable natural gas projects owned and operated by the project companies. As of September 30, 2023, \$334,717 was outstanding under this facility, net of unamortized debt discount and issuance costs.

The second amendment also contained the following amended terms:

- The loan bears interest at a rate of 6.70% with a residual percentage of distributable cash flows payable after the maturity date of the loan, until the earlier of the lender achieving an 8.51% internal rate of return ("IRR") on funds borrowed under the facility, or the facility discharge date which was extended to August 31, 2049.
- The loan maturity date was changed from May 31, 2038 to August 31, 2039
- All borrowings may be paid before maturity in whole or in part at RNG Holdings' option after August 30, 2027 provided that the lender's IRR is achieved, and against a prepayment of 102% of par for prepayments between August 31, 2027 and August 31, 2029 and 101% of par for prepayments between September 1, 2029 and August 30, 2031. No call premium applies for payments after August 30, 2031.

Non-recourse Construction Credit Facility, 2.00%

On March 31, 2023, we entered into a credit agreement for a construction facility with a total commitment of CAD 00,000 which has an availability period offive years. As of September 30, 2023, no funds were drawn under this facility. During the availability period the loans will bear interest at a fixed rate o2.00% and during the operating period the rate will range from 1.00% to 3.00% as set forth in the agreement. The maturity date is the earlier oftwenty years from project commencement date or one year prior to the termination date of the last remaining energy services agreements.

Non-recourse Construction Credit Facility, 6.54%, due July 31, 2024

On April 18, 2023, one of our consolidated joint venture subsidiaries ("JV") entered into a construction loan agreement with two lenders for a principal amount of up to \$140,844 under a non-recourse credit facility. At the closing, the JV drew down \$90,921 for construction of an energy asset and subsequently drew down an additional \$2,206.

Monthly payments of interest only on the loan will be due and payable in accordance with the provisions as set forth in the agreement. Any outstanding principal of the loan shall be paid in full no later than the maturity date (or in any event upon acceleration of the loan), together with all accrued and unpaid interest on such amount. The loan will be repaid after the energy asset project achieves provisional acceptance, through a sale-leaseback financing under lease agreements to be entered into between the same parties, the form of which were included in the closing documents.

Non-recourse Construction Credit Facility, 9.32%, due August 31, 2026

On August 18, 2023, we entered into a construction and development loan agreement which provides a loan in a principal amount of up to \$00,000. At the closing, we drew down \$200,000 under this facility, of which approximately \$187,000 was used to reimburse Ameresco for development and construction costs. Subsequent to closing, we drew down an additional \$15,240.



The loan bears interest at a rate of 4.00% plus the greater of (i) Term SOFR for a one-month tenor and (ii) the 10-year United States treasury rate and a fee equal to 25% of any unused committed principal amount. The loan matures on August 31, 2026, with a one-year extension option that can be exercised if certain circumstances are met, including payment of a \$3,000 extension fee. We plan to accrue the extension fee if the extension becomes probable.

Non-recourse Debt Instruments - Energy Project Asset Acquisition

As discussed in Note 6, on August 4, 2023, we acquired an energy asset project. The adjusted purchase price for phase 1 was \$6,758, of which \$5,000 was paid in cash, \$46,694 was financed by the seller, and we assumed a construction loan on the energy asset project for \$6,270.

The construction loan bears interest at a monthly variable SOFR term rate, which was 6.84% per annum at September 30, 2023. Subject to the terms and conditions contained in the assumed credit agreement, the construction loan shall convert into a term loan upon the project's commercial operation date, which is expected to occur this fiscal year. The term loan shall have a maturity date of April 2030 and, therefore, the construction loan is classified as non-current.

In September 2023, we paid \$12,500 in principal on the seller's promissory note and paid interest at a rate of 5.00%. As of September 30, 2023, the balance of the seller's note was \$34,194, of which \$5,900 is expected to be paid on the earlier of the phase 2 close date or December 2023, and the remaining balance of 28,294 is expected to be paid in January 2024, without bearing interest.

9. INCOME TAXES

We recorded a benefit for income taxes of \$10,054 and provision of \$3,657 for the three months ended September 30, 2023 and 2022, respectively. The estimated effective annualized tax rate impacted by the period discrete items is a benefit of 93.2% for the three months ended September 30, 2023, compared to an expense of 11.6% of estimated effective annualized tax rate for the three months ended September 30, 2022.

We recorded a benefit for income taxes of \$10,552 and provision of \$10,896 for the nine months ended September 30, 2023 and 2022, respectively. The estimated effective annualized tax rate impacted by the period discrete items is a benefit of 52.1% for the nine months ended September 30, 2023, compared to an expense of 12.0% of estimated effective annualized tax rate for the nine months ended September 30, 2022.

The principal reasons for the difference between the statutory rate and the estimated annual effective rate for 2023 were the effects of Section 179 Energy Efficient Building deductions, investment tax credits which we are entitled from solar, storage and RNG plants placed into service or are forecasted to be placed into service during 2023, stock plan compensation deductions and deductions related to the Section 179D.

Under GAAP accounting rules deferred taxes are shown on a net basis in the condensed consolidated financial statements based on taxing jurisdiction. Under the guidance, we have recorded long term deferred tax assets and deferred tax liabilities based on the underlying jurisdiction in the accompanying condensed consolidated balance sheets.

The following table sets forth the total amounts of gross unrecognized tax benefits:

| | recognized Benefits |
|-----------------------------|------------------------|
| Balance, December 31, 2022 | \$ 900 |
| Balance, September 30, 2023 | \$ 900 |

The amount of unrecognized tax benefits that, if recognized, would favorably affect the effective income tax rate in any future periodswas \$450 at September 30, 2023 and December 31, 2022 (net of the federal benefit on state amounts).



10. COMMITMENTS AND CONTINGENCIES

From time to time, we issue letters of credit and performance bonds with our third-party lenders, to provide collateral.

Legal Proceedings

We are involved in a variety of other claims and other legal proceedings generally incidental to our normal business activities. While the outcome of any of these proceedings cannot be accurately predicted, we do not believe the ultimate resolution of any of these existing matters would have a material adverse effect on our financial condition or results of operations.

Commitments as a Result of Acquisitions

In August 2018, we completed an acquisition which provided for a revenue earn-out contingent upon the acquired business meeting certain cumulative revenue targets over4 years from the acquisition date. The fair value remained consistent at \$358 at December 31, 2022 and September 30, 2023. At December 31, 2022 it was included in other liabilities and at September 30, 2023 it was included in accrued expenses and other current liabilities on the condensed consolidated balance sheets. The contingent consideration will be paid no later than May 2024. No payments have been made to date.

In December 2021, we completed our acquisition of Plug Smart which provided for an earn-out based on future EBITDA targets beginning with EBITDA performance for the month of December 2021 and each fiscal year thereafter, over a five-year period through December 31, 2026. The maximum cumulative earn-out is \$5,000 and we evaluated financial forecasts of the acquired business and concluded that the fair value of this earn-out was approximately \$3,800 upon acquisition and as of December 31, 2022. At September 30, 2023, the fair value of the contingent consideration decreased to \$1,465 and is included in accrued expenses and other current liabilities, and other liabilities on the condensed consolidated balance sheets. The decrease is due to payments of \$3,040 made during the nine months ended September 30, 2023, partially offset by a \$705 increase in fair value.

See Note 11 for additional information.

11. FAIR VALUE MEASUREMENT

We recognize our financial assets and liabilities at fair value on a recurring basis. Fair value is defined as the price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Three levels of inputs that may be used to measure fair value are as follows:

Level 1: Inputs are based on unadjusted quoted prices for identical instruments traded in active markets.

Level 2: Inputs are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and modelbased valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3: Inputs are generally unobservable and typically reflect management's estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are therefore determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques.



The following table presents the input level used to determine the fair values of our financial instruments measured at fair value on a recurring basis:

| | | | Fair Val | ae as of | | | |
|--------------------------------|-------|--------|---------------|----------|---------------|--|--|
| | Level | Septer | nber 30, 2023 | Decer | nber 31, 2022 | | |
| Assets: | | | | | | | |
| Interest rate swap instruments | 2 | \$ | 7,553 | \$ | 5,202 | | |
| Total assets | | \$ | 7,553 | \$ | 5,202 | | |
| Liabilities: | | - | | | | | |
| Interest rate swap instruments | 2 | \$ | — | \$ | 9 | | |
| Make-whole provisions | 2 | | 6,324 | | 5,348 | | |
| Contingent consideration | 3 | | 1,823 | | 4,158 | | |
| Total liabilities | | \$ | 8,147 | \$ | 9,515 | | |

The following table sets forth a summary of changes in the fair value of contingent consideration liability classified as level 3:

| | Fair Value as of | | | | |
|---|------------------------|----|-------------------|--|--|
| | September 30, 2023 | | December 31, 2022 | | |
| Contingent consideration liability balance at the beginning of period | \$ 4,158 | \$ | 2,838 | | |
| Changes in fair value included in earnings | 705 | | (19) | | |
| Payment of contingent consideration | (3,040) | | 1,614 | | |
| Remeasurement period adjustment | — | | (275) | | |
| Contingent consideration liability balance at the end of period | \$ 1,823 | \$ | 4,158 | | |

The following table sets forth the fair value and the carrying value of our long-term debt, excluding financing leases:

| | As of September 30, 2023 | | | | As of Decen | nber 31, 2022 | | | |
|--------------------------|------------------------------|----|----------------|----|-------------|---------------|----------------|--|--|
| | Fair Value | | Carrying Value | | Fair Value | | Carrying Value | | |
| Long-term debt (Level 2) | \$ 1,402,242 | \$ | 1,417,035 | \$ | 869,771 | \$ | 884,054 | | |

The fair value of our long-term debt was estimated using discounted cash flows analysis, based on our current incremental borrowing rates for similar types of borrowing arrangements which are considered to be level two inputs. There have been no transfers in or out of level two or three financial instruments for the nine months ended September 30, 2023 and the year ended December 31, 2022.

We are also required to periodically measure certain other assets at fair value on a nonrecurring basis, including long-lived assets, goodwill and other intangible assets. We calculated the fair value used in our annual goodwill impairment analysis utilizing a discounted cash flow analysis and determined that the inputs used were level 3 inputs. There were no assets recorded at fair value on a non-recurring basis as of September 30, 2023 or December 31, 2022.

12. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

During the nine months ended September 30, 2023, we adopted ASU 2020-04, Reference Rate Reform, forsix interest rate swap contracts with the transition from LIBOR to SOFR as the reference rate. In March 2023, we dedesignated one interest rate swap contract for a previous loan facility and entered into a new interest rate swap contract to hedge \$14,084 of the extended loan facility. The new interest rate swap was designated as a cash flow hedge. In June 2023, we prepaidone loan facility and terminated the related swap prior to its maturity date. In August 2023, we acquired one interest rate swap through an energy asset project acquisition. This interest rate swap was not designated as an effective hedge and we recorded the change in the valuation in other expenses, net in our condensed consolidated statements of income. See Note 6 for additional information about this energy asset project acquisition.

The following table presents information about the fair value amounts of our cash flow derivative instruments:

| | | De | | | | |
|--|-------------------------------|--------------------|------------|----|-------------------|--|
| | | September 30, 2023 | | | December 31, 2022 | |
| | Balance Sheet Location | | Fair Value | | Fair Value | |
| Derivatives Designated as Hedging Instruments: | | | | | | |
| Interest rate swap contracts | Other assets | \$ | 2,719 | \$ | 1,748 | |
| Interest rate swap contracts | Other liabilities | \$ | — | \$ | 9 | |
| Derivatives Not Designated as Hedging Instruments: | | | | | | |
| Interest rate swap contracts | Other assets | \$ | 4,834 | \$ | 3,454 | |
| Make-whole provisions | Other liabilities | \$ | 6,324 | \$ | 5,348 | |

As of September 30, 2023 and December 31, 2022, all but3 of our freestanding derivatives were designated as hedging instruments.

The following table presents information about the effects of our derivative instruments on our condensed consolidated statements of income and condensed consolidated statements of comprehensive income:

| | | Amount of Loss (Gain) Recognized in Net Income | | | | | | | |
|--|--|--|---------|----|-------|------------------|---------|----|-------------|
| | - Location of Loss (Gain) Recognized in | Three Months Ended September 30, | | | | Nine Months Ende | | | ptember 30, |
| | Net Income | | 2023 | | 2022 | | 2023 | | 2022 |
| Derivatives Designated as Hedging Instruments: | | | | | | | | | |
| Interest rate swap contracts | Other expenses, net | \$ | (546) | \$ | 185 | \$ | (757) | \$ | 1,026 |
| Derivatives Not Designated as Hedging Instrume | nts: | | | | | | | | |
| Interest rate swap contracts | Other expenses, net | \$ | (1,281) | \$ | (844) | \$ | (1,160) | \$ | (2,865) |
| Commodity swap contracts | Other expenses, net | \$ | — | \$ | 514 | | _ | | 3,028 |
| Make-whole provisions | Other expenses, net | \$ | (1,764) | \$ | (450) | | (2,146) | | (388) |

The following table presents the changes in Accumulated Other Comprehensive Loss ("AOCL"), net of taxes, from our hedging instruments:

| | Nine Months Ended September 30, 2023 |
|---|---|
| Derivatives Designated as Hedging Instruments: | |
| Accumulated gain in AOCL at the beginning of the period | \$ 1,284 |
| Unrealized gain recognized in AOCL | 1,473 |
| Gain reclassified from AOCL to other expenses, net | (757) |
| Loss on derivatives | 716 |
| Accumulated gain in AOCL at the end of the period | \$ 2,007 |



The following tables present all of our active derivative instruments as of September 30, 2023:

| Active Interest Rate Swaps | Effective Date | Expiration Date | Initial Notional Amount (\$) | Status |
|----------------------------|----------------|-----------------|---------------------------------|----------------------|
| · | Ellective Date | Expiration Date | Amount (3) | Status |
| 11-Year, 5.77% Fixed | October 2018 | October 2029 | \$ 9 | 0,200 Designated |
| 15-Year, 5.24% Fixed | June 2018 | June 2033 | \$ 10 | 0,000 Designated |
| 10-Year, 4.74% Fixed | June 2017 | December 2027 | \$ 14 | 4,100 Designated |
| 8-Year, 3.49% Fixed | March 2020 | June 2028 | \$ 14 | 4,643 Designated |
| 8-Year, 3.49% Fixed | March 2020 | June 2028 | \$ 10 |),734 Designated |
| 13-Year, 0.72% Fixed | May 2020 | March 2033 | \$ 9 | 9,505 Not Designated |
| 13-Year, 0.72% Fixed | May 2020 | March 2033 | \$ | 5,968 Not Designated |
| 7.75-Year, 3.16% Fixed | March 2023 | December 2040 | \$ 14 | 1,084 Designated |
| 18-Year, 3.81% Fixed | July 2023 | July 2041 | \$ 32 | 2,021 Not Designated |

| Other Derivatives | Classification | Effective Date | Expiration Date | Fai | r Value (\$) |
|-----------------------|----------------|------------------|-----------------|-----|--------------|
| Make-whole provisions | Liability | June/August 2018 | December 2038 | \$ | 467 |
| Make-whole provisions | Liability | August 2016 | April 2031 | \$ | 61 |
| Make-whole provisions | Liability | April 2017 | February 2034 | \$ | 45 |
| Make-whole provisions | Liability | November 2020 | December 2027 | \$ | 39 |
| Make-whole provisions | Liability | October 2011 | May 2028 | \$ | 14 |
| Make-whole provisions | Liability | May 2021 | April 2045 | \$ | 73 |
| Make-whole provisions | Liability | July 2021 | March 2046 | \$ | 2,219 |
| Make-whole provisions | Liability | June 2022 | March 2042 | \$ | 957 |
| Make-whole provisions | Liability | March 2023 | December 2047 | \$ | 2,449 |

13. VARIABLE INTEREST ENTITIES AND EQUITY METHOD INVESTMENTS

Variable Interest Entities

The table below presents a summary of amounts related to our consolidated investment funds and joint ventures, which we determined meet the definition of a variable interest entity ("VIE"), as of:

| | 5 | September 30, 2023 ⁽¹⁾ | December 31, 2022 ⁽¹⁾ | | |
|--|----|--------------------------------------|-------------------------------------|--|--|
| Cash and cash equivalents | \$ | 8,676 | \$ 10,107 | | |
| Restricted cash | | | 799 | | |
| Accounts receivable, net | | | 590 | | |
| Costs and estimated earnings in excess of billings | | 19,754 | 952 | | |
| Prepaid expenses and other current assets | | 3,013 | 14,322 | | |
| Total VIE current assets | | 31,443 | 26,770 | | |
| Property and equipment, net | | 275 | 89 | | |
| Energy assets, net | | 238,425 | 182,050 | | |
| Operating lease assets | | 17,577 | 4,901 | | |
| Restricted cash, non-current portion | | 73 | 73 | | |
| Other assets | | 16,841 | 30 | | |
| Total VIE assets | \$ | 304,634 | \$ 213,913 | | |
| Current portions of long-term debt and financing lease liabilities | \$ | 122,524 | \$ 2,087 | | |
| Accounts payable | | 7,966 | 8,055 | | |
| Accrued expenses and other current liabilities | | 13,173 | 12,559 | | |
| Current portions of operating lease liabilities | | 6,658 | 117 | | |
| Total VIE current liabilities | | 150,321 | 22,818 | | |
| Long-term debt and financing lease liabilities, net of current portion, unamortized discount and debt issuance costs | | 17,970 | 19,177 | | |
| Long-term operating lease liabilities, net of current portion | | 9,961 | 5,159 | | |
| Other liabilities | | 1,833 | 3,575 | | |
| Total VIE liabilities | \$ | 180,085 | \$ 50,729 | | |

(1) The amounts in the above table are reflected in Note 1 on our condensed consolidated balance sheets.

See Note 14 for additional information on the call and put options related to our investment funds.

Non-controlling Interests

Non-controlling interests represents the equity owned by the other joint venture members of consolidated joint ventures. During the nine months ended September 30, 2023, joint venture members contributed \$957 to joint ventures. One JV member was refunded \$20,521, net of adjustments, from debt proceeds received from the JV's Non-recourse Construction Credit Facility, 6.54%, due July 2024.

Equity Method Investments

Unconsolidated joint ventures are accounted for under the equity method. For these unconsolidated joint ventures, our investment balances are included in other assets on the condensed consolidated balance sheets and our pro rata share of net income or loss is included in earnings from unconsolidated entities on the condensed consolidated statements of income.



The following table provides information about our equity method investments in joint ventures:

| | As of | | | |
|---------------------------|-------|--------------------|-------------------|--------|
| | | September 30, 2023 | December 31, 2022 | |
| Equity method investments | \$ | 16,204 | \$ | 10,855 |
| | | | | |

14. REDEEMABLE NON-CONTROLLING INTERESTS

Our subsidiaries with membership interests in the investment funds we formed have the right to elect to require the non-controlling interest holder to sell all of its membership units to our subsidiaries, a call option. Our investment funds also include rights for the non-controlling interest holder to elect to require our subsidiaries to purchase all of the non-controlling membership interests in the fund, a put option.

The call options are exercisable beginning on the date that specified conditions are met for each respective fund. The put options for the investment funds are exercisable beginning on the date that specified conditions are met for each respective fund.

We initially record our redeemable non-controlling interests at fair value on the date of acquisition and subsequently adjust to redemption value. At both September 30, 2023 and December 31, 2022 redeemable non-controlling interests were reported at their carrying values, as the carrying value at each reporting period was greater than the estimated redemption value.

15. EARNINGS PER SHARE

Earnings Per Share

The following is a reconciliation of the numerator and denominator for the computation of basic and diluted earnings per share:

| | Th | Three Months Ended September 30, | | | Nine Months Ende | | | ed September 30, | |
|---|----|----------------------------------|----|--------|------------------|--------|------|------------------|--|
| (In thousands, except per share data) | | 2023 2022 | | 2023 | | | 2022 | | |
| Numerator: | | | | | | | | | |
| Net income attributable to common shareholders | \$ | 21,265 | \$ | 27,391 | \$ | 28,735 | \$ | 76,991 | |
| Adjustment for accretion of tax equity financing fees | | (26) | | (27) | | (81) | | (81) | |
| Income attributable to common shareholders | \$ | 21,239 | \$ | 27,364 | \$ | 28,654 | \$ | 76,910 | |
| Denominator: | | | | | | | | | |
| Basic weighted-average shares outstanding | | 52,209 | | 51,869 | | 52,104 | | 51,810 | |
| Effect of dilutive securities: | | | | | | | | | |
| Stock options | | 1,091 | | 1,428 | | 1,155 | | 1,442 | |
| Diluted weighted-average shares outstanding | | 53,300 | | 53,297 | | 53,259 | | 53,252 | |
| Net income per share attributable to common shareholders: | | | | | - | | | | |
| Basic | \$ | 0.41 | \$ | 0.53 | \$ | 0.55 | \$ | 1.48 | |
| Diluted | \$ | 0.40 | \$ | 0.51 | \$ | 0.54 | \$ | 1.44 | |
| | | | | | | | | | |
| Potentially dilutive shares ⁽¹⁾ | | 1,954 | | 1,262 | | 1,950 | | 1,087 | |

(1) Potentially dilutive shares attributable to stock options were excluded from the computation of diluted earnings per share as the effect would have been anti-dilutive.



16. STOCK-BASED COMPENSATION

We recorded stock-based compensation expense, including expense related to our employee stock purchase plan, as follows:

| | Three Months End | ded Se | eptember 30, | Nine Months End | ed September 30, | | |
|----------------------------------|----------------------|--------|--------------|---------------------|------------------|--------|--|
| | 2023 | | 2022 | 2023 | | 2022 | |
| Stock-based compensation expense | \$ 4,319 | \$ | 3,631 | \$ 12,318 | \$ | 10,837 | |

Our stock-based compensation expense is included in selling, general and administrative expenses in the condensed consolidated statements of income. As of September 30, 2023, there was \$39,632 of unrecognized compensation expense related to non-vested stock option awards that is expected to be recognized over a weighted-average period of 2.3 years.

Stock Option and Restricted Stock Units ("RSUs") Grants

During the nine months ended September 30, 2023, we granted 140 common stock options to certain employees under our 2020 Stock Incentive Plan ("2020 Plan"), which have a contractual life of ten years and vest over a five-year period. We also granted awards of 66 RSUs to certain employees and directors under our 2020 Plan. We did not grant awards to individuals who were not either an employee or director of ours during the nine months ended September 30, 2023 and 2022.

17. BUSINESS SEGMENT INFORMATION

Our reportable segments for the three and nine months ended September 30, 2023 were U.S. Regions, U.S. Federal, Canada, Alternative Fuels and All Other.

Our U.S. Regions, U.S. Federal and Canada segments offer energy efficiency products and services which include the design, engineering and installation of equipment and other measures to improve the efficiency and control the operation of a facility's energy infrastructure, renewable energy solutions and services and the development and construction of small-scale plants that Ameresco owns or develops for customers that produce electricity, gas, heat or cooling from renewable sources of energy and O&M services.

Our Alternative Fuels segment sells electricity and processed renewable natural gas ("RNG") derived from biomethane from small-scale plants that we own and operate and provides O&M services for customer-owned small-scale RNG plants.

The "All Other" category includes enterprise energy management services, other than the U.S.-based portion; consulting services, energy efficiency products and services outside of the U.S. and Canada; and the sale of solar PV energy products and systems which we refer to as integrated-PV.

These segments do not include results of other activities, such as corporate operating expenses not specifically allocated to the segments. Certain reportable segments are an aggregation of operating segments.

The tables below present our business segment information recast for the prior-year period and a reconciliation to the condensed consolidated financial statements:

| | U.S. Regions | | | U.S. Federal | | Canada | | Alternative Fuels | | All Other | | Total Consolidated | |
|---|--------------|---------|----|--------------|----|--------|----|-------------------|----|-----------|----|---------------------------|--|
| Three Months Ended September 30, 2023 | | | _ | | | | | | | | | | |
| Revenues | \$ | 143,239 | \$ | 87,341 | \$ | 17,534 | \$ | 27,319 | \$ | 59,716 | \$ | 335,149 | |
| Gain on derivatives | | (1,658) | | (792) | | (107) | | (490) | | _ | | (3,047) | |
| Interest expense, net of interest income | | 1,583 | | 278 | | 175 | | 4,762 | | 766 | | 7,564 | |
| Depreciation and amortization of intangible assets | | 7,031 | | 1,229 | | 408 | | 6,668 | | 1,277 | | 16,613 | |
| Unallocated corporate activity | | | | | | | | _ | | _ | | (20,380) | |
| Income before taxes, excluding unallocated corporate activity | | 15,161 | | 12,128 | | 1,106 | | 820 | | 1,953 | | 31,168 | |

| | U.S. Regions | U.S. Federal Canada | | Alternative Fuels | | els All Other | | Total Consolidated | |
|---|--------------|---------------------|----|-------------------|-------------------|---------------|-----------|--------------------|----------------|
| Three Months Ended September 30, 2022 | | | | | | | | | |
| Revenues | \$ 271,206 | \$ 99,124 | \$ | 12,366 | \$ 29,421 | \$ | 29,179 | \$ | 441,296 |
| Gain on derivatives | (329) | — | | (121) | (330) | | | | (780) |
| Interest expense, net of interest income | 1,694 | 306 | | 196 | 2,589 | | (48) | | 4,737 |
| Depreciation and amortization of intangible assets | 5,300 | 1,219 | | 420 | 6,391 | | 199 | | 13,529 |
| Unallocated corporate activity | | — | | | | | | | (18,971) |
| Income before taxes, excluding unallocated corporate activity | 26,349 | 15,726 | | 191 | 4,993 | | 3,104 | | 50,363 |
| | U.S. Regions | U.S. Federal | | Canada | Alternative Fuels | | All Other | Tota | l Consolidated |
| Nine months ended September 30, 2023 | | | | | | | | | |
| Revenues | \$ 406,593 | \$ 226,916 | \$ | 51,140 | \$ 85,974 | \$ | 162,642 | \$ | 933,265 |
| Gain on derivatives | (2,086) | (788) | | (60) | (374) | | | | (3,308) |
| Interest expense, net of interest income | 4,701 | 864 | | 539 | 10,549 | | 1,515 | | 18,168 |
| Depreciation and amortization of intangible assets | 19,784 | 3,688 | | 1,222 | 18,741 | | 2,618 | | 46,053 |
| Unallocated corporate activity | — | _ | | _ | _ | | | | (56,354) |
| Income before taxes, excluding unallocated corporate activity | 33,401 | 26,227 | | 3,027 | 7,445 | | 6,514 | | 76,614 |
| | U.S. Regions | U.S. Federal | | Canada | Alternative Fuels | | All Other | Tota | l Consolidated |
| Nine Months Ended September 30, 2022 | | | | | | | | | |
| Revenues | \$ 983,111 | \$ 276,198 | \$ | 43,999 | \$ 87,874 | \$ | 101,513 | \$ | 1,492,695 |
| (Gain) loss on derivatives | (363) | — | | (25) | 163 | | | | (225) |
| Interest expense, net of interest income | 5,219 | 927 | | 731 | 6,572 | | (73) | | 13,376 |
| Depreciation and amortization of intangible assets | 15,876 | 3,677 | | 1,297 | 17,458 | | 729 | | 39,037 |
| Unallocated corporate activity | | _ | | | _ | | | | (52,553) |
| Income before taxes, excluding unallocated corporate activity | 77,407 | 36,623 | | 1,482 | 18,891 | | 8,952 | | 143,355 |

See Note 3 for additional information about our revenues by product line.

18. OTHER EXPENSES, NET

The following table presents the components of other expenses, net:

| | 1 | Three Months Ende | ed September 30, | Nine Months En | ded September 30, |
|---|----|-------------------|------------------|----------------|-------------------|
| | | 2023 | 2022 | 2023 | 2022 |
| Gain on derivatives | \$ | (3,045) | \$ (780) | \$ (3,306) | \$ (225) |
| Interest expense, net of interest income | | 9,199 | 7,175 | 23,614 | 18,220 |
| Amortization of debt discount and debt issuance costs | | 1,042 | 833 | 3,407 | 2,869 |
| Foreign currency transaction loss | | 1,371 | 318 | 1,364 | 1,032 |
| Government incentives | | — | — | (522) | (2,020) |
| Factoring fees | | 2,075 | — | 3,326 | _ |
| Other expenses, net | \$ | 10,642 | \$ 7,546 | \$ 27,883 | \$ 19,876 |

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion and analysis of our financial condition and results of operations together with our unaudited condensed consolidated financial statements and the related notes thereto included in Part I, Item 1 of this Quarterly Report on Form 10-Q and the audited consolidated financial statements and notes thereto and management's discussion and analysis of financial condition and results of operations for the year ended December 31, 2022 included in our Annual Report on Form 10-K ("2022 Form 10-K") for the year ended December 31, 2022 filed on February 28, 2023 with the U.S. Securities and Exchange Commission ("SEC"). This Quarterly Report on Form 10-Q contains "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Forward looking statements include statements regarding our strategy, future operations, future financial position, future revenues, projected costs, prospects, plans, objectives of management, expected market growth and other characterizations of future events or circumstances. All statements, other than statements of historical fact, including statements that refer to our expectations as to the future growth of our business and associated expenses; our expectations as to revenue generation; the future availability of borrowings under our revolving credit facility; the expected future growth of the market for energy efficiency and renewable energy solutions; our backlog, awarded projects and recurring revenue and the timing of such matters; our expectations as to financing and acquisition activity; the impact of any restructuring; the uses of future earnings; our intention to repurchase shares of our Class A common stock; the expected energy and cost savings of our projects; the expected energy production capacity of our renewable energy plants; the impact of supply chain disruptions, shortage and cost of materials and labor, and other macroeconomic and geopolitical challenges; our expectations related to our agreement with SCE including the impact of any delays; the impact of a possible U.S. federal government shutdown and the U.S. Department of Commerce's solar panel import investigation and other characterizations of future events or circumstances are forward-looking statements. Forward looking statements are often, but not exclusively, identified by the use of words such as "may," "will," "expect," "believe," "anticipate," "intend," "could," "estimate," "target," "project," "predict" or "continue," and similar expressions or variations. These forward-looking statements are based on current expectations and assumptions that are subject to risks, uncertainties and other factors that could cause actual results and the timing of certain events to differ materially and adversely from future results expressed or implied by such forward-looking statements. Risks, uncertainties, and factors that could cause or contribute to such differences include, but are not limited to, those discussed in the section titled "Risk Factors," set forth in Part I, Item 1A of our 2022 Form 10-K. Subsequent events and developments may cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we have no current intention of doing so and undertake no obligation to do so except to the extent required by applicable law. You should, therefore, not rely on these forward-looking statements as representing our views as of any date subsequent to the date of this Quarterly Report on Form 10-Q.

Overview

Ameresco is a leading clean technology integrator with a comprehensive portfolio of energy efficiency and renewable energy supply solutions. We help organizations meet energy savings and energy management challenges with an integrated comprehensive approach to energy efficiency and renewable energy. Leveraging budget neutral solutions, including energy savings performance contracts ("ESPCs") and power purchase agreements ("PPAs"), we aim to eliminate the financial barriers that traditionally hamper energy efficiency and renewable energy projects.

Drawing from decades of experience, Ameresco develops tailored energy management projects for its customers in the commercial, industrial, local, state, and federal government, K-12 education, higher education, healthcare, public housing sectors, and utilities.

We provide solutions primarily throughout North America, the U.K., and Europe and our revenues are derived principally from energy efficiency projects, which entail the design, engineering, and installation of equipment and other measures that incorporate a range of innovative technology and techniques to improve the efficiency and control the operation of a facility's energy infrastructure; this can include designing and constructing a central plant or cogeneration system for a customer providing power, heat and/or cooling to a building, or other small-scale plant that produces electricity, gas, heat or cooling from renewable sources of energy. We also derive revenue from long-term O&M contracts, energy supply contracts for renewable energy operating assets that we own, integrated-PV, and consulting and enterprise energy management services.

In addition to organic growth, strategic acquisitions of complementary businesses and assets have been an important part of our growth enabling us to broaden our service offerings and expand our geographical reach. During 2022, we entered into joint venture arrangements in Greece and California and acquired an operating wind farm in Ireland. On March 30, 2023, we closed on the acquisition of Energos Energy Solutions S.r.l., a renewable energy and energy efficiency company headquartered in Milan, Italy. With this acquisition, we expect to expand our portfolio of clean energy projects and solutions throughout Italy. The pro forma effects of this acquisition were not material to our operations for the fiscal periods presented.

Key Factors and Trends

The Inflation Reduction Act ("IRA")

The IRA was signed into law by President Biden on August 16, 2022. The bill invests nearly \$369 billion in energy and climate policies. The provisions of the IRA are intended to, among other things, incentivize domestic clean energy investment, manufacturing, and deployment. The IRA incentivizes the deployment of clean energy technologies by extending and expanding federal incentives such as the ITC and the Production Tax Credit ("PTC"). We view the enactment of the IRA as favorable for the overall business climate for the renewable energy industry. While we are seeing an increase in engagement as customers assess and prioritize their projects to optimize the potential benefits of the IRA, we have also experienced some delays in projects as a result of delays in IRA funding and longer periods to convert awarded backlog into contracted backlog. The IRA may increase the competition in our industry and as such increase the demand and cost for labor, equipment and commodities needed for our projects.

Overall Business Environment and Global Factors

We continue to monitor the impact of global and domestic economic conditions on our operations, financial results, and liquidity, including supply chain challenges, the war in Ukraine, the Israel-Gaza conflict, evolving relations between the U.S. and China, possible U.S. federal government shutdowns and other geopolitical tensions. These conditions are contributing to an increase in the cost of labor and equipment, supply chain and labor challenges and a shortage of certain components needed for our business, such as lithium-ion battery cells, semiconductors, electrical transformers, and other components required for our clean energy solutions. These challenges may continue or become more pronounced and their impact on our future business and results of operations remains uncertain.

Furthermore, for nine months ended September 30, 2023, approximately 24% of our revenue is derived from work for the U.S. federal government, and as such government spending levels influence our financial performance. Based on actions by Congress, federal funding at fiscal year 2023 appropriated levels continues through November 17, 2023. If Congress and the President do not take further action to fund government departments and agencies thereafter, a government shutdown could result. In the event of a shutdown, requirements to furlough employees in government agencies could result in payment delays, impair our ability to perform work on existing contracts or otherwise impact our operations, negatively impact future orders, and/or cause other disruptions or delays. There is uncertainty regarding which government functions would shut down or continue operations during a lapse in appropriations, and corresponding uncertainty regarding the extent or magnitude of potential impacts to our operations.

Our operations and financial results may also be impacted by the previously disclosed investigation by the U.S. Department of Commerce's into whether imports of crystalline silicon photovoltaic cells and modules manufactured in Cambodia, Thailand, Vietnam, or Malaysia using components from China were circumventing existing Chinese tariffs. President Biden issued an executive action under which additional duties would not be imposed on imports by U.S importers between June 2022 and June 2024. While legislation has been introduced seeking to overturn President Biden's executive action., we do not believe this investigation will have a material impact on our business in the near term. However, any resulting duties or other trade restrictions imposed may disrupt the solar panel supply chain, increase the cost for solar cells and panels, and ultimately impact the demand for clean energy solutions. We are closely monitoring the investigation and any regulations issued in connection with it.

During the nine months ended September 30, 2023, we were impacted by supply chain disruptions, labor shortages, and varying levels of inflation, causing delays in the timely delivery of material to customer sites and delays and disruptions in the completion of certain projects, and increased shipping and transportation costs, as well as increased component and labor costs. This negatively impacted our results of operations during the nine months ended September 30, 2023. We expect the trends of supply chain challenges and inflationary pressures to continue beyond this year. We continue to monitor macroeconomic conditions to remain flexible and to optimize and evolve our business as appropriate to address the challenges presented from these conditions.

Climate Change and Effects of Seasonality

The global emphasis on climate change and reducing carbon emissions has created opportunities for our industry. Sustainability has been at the forefront of our business since its inception, and we are committed to staying at the leading edge of innovation taking place in the energy sector. We believe the next decade will be marked by dramatic changes in the power infrastructure with resources shifting to more distributed assets, storage, and microgrids to increase overall reliability and resiliency. The sustainability efforts are impacted by regulations, and changes in the regulatory climate may impact the demand for our products and offerings. See "Our business depends in part on federal, state, provincial and local government support or the imposition of additional taxes, tariffs, duties, or other assessments on renewable energy or the equipment necessary to generate or deliver it, for

energy efficiency and renewable energy, and a decline in such support could harm our business" and "Compliance with environmental laws could adversely affect our operating results" in Item 1A, Risk Factors in our 2022 Form 10-K.

Climate change also brings risks, as the impacts have caused us to experience more frequent and severe weather interferences, and this trend is expected to continue. We are subject to seasonal fluctuations and construction cycles, particularly in climates that experience colder weather during the winter months, such as the northern United States and Canada, and climates that experience extreme weather events, such as wildfires, storms or flooding, hurricanes, or at educational institutions, where large projects are typically carried out during summer months when their facilities are unoccupied. Over the past few months, weather related events have more frequently delayed our ability to complete projects, increased costs, and have impacted the operations of our owned-energy assets. We continuously assess risks from weather related events on our projects and assets and adapt our strategy, but with the effects from climate change becoming more pronounced, we expect this trend to continue.

In addition, government customers, many of which have fiscal years that do not coincide with ours, typically follow annual procurement cycles and appropriate funds on a fiscal-year basis even though contract performance may take more than one year. Further, government contracting cycles can be affected by the timing of, and delays in, the legislative process related to government programs and incentives that help drive demand for energy efficiency and renewable energy projects. As a result, our revenues and operating income in the third and fourth quarter are typically higher, and our revenues and operating income in the first quarter are typically lower, than in other quarters of the year, however, this may become harder to predict with the potential effects of climate change and potential government shutdowns. As a result of such fluctuations, we may occasionally experience declines in revenues or earnings as compared to the immediately preceding quarter, and comparisons of our operating results on a period-to-period basis may not be meaningful.

Our annual and quarterly financial results are also subject to significant fluctuations as a result of other factors, many of which are outside our control. See "Our business is affected by seasonal trends and construction cycles, and these trends and cycles could have an adverse effect on our operating results" in Item 1A, Risk Factors in our 2022 Form 10-K.

The Southern California Edison ("SCE") Agreement

As discussed in our 2022 Form 10-K, in October 2021, we entered into an agreement with SCE to design and build three grid scale battery energy storage systems ("BESS") throughout SCE's service territory in California with an aggregate capacity of 537.5 MW ("SCE Agreement"). As previously disclosed, our ability to complete these systems by the guaranteed completion date of August 1, 2022 was impacted by supply delays related to COVID-19 lockdowns and changes in Chinese transportation safety policies as well as from unprecedented weather events. As a result of these events, we made certain force majeure claims under the SCE Agreement. SCE also instructed us to adjust the project schedules into 2023. We are continuing to work with SCE to evaluate our force majeure claims and costs related to the schedule changes. If we cannot reach agreement with SCE about the applicability of force majeure relief, we may be required to pay liquidated damages up to an aggregate maximum of \$89 million and may not be able to recover costs associated with schedule changes.

Despite the delays, two of the three SCE projects are currently in the commissioning stage and are expected to reach substantial completion by the end of 2023. The third project, which was significantly impacted by the heavy rainfall in California, is expected to reach substantial completion in the first half of 2024.

A majority of our revenues under this contract were recognized in 2022 based upon costs incurred in 2022 relative to total expected costs on this project.

Stock-based Compensation

During the nine months ended September 30, 2023, we granted 140,000 common stock options 66,247 RSUs to certain employees and directors under our 2020 Plan. Our unrecognized stock-based compensation expense was \$39.6 million at September 30, 2023 compared to \$46.7 million at December 31, 2022 and is expected to be recognized over a weighted-average period of two years. See Note 16 "Stock-based Compensation" for additional information.

Backlog and Awarded Projects

Backlog is an important metric for us because we believe strong order backlogs indicate growing demand and a healthy business over the medium to long term, conversely, a declining backlog could imply lower demand.



The following table presents our backlog:

| | | As of Sept | tember | 30, |
|--|----|------------|--------|-----------|
| (In Thousands) | | 2023 | | 2022 |
| Project Backlog | | | | |
| Fully-contracted backlog | \$ | 1,188,460 | \$ | 933,295 |
| Awarded, not yet signed customer contracts | | 2,512,880 | | 1,693,480 |
| Total project backlog | \$ | 3,701,340 | \$ | 2,626,775 |
| 12-month project backlog | \$ | 765,125 | \$ | 557,830 |
| | | | | |
| O&M Backlog | | | | |
| Fully-contracted backlog | \$ | 1,237,985 | \$ | 1,245,790 |
| 12-month O&M backlog | \$ | 87,475 | \$ | 79,150 |

Total project backlog represents energy efficiency projects that are active within our sales cycle. Our sales cycle begins with the initial contact with the customer and ends, when successful, with a signed contract, also referred to as fully-contracted backlog. Our sales cycle averages 18 to 42 months. Awarded backlog is created when a potential customer awards a project to Ameresco following a request for proposal. Once a project is awarded but not yet contracted, we typically conduct a detailed energy audit to determine the scope of the project as well as identify the savings that may be expected to be generated from upgrading the customer's energy infrastructure. At this point, we also determine the subcontractors, what equipment will be used, and assist in arranging for third party financing, as applicable. It takes an average of 12 to 24 months to convert our awarded backlog to fully-contracted backlog. It may take longer, as it depends on the size and complexity of the project. Historically, approximately 90% of our awarded backlog projects have resulted in a signed contract. After the customer and Ameresco agree to the terms of the contract and the contract is executed, the project moves to fully-contracted backlog. The contracts reflected in our fully-contracted backlog typically have a construction period of 12 to 36 months and we typically expect to recognize revenue for such contracts over the same period.

Our O&M backlog represents expected future revenues under signed, multi-year customer contracts for the delivery of O&M services, primarily for energy efficiency and renewable energy construction projects completed by us for our customers.

We define our 12-month backlog as the estimated amount of revenues that we expect to recognize in the next twelve months from our fully-contracted backlog. See "We may not recognize all revenues from our backlog or receive all payments anticipated under awarded projects and customer contracts" and "In order to secure contracts for new projects, we typically face a long and variable selling cycle that requires significant resource commitments and requires a long lead time before we realize revenues" in Item 1A, Risk Factors in our 2022 Form 10-K.

Assets in Development

Assets in development, which represents the potential design/build project value of small-scale renewable energy plants that have been awarded or for which we have secured development rights, were estimated at \$1.8 billion and \$1.4 billion, net of amount attributable to a non-controlling interest at September 30, 2023 and 2022, respectively. The portion of assets in development related to spending for Energy as a Service assets was approximately \$41.2 million and \$36.4 million at September 30, 2023 and 2022, respectively. This is another important metric because it helps us gauge our future capacity to generate electricity or deliver renewable gas fuel which contributes to our recurring revenue stream.



Results of Operations

All financial result comparisons made below are against the same prior year period unless otherwise noted.

The following tables set forth certain financial data from the condensed consolidated statements of income for the periods indicated:

| | Three Months Ended September 30, | | | | | | | | |
|---|----------------------------------|----------|---------------|----|---------|---------------|----|--------------|----------|
| | | 2023 | | | 20 | 022 | | Year Change | |
| (In Thousands) | | Amount | % of Revenues | | Amount | % of Revenues | D | ollar Change | % Change |
| Revenues | \$ | 335,149 | 100.0 % | \$ | 441,296 | 100.0 % | \$ | (106,147) | (24.1)% |
| Cost of revenues | | 271,493 | 81.0 % | | 361,740 | 82.0 % | | (90,247) | (24.9)% |
| Gross profit | | 63,656 | 19.0 % | | 79,556 | 18.0 % | | (15,900) | (20.0)% |
| Earnings from unconsolidated entities | | 526 | 0.2 % | | 488 | 0.1 % | | 38 | 7.8 % |
| Selling, general and administrative expenses | | 42,752 | 12.8 % | | 41,106 | 9.3 % | | 1,646 | 4.0 % |
| Operating income | | 21,430 | 6.4 % | | 38,938 | 8.8 % | | (17,508) | (45.0)% |
| Other expenses, net | | 10,642 | 3.2 % | | 7,546 | 1.7 % | | 3,096 | 41.0 % |
| Income before income taxes | | 10,788 | 3.2 % | | 31,392 | 7.1 % | | (20,604) | (65.6)% |
| Income tax (benefit) provision | | (10,054) | (3.0)% | | 3,657 | 0.8 % | | (13,711) | 374.9 % |
| Net income | | 20,842 | 6.2 % | | 27,735 | 6.3 % | \$ | (6,893) | (24.9)% |
| Net loss (income) attributable to non-controlling interests an redeemable non-controlling interests | d | 423 | 0.1 % | | (344) | (0.1)% | \$ | (767) | (223.0)% |
| Net income attributable to common shareholders | \$ | 21,265 | 6.3 % | \$ | 27,391 | 6.2 % | \$ | (6,126) | (22.4)% |

Our results of operations for the three months ended September 30, 2023 are due to the following:

- *Revenues:* total revenues for the three months ended September 30, 2023 decreased over 2022 primarily due to a \$108.8 million, or 31%, decrease in our project revenues attributed to the timing of revenue recognized as a result of the phase of active projects versus the prior year, including our SCE battery storage project.
- Cost of Revenues and Gross Profit: the decrease in cost of revenues and gross profit is primarily due to the decrease in project revenues described above. However, our
 gross profit as a percent of revenues increased due to lower revenue contribution from our lower margin SCE battery storage project.
- Selling, General and Administrative Expenses ("SG&A"): SG&A expenses for the three months ended September 30, 2023 increased over 2022 primarily due to
 project development costs not realized on projects, higher professional fees, and amortization expense related to acquired intangible assets, partially offset by decreased
 salaries and related benefits, and miscellaneous expenses.
- Other Expenses, Net: Other expenses, net for the three months ended September 30, 2023 increased over 2022 primarily due to higher interest expenses, net of \$2.0 million related to an increase in the amount of non-recourse project financing outstanding and higher interest rates, \$2.1 million in accounts receivable factoring related costs, an increase in foreign currency transaction losses, partially offset by higher gains from derivatives transactions.
- Income Tax (Benefit) Provision: the provision for income taxes is based on various rates set by federal, state, provincial and local authorities and is affected by
 permanent and temporary differences between financial accounting and tax reporting requirements. We expect the effective tax rate will be lower in 2023 as compared to
 2022 primarily due to the effects of a large Section 179D Energy Efficient Building deduction documented and made available, additional investment tax credits which
 we are entitled to from solar, storage, and RNG plants placed into service or are forecasted to be placed into service during 2023, higher level of compensation
 deductions related to employee stock option exercises, and generally higher Section 179D deductions available in 2023 under the IRA.
- Net Income and Earnings Per Share: Net income attributable to common shareholders decreased due to the reasons described above. Basic earnings per share for the three months ended September 30, 2023 was \$0.41, a decrease of \$0.12 per share compared to the same period of 2022. Diluted earnings per share for 2023 was \$0.40, a decrease of \$0.11 per share compared to last year.

| | Nine Months Ended September 30, | | | | | | | |
|--|---------------------------------|---------------|--------------|---------------|-----------------------|----------|--|--|
| | 20 | 023 | 2 | 022 | Year-Over-Year Change | | | |
| <u>(In Thousands)</u> | Amount | % of Revenues | Amount | % of Revenues | Dollar Change | % Change | | |
| Revenues | \$ 933,265 | 100.0 % | \$ 1,492,695 | 100.0 % | \$ (559,430) | (37.5)% | | |
| Cost of revenues | 761,012 | 81.5 % | 1,263,458 | 84.6 % | (502,446) | (39.8)% | | |
| Gross profit | 172,253 | 18.5 % | 229,237 | 15.4 % | (56,984) | (24.9)% | | |
| Earnings from unconsolidated entities | 1,356 | 0.1 % | 1,477 | 0.1 % | (121) | (8.2)% | | |
| Selling, general and administrative expenses | 125,466 | 13.4 % | 120,036 | 8.0 % | 5,430 | 4.5 % | | |
| Operating income | 48,143 | 5.2 % | 110,678 | 7.4 % | (62,535) | (56.5)% | | |
| Other expenses, net | 27,883 | 3.0 % | 19,876 | 1.3 % | 8,007 | 40.3 % | | |
| Income before income taxes | 20,260 | 2.2 % | 90,802 | 6.1 % | (70,542) | (77.7)% | | |
| Income tax (benefit) provision | (10,552) | (1.1)% | 10,896 | 0.7 % | (21,448) | 196.8 % | | |
| Net income | 30,812 | 3.3 % | 79,906 | 5.4 % | \$ (49,094) | (61.4)% | | |
| Net income attributable to redeemable non-controlling interest | (2,077) | (0.2)% | (2,915) | (0.2)% | \$ 838 | 28.7 % | | |
| Net income attributable to common shareholders | \$ 28,735 | 3.1 % | \$ 76,991 | 5.2 % | \$ (48,256) | (62.7)% | | |

Our results of operations for the nine months ended September 30, 2023 are due to the following:

- *Revenues:* total revenues for the nine months ended September 30, 2023 decreased over 2022 primarily due to a \$579.3 million, or 47%, decrease in our project revenues attributed to the timing of revenue recognized as a result of the phase of active projects versus the prior year, including our SCE battery storage project, partially offset by a \$12.0 million increase in energy assets revenues.
- Cost of Revenues and Gross Profit: the decrease in cost of revenues is primarily due to the decrease in project revenues described above. Gross profit decreased due to decreased revenue, however, our gross profit as a percent of revenues increased due to the lower revenue contribution from our lower margin SCE battery storage project.
- Selling, General and Administrative Expenses ("SG&A"): SG&A expenses for the nine months ended September 30, 2023 increased over 2022 primarily due to project development costs not realized on projects, higher professional fees, and IT and telecommunications costs. These were partially offset by decreased miscellaneous expenses as the nine months ended September 30, 2022 included costs related to a settlement of an outstanding legal proceeding.
- Other Expenses, Net: Other expenses, net for the nine months ended September 30, 2023 increased over 2022 primarily due to higher interest expenses, net of \$5.4 million related to an increase in the amount of non-recourse project financing outstanding and higher interest rates, \$3.3 million in accounts receivable factoring related costs, lower government incentive income, partially offset by higher gains from derivatives transactions.
- Income Tax (Benefit) Provision: the provision for income taxes is based on various rates set by federal, state, provincial and local authorities and is affected by
 permanent and temporary differences between financial accounting and tax reporting requirements. The effective tax rate was lower in 2023 as compared to 2022
 primarily due to the effects of a large Section 179D Energy Efficient Building deduction documented and made available, additional investment tax credits which we are
 entitled to from solar, storage, and RNG plants placed into service or are forecasted to be placed into service during 2023, higher level of compensation deductions
 related to employee stock option exercises, and generally higher Section 179D deductions available in 2023 under the IRA.
- Net Income and Earnings Per Share: Net income attributable to common shareholders decreased due to the reasons described above. Basic earnings per share for the nine months ended September 30, 2023 was \$0.55, a decrease of \$0.93 per share compared to the same period of 2022. Diluted earnings per share for 2023 was \$0.54, a decrease of \$0.90 per share compared to last year. The results for the nine months ended September 30, 2023 and 2022 reflect a non-cash downward adjustment of \$2.1 million and \$2.9 million, respectively, related to non-controlling interest activities.

Business Segment Analysis

Our reportable segments for the three and nine months ended September 30, 2023 were U.S. Regions, U.S. Federal, Canada, Alternative Fuels and All Other. These segments do not include results of other activities, such as corporate operating expenses not specifically allocated to the segments. See Note 17 "Business Segment Information" for additional information about our segments.



Davanua

All financial result comparisons made below relate to the three and nine-month period and are against the same prior year period unless otherwise noted.

| | Three Months Ended September 30, | | | | | | Nine Months Ended September 30, | | | | | | |
|-----------------------|--------------------------------------|----|------------------------|----|-----------|---------|---------------------------------|---------|---------------|-----------|----------|-----------|---------|
| <u>(In Thousands)</u> | 2023 2022 | | Dollar Change % Change | | 2023 | | | 2022 | Dollar Change | | % Change | | |
| U.S. Regions | \$ 143,239 | \$ | 271,206 | \$ | (127,967) | (47.2)% | \$ | 406,593 | \$ | 983,111 | \$ | (576,518) | (58.6)% |
| U.S. Federal | 87,341 | | 99,124 | | (11,783) | (11.9) | | 226,916 | | 276,198 | | (49,282) | (17.8) |
| Canada | 17,534 | | 12,366 | | 5,168 | 41.8 | | 51,140 | | 43,999 | | 7,141 | 16.2 |
| Alternative Fuels | 27,319 | | 29,421 | | (2,102) | (7.1) | | 85,974 | | 87,874 | | (1,900) | (2.2) |
| All Other | 59,716 | | 29,179 | | 30,537 | 104.7 | | 162,642 | | 101,513 | | 61,129 | 60.2 |
| Total revenues | \$ 335,149 | \$ | 441,296 | \$ | (106,147) | (24.1)% | \$ | 933,265 | \$ | 1,492,695 | \$ | (559,430) | (37.5)% |

- U.S. Regions: revenues decreased primarily due to lower project revenues resulting from the timing of revenue recognized based upon costs incurred to date relative to total expected costs on active projects, including our SCE battery storage projects, versus the prior period.
- *U.S. Federal:* the decrease in revenue versus the prior year is primarily due to lower project revenues. Project revenues decreased year-over-year resulting from the timing of revenue recognized based upon costs incurred to date relative to total expected costs on active projects.
- Canada: revenues increased primarily due to higher project revenues resulting from the timing of revenue recognized based upon costs incurred to date relative to total
 expected costs on active projects compared to the prior period.
- Alternative Fuels: the decrease is primarily due to lower production resulting from unplanned downtime at certain facilities.
- All Other: All other revenues increased year-over-year primarily due to higher project revenues in the United Kingdom and Europe resulting from the timing of revenue recognized based upon costs incurred to date relative to total expected costs on active projects.

Income before Taxes and Unallocated Corporate Activity

| | Three Months Ended September 30, | | | | | Nine Months Ended September 30, | | | | | | | | |
|--------------------------------|----------------------------------|----------|----|----------|----|---------------------------------|----------|----|----------|----|----------|----|--------------|----------|
| <u>(In Thousands)</u> | | 2023 | | 2022 | Do | ollar Change | % Change | | 2023 | | 2022 | D | ollar Change | % Change |
| U.S. Regions | \$ | 15,161 | \$ | 26,349 | \$ | (11,188) | (42.5)% | \$ | 33,401 | \$ | 77,407 | \$ | (44,006) | (56.9)% |
| U.S. Federal | | 12,128 | | 15,726 | | (3,598) | (22.9) | | 26,227 | | 36,623 | | (10,396) | (28.4) |
| Canada | | 1,106 | | 191 | | 915 | 479.1 | | 3,027 | | 1,482 | | 1,545 | 104.3 |
| Alternative Fuels | | 820 | | 4,993 | | (4,173) | (83.6) | | 7,445 | | 18,891 | | (11,446) | (60.6) |
| All Other | | 1,953 | | 3,104 | | (1,151) | (37.1) | | 6,514 | | 8,952 | | (2,438) | (27.2) |
| Unallocated corporate activity | | (20,380) | | (18,971) | | (1,409) | (7.4) | | (56,354) | | (52,553) | | (3,801) | (7.2) |
| Income before taxes | \$ | 10,788 | \$ | 31,392 | \$ | (20,604) | (65.6)% | \$ | 20,260 | \$ | 90,802 | \$ | (70,542) | (77.7)% |

• U.S. Regions: the decrease is primarily due to the lower revenues described above, partially offset by lower SG&A expenses and other expenses, net.

• U.S. Federal: the decrease is primarily due to the lower revenues described above.

Canada: the increase is primarily due to the higher revenues described above partially offset by higher project development costs.

Alternative Fuels: the decrease is primarily due to higher direct costs related to unplanned maintenance, higher depreciation expense related to the timing of assets
placed in operations, and increased interest expense, net.

All Other: the decrease is primarily due to higher SG&A expenses and accounts receivable factoring related costs, partially offset by the higher revenues described above.



Unallocated corporate activity includes all corporate level selling, general and administrative expenses and other expenses not allocated to the segments. We do not
allocate any indirect expenses to the segments. Corporate activity increased primarily due to higher net salaries and benefit costs.

Liquidity and Capital Resources

Overview

Since inception, we have funded operations primarily through cash flow from operations, advances from Federal ESPC projects, our senior secured credit facility, various forms of other debt and equity offerings. See Note 8 "Debt and Financing Lease Liabilities" for additional information.

Working capital requirements can be susceptible to fluctuations during the year due to timing differences between costs incurred, the timing of milestone-based customer invoices and actual cash collections. Working capital may also be affected by seasonality, growth rate of revenue, long lead-time equipment purchase patterns, advances from Federal ESPC projects, and payment terms for payables relative to customer receivables.

We expect to incur additional expenditures in connection with the following activities:

- equity investments, project asset acquisitions and business acquisitions that we may fund from time to time
- capital investment in current and future energy assets
- material, equipment, and other expenditures for large projects

We regularly monitor and assess our ability to meet funding requirements. We believe that cash and cash equivalents, working capital and availability under our revolving senior secured credit facility, combined with our right (subject to lender consent) to increase our revolving credit facility by \$100.0 million, plus asset sales, tax equity transfers, and our general access to credit and equity markets, will be sufficient to fund our operations through at least November 2024 and thereafter. With the adjustments to the anticipated timeline for completing the SCE battery storage projects, we have requested an additional extension to the maturity date for the remaining principal amount of the delayed draw term loan A under our senior secured credit facility, which is scheduled to mature on December 15, 2023. As of the filing date of this Form 10-Q, the remaining principal balance was \$90.0 million.

We continue to evaluate and take action, as necessary, to preserve adequate liquidity and ensure that our business can continue to operate and that we can meet our capital and debt service requirements. This may include limiting discretionary spending across the organization and re-prioritizing our capital projects amid times of political unrest, the duration of supply challenges, and the rate and duration of the inflationary pressures. For example, recent increases in inflation and interest rates have impacted overall market returns on assets. We have therefore been particularly prudent in our capital commitments over the past few quarters, ensuring that our assets in development continue to align with our hurdle rates.

August 2023 Purchase and Sale Agreement

On August 4, 2023, we entered into a purchase and sale agreement to acquire an energy asset project and to acquire 100% of the stock of Bright Canyon Energy Corporation ("BCE") in a two-phased transaction. Phase 1, the purchase of the energy asset project, closed on August 4, 2023 and did not constitute a business in accordance with ASC 805-50, Business Combinations.

The adjusted purchase price for phase 1, net of \$11.2 million cash acquired, was \$76.8 million, of which \$5.0 million was paid in cash, \$46.7 million was financed by the seller, and we assumed a construction loan on the energy asset project for \$36.3 million. Upon completion of the project, this loan will be converted to a term loan. In September 2023, we paid \$12.5 million in principal on the seller's note. As of September 30, 2023, the balance of the seller's note was \$34.2 million, which is expected to be paid with \$5.9 million in cash before the end of this fiscal year and the remaining \$28.3 million will be paid in January 2024. We have also agreed to sell back to the seller energy credits for the projects acquired as part of this transaction for the fair market value of these credits in early in 2024. We also assumed a land lease for the energy asset project. See Note 7. Leases for additional information on the lease.

In the second phase, we plan to acquire BCE, including its interest in a consolidated joint venture and its interests in project subsidiaries developing or with rights to develop solar, battery, and microgrid assets for a purchase price of \$39.1 million of which \$6.6 million would be paid at the closing of the second phase and the remaining \$32.5 million would be financed by a seller note accruing interest of 5.0% and payable in August 2024. The completion of the second phase is subject to a number of conditions and third-party consents and is targeted to close late in 2023 or early 2024. We may be required to make additional contingent payments for this acquisition based on certain projects achieving commercial operation and if the projects qualify for higher energy tax credits than expected.

37

Senior Secured Credit Facility — Revolver and Term Loans

On March 17, 2023, we entered into a second amendment to our fifth amended and restated senior secured credit facility, which increased the total funded debt to EBITDA covenant ratio from a maximum of 3.50 to 4.00 for the quarters ended March 31, 2023 and June 30, 2023, and 3.50 thereafter.

On August 24, 2023, we entered into a third amendment to our fifth amended and restated senior secured credit facility, which extended the maturity date of our \$220.0 million delayed draw term loan A, such that after paying \$55.0 million in connection with the amendment, \$45.0 million is due November 15, 2023, and the remaining principal amount is due December 15, 2023. The amendment also increased the total funded debt to EBITDA covenant ratio from a maximum of 3.50 to 4.25 for the quarter ended September 30, 2023, and 3.50 thereafter. As of September 30, 2023, the balance on the senior secured term loans was \$240.0 million, the balance on the senior secured revolving credit facility was \$67.9 million, and we had funds available of \$38.3 million.

Project Financing

Non-recourse Construction Revolvers and Term Loans

We have entered into a number of construction and term loan agreements for the purpose of constructing and owning certain renewable energy plants. The physical assets and the operating agreements related to the renewable energy plants are generally owned by wholly owned, single member "special purpose" subsidiaries of Ameresco. These construction and term loans are structured as project financings made directly to a subsidiary, and upon commercial operation and achieving certain milestones in the credit agreement, the related construction loan converts into a term loan. While we are required under GAAP to reflect these loans as liabilities on our condensed consolidated balance sheets, they are generally non-recourse and not direct obligations of Ameresco, Inc.

On March 31, 2023, we entered into a credit agreement for a construction facility with a total commitment of CAD\$100.0 million and as of September 30, 2023, no funds were drawn under this facility.

On May 31, 2023, we entered into the first amendment to a loan agreement that increased the original commitment of \$125.0 million by \$90.0 million to \$215.0 million and at closing we drew down the \$90.0 million and on September 28, 2023 we entered into the second amendment to this loan agreement that increased the maximum commitment from \$215.0 million to \$500.0 million, increased the interest rate to 6.70% and changed the maturity date to August 31, 2039. At closing we drew down an additional \$135.5 million.

On April 18, 2023, one of our consolidated joint venture subsidiaries ("JV") entered into a construction loan agreement with two lenders for a principal amount of up to \$140.8 million under a non-recourse credit facility. At the closing, the JV drew down \$90.9 million for construction of an energy asset and subsequently drew down an additional \$32.2 million. Monthly payments of interest only on the loan will be due and payable in accordance with the provisions as set forth in the agreement. Any outstanding principal of the loan and unpaid interest shall be paid in full no later than the maturity date, July 2024. The loan will be repaid after the energy asset project achieves provisional acceptance, through a sale-leaseback financing under lease agreements to be entered into between the same parties, the form of which were included in the closing documents.

On August 18, 2023, we entered into a construction and development loan agreement which provides a loan in a principal amount of up to \$300.0 million. At the closing, we drew down \$200.0 million under this facility, of which approximately \$187.0 million was used to reimburse Ameresco for development and construction costs. Subsequent to closing, we drew down an additional \$15.2 million.

The loan bears interest at a rate of 4.00% plus the greater of (i) Term SOFR for a one-month tenor and (ii) the 10-year United States treasury rate and a fee equal to 0.25% of any unused committed principal amount. The loan matures on August 31, 2026, with a one-year extension option that can be exercised if certain circumstances are met, including payment of a \$3.0 million extension fee.

Net proceeds from non-recourse construction revolvers and term loans during the nine months ended September 30, 2023 totaled \$566.4 million.

Non-recourse Sale-leasebacks

During the nine months ended September 30, 2023, we sold and leased back eight energy assets for \$100.3 million in cash proceeds under our master sale-leaseback agreements.



Federal ESPC Liabilities

We have arrangements with certain third-parties to provide advances to us during the construction or installation of projects for certain customers, typically federal governmental entities, in exchange for our assignment to the lenders of our rights to the long-term receivables arising from the ESPCs related to such projects. These financings totaled \$486.0 million as of September 30, 2023. Under the terms of these financing arrangements, we are required to complete the construction or installation of the project in accordance with the contract with our customer, and the liability remains on our condensed consolidated balance sheets until the completed project is accepted by the customer.

We are the primary obligor for financing received, but only until final acceptance of the work by the customer. At this point recourse to us ceases and the ESPC receivables are transferred to the investor. The transfers of receivables under these agreements do not qualify for sales accounting until final customer acceptance of the work, so the advances from the investors are not classified as operating cash flows. Cash draws that we received under these ESPC agreements were \$107.3 million during the nine months ended September 30, 2023, and are recorded as financing cash inflows. The use of the cash received under these arrangements is to pay project costs classified as operating cash flows and totaled \$143.6 million during the nine months ended September 30, 2023. Due to the manner in which the ESPC contracts with the third-party investors are structured, our reported operating cash flows are materially impacted by the fact that operating cash flows only reflect the ESPC contract expenditure outflows and do not reflect any inflows from the corresponding contract revenues. Upon acceptance of the project by the federal customer the ESPC receivable and corresponding ESPC liability are removed from our condensed consolidated balance sheets as a non-cash settlement.

Cash Flows

The following table summarizes our cash flows from operating, investing, and financing activities:

| | Nine Months Ended September 30, | | | | | | | | |
|---|---------------------------------|-----------|--------------|----|-----------|--|--|--|--|
| (In Thousands) | 2023 | | | | \$ Change | | | | |
| Cash flows from operating activities | \$ | (40,421) | \$ (273,169) | \$ | 232,748 | | | | |
| Cash flows from investing activities | | (465,193) | (202,664) | | (262,529) | | | | |
| Cash flows from financing activities | | 532,401 | 554,194 | | (21,793) | | | | |
| Effect of exchange rate changes on cash | | (980) | (1,857) | | 877 | | | | |
| Total net cash flows | \$ | 25,807 | \$ 76,504 | \$ | (50,697) | | | | |

Our service offering also includes the development, construction, and operation of small-scale renewable energy plants. Small-scale renewable energy projects, or energy assets, can either be developed for the portfolio of assets that we own and operate or designed and built for customers. Expenditures related to projects that we own are recorded as cash outflows from investing activities. Expenditures related to projects that we build for customers are recorded as cash outflows from operating activities as cost of revenues.

Cash Flows from Operating Activities

Our cash flows from operating activities during the nine months ended September 30, 2023 improved over the same period last year primarily due to a decrease of \$330.3 million in unbilled revenue (costs and estimated earnings in excess of billings) due to the timing of when certain projects are invoiced, including our SCE battery storage project and a \$105.4 million decrease in accounts receivable, which were partially offset by decreases of \$181.5 million in accounts payable, accrued expenses and other current liabilities and \$49.1 million in net income when compared to the prior year period.

Cash Flows from Investing Activities

During the nine months ended September 30, 2023 we made capital investments of \$445.5 million in new energy assets and \$8.0 million in major maintenance of energy assets compared to \$182.1 million and \$16.1 million, respectively, in 2022. In addition, during the nine months ended September 30, 2023 we paid \$9.2 million, net of cash received, for the acquisition of Energos.

We currently plan to invest approximately \$25 million to \$50 million in additional capital expenditures during the remainder of 2023, principally for the construction or acquisition of new renewable energy plants, the majority of which we expect to fund with project finance debt.



Cash Flows from Financing Activities

Our primary sources of financing for the nine months ended September 30, 2023 were net proceeds from long-term debt of \$720.0 million, net proceeds received from Federal ESPC projects and energy asset receivable financing arrangements of \$119.8 million, partially offset by payments on our senior secured credit facility of \$115.0 million and payments on long-term debt of \$162.7 million.

Our primary sources of financing for the nine months ended September 30, 2022 were net proceeds from long-term debt financings of \$328.2 million, net proceeds received from Federal ESPC projects and energy assets of \$181.5 million, and proceeds from our senior secured credit facility of \$139.0 million, partially offset by payments on long-term debt of \$111.3 million.

We currently plan additional project financings of approximately \$50 million during the remainder of 2023 to fund the construction or the acquisition of new renewable energy plants as discussed above.

Critical Accounting Estimates

Preparing our condensed consolidated financial statements in accordance with GAAP involves us making estimates and assumptions that affect reported amounts of assets and liabilities, net sales and expenses, and related disclosures in the accompanying notes at the date of our financial statements. We base our estimates on historical experience, industry and market trends, and on various other assumptions that we believe to be reasonable under the circumstances. However, by their nature, estimates are subject to various assumptions and uncertainties, and changes in circumstances could cause actual results to differ from these estimates, sometimes materially.

Income Taxes

We have reviewed all tax positions taken as of September 30, 2023 and there were no additional uncertain tax positions taken during the three and nine months ended September 30, 2023. We believe our current tax reserves are adequate to cover all known tax uncertainties.

Other than as noted above, there have been no material changes in our critical accounting estimates from those disclosed in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations of our 2022 Form 10-K. In addition, refer to Note 2 "Summary of Significant Accounting Policies" for updates to critical accounting policies.

Recent Accounting Pronouncements

See Note 2, "Summary of Significant Accounting Policies" for a discussion of recent accounting pronouncements.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

As of September 30, 2023, there have been no significant changes in market risk exposures that materially affected the quantitative and qualitative disclosures as described in Item 7A to our 2022 Form 10-K.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our principal executive officer and principal financial officer, evaluated the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, as of the end of the period covered by this quarterly report, or the evaluation date. Disclosure controls and procedures are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosures. Our management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Our management, after evaluating the evaluation date, concluded that as of the evaluation date, our disclosure controls and procedures were effective at a reasonable assurance level.



Changes in Internal Control over Financial Reporting

During the year ended December 31, 2022, we implemented a new Enterprise Resource Planning ("ERP") system. In connection with this ERP implementation, we updated and will continue to update our internal control over financial reporting, as necessary, to accommodate modifications to our business processes and accounting procedures.

During the nine months ended September 30, 2023, two leases commenced under lease agreements that contained in-kind consideration in the form of services. In connection with these complex lease agreements unique to Ameresco, we updated the design of existing lease controls to support modifications to our business processes and related accounting procedures.

Except as disclosed above, there were no changes in our internal control over financial reporting during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II - OTHER INFORMATION

Item 1. Legal Proceedings

In the ordinary conduct of our business, we are subject to periodic lawsuits, investigations, and claims. Although we cannot predict with certainty the ultimate resolution of such lawsuits, investigations and claims against us, we do not believe that any currently pending or threatened legal proceedings to which we are a party will have a material adverse effect on our business, results of operations or financial condition.

For additional information about certain proceedings, please refer to Note 10, Commitments and Contingencies, to our condensed consolidated financial statements included under Part I, Item 1 of this Quarterly Report on Form 10-Q, which is incorporated into this item by reference.

Item 1A. Risk Factors

Our business is subject to numerous risks, a number of which are described below and under "Risk Factors" in Part I, Item 1A of our 2022 Form 10-K.

You should carefully consider these risks together with the other information set forth in this report, which could materially affect our business, financial condition and future results. The risks described in Part I, Item 1A of our 2022 Form 10-K are not the only risks we face. Risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and operating results.

Item 2. Unregistered Sales of Equity and Use of Proceeds

Stock Repurchase Program

We did not repurchase any shares of our common stock under our stock repurchase program authorized by the Board of Directors on April 27, 2016 (the "Repurchase Program") during the three months ended September 30, 2023. Under the Repurchase Program, we are authorized to repurchase up to \$17.6 million of our Class A common stock. As of September 30, 2023, there were shares having a dollar value of approximately \$5.9 million that may yet be purchased under the Repurchase Program.

Item 5. Other Information

Director and Officer Trading Arrangements

A portion of the compensation of our directors and officers (as defined in Rule 16a-1(f) under the Exchange Act is in the form of equity awards and, from time to time, directors and officers engage in open-market transactions with respect to the securities acquired pursuant to such equity awards or other shares of Class A common stock held by such individuals. Transactions in our securities by directors and officers are required to be made in accordance with our insider trading policy, which requires that the transactions be in accordance with applicable U.S. federal securities laws that prohibit trading while in possession of material nonpublic information. Rule 10b5-1 under the Exchange Act provides an affirmative defense that enables directors and officers to prearrange transactions in a company's securities in a manner that avoids concerns about initiating transactions while in possession of material nonpublic information.

The following table describes contracts, instructions or written plans for the sale or purchase of Company securities adopted by our directors and officers during the quarterly period covered by this report/fourth quarter of 2023 that are intended to satisfy the



affirmative defense conditions of Rule 10b5-1(c) (a "Rule 10b5-1 trading arrangement"):

| Name (Title) | Action Taken (Date of Action) | Duration of Trading Arrangement | Aggregate Number of Securities |
|---------------------------|-------------------------------|--|-----------------------------------|
| Jennifer Miller, Director | Adoption: 5/22/2023 | Until February 11, 2025 or such earlier date upon which all transactions are completed or expire without execution | Sale of up to 40,000 shares |

Item 6. Exhibits

Exhibit Index

| Exhibit | |
|---------|--|
| Number | Description |
| 10.1 | Amendment No. 3 to Fifth Amended and Restated Credit Agreement dated as of August 24, 2023 among Ameresco, Inc., certain of its subsidiaries, the lenders (as defined therein), BOFA Securities, Inc. as sole lead arranger and sole bookrunner and Bank of America, N.A. as administrative agent. Filed as Exhibit 10.1 to our Current Report on Form 8-K filed with the Commission on August 24, 2023 and incorporated herein by reference. |
| 31.1* | Principal Executive Officer Certification required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2* | Principal Financial Officer Certification required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1** | Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101* | The following condensed consolidated financial statements from Ameresco, Inc.'s Quarterly Report on Form 10-Q for the quarter ended September 30, 2023, formatted in Inline XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets (ii) Condensed Consolidated Statements of Income, (iii) Condensed Consolidated Statements of Comprehensive Income, (iv) Condensed Consolidated Statement of Changes in Redeemable Non-Controlling Interests and Stockholders' Equity, (v) Condensed Consolidated Statements of Cash Flows, and (vi) Notes to Condensed Consolidated Financial Statements. |

104* Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

*Filed herewith. **Furnished herewith.

43

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 7, 2023

AMERESCO, INC.

By:

/s/ Spencer Doran Hole
Spencer Doran Hole

Executive Vice President and Chief Financial Officer (duly authorized and principal financial officer)

44

PRINCIPAL EXECUTIVE OFFICER CERTIFICATION

I, George P. Sakellaris, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Ameresco, Inc. (the "Registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: November 7, 2023

/s/ George P. Sakellaris

George P. Sakellaris President and Chief Executive Officer (principal executive officer)

PRINCIPAL FINANCIAL OFFICER CERTIFICATION

I, Spencer Doran Hole, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Ameresco, Inc. (the "Registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: November 7, 2023

/s/ Spencer Doran Hole

Spencer Doran Hole Executive Vice President and Chief Financial Officer (duly authorized and principal financial officer)

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Ameresco, Inc. (the "Company") to which this certification is attached and as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned officers of the Company hereby certifies, pursuant to Rule 13a-14(b) and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 7, 2023

/s/ George P. Sakellaris

George P. Sakellaris President and Chief Executive Officer (principal executive officer)

Date: November 7, 2023

/s/ Spencer Doran Hole

Spencer Doran Hole Executive Vice President and Chief Financial Officer (duly authorized and principal financial officer)