# UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549 FORM 10-Q

(Mark O	ne)	•	
` <u> </u>	QUARTERLY REPORT PURSUANT TO SECTION	ON 13 OR 15(d) OF THE SECU	URITIES EXCHANGE ACT OF 1934
	For the qu	uarterly period ended March 31	, 2023
OR	■ TRANSITION REPORT PURSUANT TO SE	CTION 13 OR 15(d) OF THE S	ECURITIES EXCHANGE ACT OF 1934
	For the transition	on period from to _	
	Com	mission File Number: 001-3481	1
		meresco, Inc.	
	Delaware		04-3512838
	(State or Other Jurisdiction of Incorporation or Organization)		(I.R.S. Employer Identification No.)
	111 Speen Street, Suite 410		,
	Framingham, Massachusetts		01701
	(Address of Principal Executive Offices)		(Zip Code)
		(508) 661-2200 Telephone Number, Including An N/A tress and former fiscal year, if cha	,
	(Former name, former add	iress and former fiscal year, if the	inged since last report)
	Securities reg	istered pursuant to Section 12(b)	of the Act:
	Title of Each Class	Trading Symbol	Name of exchange on which registered
Class A	Common Stock, par value \$0.0001 per share	AMRC	New York Stock Exchange
			15(d) of the Securities Exchange Act of 1934 during the preceding subject to such filing requirements for the past 90 days. Yes ☑ No □
	by check mark whether the registrant has submitted electronically 5 of this chapter) during the preceding 12 months (or for such sh		
			ated filer, a smaller reporting company, or an emerging growth "emerging growth company" in Rule 12b-2 of the Exchange Act.
I	arge accelerated filer ☑ Accelerated Filer □	Non-accelerated filer [	Smaller reporting company □
Em	erging growth company $\square$		
If an emer provided p	ging growth company, indicate by check mark if the registrant has elected no cursuant to Section 13(a) of the Exchange Act. $\Box$	ot to use the extended transition period f	or complying with any new or revised financial accounting standards
Indicate	by check mark whether the registrant is a shell company (as defin	ned in Rule 12b-2 of the Exchange	e Act). Yes□ No ☑

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

•	Shares outstanding as of April 28, 2023
Class	
Class A Common Stock, \$0.0001 par value per share	34,121,362
Class B Common Stock, \$0.0001 par value per share	18,000,000

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### Part I - Financial Information

### Item 1. Condensed Consolidated Financial Statements

### AMERESCO, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except share and per share amounts)

(In thousands, except share and per share amounts)		arch 31, 2023	De	cember 31, 2022
A COLDITION	(	(Unaudited)		
ASSETS				
Current assets:				
Cash and cash equivalents (1)	\$	178,939	\$	115,534
Restricted cash (1)		21,232		20,782
Accounts receivable, net of allowance of \$971 and \$911, respectively (1)				
Accounts receivable retainage, net		130,940 35,625		174,009 38,057
Costs and estimated earnings in excess of billings (1)				
		497,762		576,363
Inventory, net Prepaid expenses and other current assets (1)		13,609		14,218
Prepaid expenses and other current assets (7)		56,311		38,617
Income tax receivable		7,626		7,746
Project development costs, net		15,930		16,025
Total current assets (1)		957,974		1,001,351
Federal ESPC receivable		539,820		509,507
Property and equipment, net (1)		337,020		303,307
		16,865		15,707
Energy assets, net (1)		1,270,230		1,181,525
Deferred income tax assets, net		3,049		3,045
Goodwill, net		77,810		70,633
Intangible assets, net		8,666		4,693
Operating lease assets (1)		20.400		
Restricted cash, non-current portion (1)		38,189		38,224
Other assets (1)		13,406		13,572
	<u> </u>	41,339		38,564
Total assets (1)	\$	2,967,348	\$	2,876,821
LIABILITIES, REDEEMABLE NON-CONTROLLING INTERESTS AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Current portions of long-term debt and financing lease liabilities <sup>(1)</sup>	\$	313,459	\$	331,479
Accounts payable (1)	Ψ	,	Ψ	·
A 1 1 - 4		285,465		349,126
Accrued expenses and other current liabilities (1)		115,044		89,166
Current portions of operating lease liabilities (1)		5.060		5.020
		5,868		5,829
Billings in excess of cost and estimated earnings		39,326		34,796
Income taxes payable  Total current liabilities (1)		7,950		1,672
Total cultent natimities.		767,112		812,068
Long-term debt and financing lease liabilities, net of current portion, unamortized discount and debt issuance costs <sup>(1)</sup>		631,676		568,635
Federal ESPC liabilities		520,816		478,497
Deferred income tax liabilities, net		2,869		9,181
Deferred grant income		7,424		7,590
Long-term operating lease liabilities, net of current portion (1)		31,779		31,703
Other liabilities (1)				
Commitments and contingencies (Note 10)		64,200		49,493
• • • •		46.800		10.000
Redeemable non-controlling interests, net		46,700		46,623

<sup>(1)</sup> Includes restricted assets of consolidated variable interest entities ("VIEs") at March 31, 2023 and December 31, 2022 of \$238,666 and \$213,913, respectively. Includes non-recourse liabilities of consolidated VIEs at March 31, 2023 and December 31, 2022 of \$41,821 and \$50,729, respectively. See Note 13.

## AMERESCO, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (In thousands, except share and per share amounts) (Continued)

(				
		March 31, 2023	_	December 31, 2022
		(Unaudited)		
Stockholders' equity:				
Preferred stock, \$0.0001 par value, 5,000,000 shares authorized, no shares issued and outstanding at March 31, 2023 and December 31, 2022			•	
	\$	_	\$	
Class A common stock, \$0.0001 par value, 500,000,000 shares authorized, 36,132,157 shares issued and 34,030,362 shares outstanding at March 31, 2023, 36,050,157 shares issued and 33,948,362 shares outstanding at December 31, 2022				
		3		3
Class B common stock, \$0.0001 par value, 144,000,000 shares authorized, 18,000,000 shares issued and outstanding at March 31, 2023 and December 31, 2022				
		2		2
Additional paid-in capital		310,726		306,314
Retained earnings		534,624		533,549
Accumulated other comprehensive loss, net		(4,645)		(4,051)
Treasury stock, at cost, 2,101,795 shares at March 31, 2023 and December 31, 2022				
		(11,788)		(11,788)
Stockholders' equity before non-controlling interest		828,922		824,029
Non-controlling interests		65,850		49,002
Total stockholders' equity		894,772		873,031
Total liabilities, redeemable non-controlling interests and stockholders' equity	\$	2,967,348	s	2,876,821
	Ψ	2,707,540	Ψ	2,070,021

# AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (In thousands, except share and per share amounts) (Unaudited)

	Three Months Ended March 31,				
		2023		2022	
Revenues	\$	271,042	\$	474,002	
Cost of revenues		221,094		405,624	
Gross profit		49,948		68,378	
Earnings from unconsolidated entities		450		637	
Selling, general and administrative expenses		41,301		40,329	
Operating income		9,097		28,686	
Other expenses, net		8,043		7,081	
Income before income taxes		1,054		21,605	
Income tax (benefit) provision		(503)		2,307	
Net income		1,557		19,298	
Net income attributable to non-controlling interests and redeemable non-controlling interests		(455)		(1,914)	
Net income attributable to common shareholders	\$	1,102	\$	17,384	
Net income per share attributable to common shareholders:					
Basic	\$	0.02	\$	0.34	
Diluted	\$	0.02	\$	0.32	
Weighted average common shares outstanding:					
Basic		51,963		51,744	
Diluted		53,261		53,636	

# AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (In thousands) (Unaudited)

		Three Months Ended March 31,				
	<u> </u>	2023	2022			
Net income	\$	1,557 \$	19,298			
Other comprehensive (loss) income:						
Unrealized (loss) gain from interest rate hedges, net of tax		(868)	2,711			
Foreign currency translation adjustments		282	67			
Total other comprehensive (loss) income		(586)	2,778			
Comprehensive income		971	22,076			
Comprehensive income attributable to non-controlling interests and redeemable non-controlling interests:						
Net income		(455)	(1,914)			
Foreign currency translation adjustments		(8)	_			
Comprehensive income attributable to non-controlling interests and redeemable non-controlling interests		(463)	(1,914)			
Comprehensive income attributable to common shareholders	\$	508 \$	20,162			

# AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN REDEEMABLE NON-CONTROLLING INTERESTS AND STOCKHOLDERS' EQUITY For the Three Months Ended March 31, 2023 and 2022 (In thousands, except share amounts) (Unaudited)

			Class A Com	mon	Stock	Class B Com	non S	Stock				Treasury	y Stock		
	coı	deemable Non- ntrolling nterests	Shares	Aı	mount	Shares	Ar	nount	Additional Paid-in Capital	Retained Earnings	Other omprehensive Loss	Shares	Amount	Non- controlling Interests	Total ckholders' Equity
Balance, December 31, 2021	\$	46,182	33,716,309	\$	3	18,000,000	\$	2	\$ 283,982	\$ 438,732	\$ (6,667)	2,101,795	\$ (11,788)	s —	\$ 704,264
Exercise of stock options		_	92,655		_	_		_	1,708	_	_	_	_	_	1,708
Stock-based compensation expense	1	_	_		_	_		_	3,531	_	_	_	_	_	3,531
Unrealized gain from interest rate hedges, net		_	_		_	_		_	_	_	2,711	_	_	_	2,711
Foreign currency translation adjustment		_	_		_	_		_	_	_	67	_	_	_	67
Distributions to redeemable non-controlling interests		(448)	_		_	_		_	_		_	_	_	_	_
Accretion of tax equity financing fees		28	_		_	_		_		(28)	_	_	_	_	(28)
Investment fund call option exercise		(238)							238					_	238
Contributions from non- controlling interest		_	_		_	_		_	_	_	_	_	_	6,335	6,335
Net income		1,914	_		_	_		_	_	17,384	_	_	_	_	17,384
Balance, March 31, 2022	\$	47,438	33,808,964	\$	3	18,000,000	\$	2	\$ 289,459	\$ 456,088	\$ (3,889)	2,101,795	\$ (11,788)	\$ 6,335	\$ 736,210
								_							
Balance, December 31, 2022	\$	46,623		\$	3	18,000,000	\$	2	\$ 306,314	\$ 533,549	\$ (4,051)	2,101,795	\$ (11,788)	\$ 49,002	\$ 873,031
Exercise of stock options		_	82,000		_	_		_	571	_	_	_	_	_	571
Stock-based compensation expense	l	_	_		_	_		_	4,037	_	_	_	_	_	4,037
Unrealized loss from interest rate hedges, net		_	_		_	_		_	_	_	(868)	_	_	_	(868)
Foreign currency translation adjustment		_	_		_	_		_			274	_	_	8	282
Distributions to redeemable non-controlling interests		(178)	_		_	_		_	_	_	_	_	_	_	_
Accretion of tax equity financing fees		27	_		_	_		_	_	(27)	_	_	_	_	(27)
Investment fund call option exercise		196	_		_	_		_	(196)		_	_	_	_	(196)
Contributions from non- controlling interests		_	_		_	_		_	_	_	_	_	_	16,417	16,417
Net income		32	_		_	_		_	_	1,102		_	_	423	1,525
Balance, March 31, 2023	\$	46,700	34,030,362	\$	3	18,000,000	\$	2	\$ 310,726	\$ 534,624	\$ (4,645)	2,101,795	\$ (11,788)	\$ 65,850	\$ 894,772

# AMERESCO, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited)

	Three Months Ende	ed March 31,
	2023	2022
Cash flows from operating activities:		
Net income	\$ 1,557 \$	19,298
Adjustments to reconcile net income to net cash flows from operating activities:		
Depreciation of energy assets, net	13,341	11,806
Depreciation of property and equipment	644	734
Increase (decrease) in contingent consideration	121	(320)
Accretion of ARO liabilities	66	36
Amortization of debt discount and debt issuance costs	790	852
Amortization of intangible assets	302	578
Provision for bad debts	93	237
Loss on write-off of long-lived assets	18	_
Earnings from unconsolidated entities	(450)	(637)
Net loss from derivatives	163	1,622
Stock-based compensation expense	4,037	3,531
Deferred income taxes, net	(7,142)	1,284
Unrealized foreign exchange (gain) loss	(29)	132
Changes in operating assets and liabilities:		
Accounts receivable	58,954	(40,859)
Accounts receivable retainage	2,439	2,582
Federal ESPC receivable	(33,736)	(46,300)
Inventory, net	608	(914)
Costs and estimated earnings in excess of billings	85,748	(154,325)
Prepaid expenses and other current assets	929	2,813
Project development costs	(1,812)	1,260
Other assets	(1,903)	105
Accounts payable, accrued expenses and other current liabilities	(82,266)	(77,163)
Billings in excess of cost and estimated earnings	9,398	(4,309)
Other liabilities	522	(33)
Income taxes receivable, net	6,380	1,868
Cash flows from operating activities		
	58,772	(276,122)
Cash flows from investing activities:		(===)
Purchases of property and equipment	(1,657)	(889)
Capital investment in energy assets	(89,787)	(55,489)
Capital investment in major maintenance of energy assets	(589)	(1,355)
Acquisitions, net of cash received	(9,182)	_
Loans to joint venture investments	(38)	
Cash flows from investing activities	(101,253)	(57,733)
	(101,253)	(37,733)

See notes to condensed consolidated financial statements.

AMERESCO, INC.

### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands) (Unaudited) (Continued)

	Three Months Ended March 31,			
	 2023		2022	
Cash flows from financing activities:				
Payments of debt discount and debt issuance costs	\$ (366)	\$	(2,570)	
Proceeds from exercises of options and ESPP	571		1,708	
Proceeds from senior secured revolving credit facility, net	_		76,000	
Proceeds from long-term debt financings	58,188		286,744	
Proceeds from Federal ESPC projects	42,309		64,788	
Net proceeds from energy asset receivable financing arrangements	4,438		1,925	
Contributions from non-controlling interests	16,308		4,594	
Distributions to redeemable non-controlling interests, net	(161)		(357)	
Payments on long-term debt and financing leases	 (15,159)		(77,432)	
Cash flows from financing activities	 106,128		255 400	
Effect of exchange rate changes on cash	100,128		355,400 (196)	
Net increase in cash, cash equivalents, and restricted cash	 63,689		21,349	
Cash, cash equivalents, and restricted cash, beginning of period	149,888		87,054	
Cash, cash equivalents, and restricted cash, end of period	\$ 	\$	108,403	
Supplemental disclosures of cash flow information:				
Cash paid for interest	\$ 13,135	\$	4,488	
Cash paid for income taxes	\$ 323	\$	78	
Accrued purchases of energy assets	\$ 97,542	\$	40,683	
Non-cash contributions from non-controlling interest	\$ 109	\$	_	

### 1. BASIS OF PRESENTATION

The accompanying condensed consolidated financial statements of Ameresco, Inc. (including its subsidiaries, the "Company," "Ameresco," "we," "our," or "us") are unaudited, according to certain rules and regulations of the Securities and Exchange Commission, and include, in our opinion, normal recurring adjustments necessary for a fair presentation in conformity with accounting principles generally accepted in the United States ("GAAP") of the results for the periods indicated.

The results of operations for the three months ended March 31, 2023 are not necessarily indicative of results which may be expected for the full year. The December 31, 2022 consolidated balance sheet data was derived from audited financial statements, but certain information and footnote disclosures normally included in consolidated financial statements prepared in accordance with GAAP have been condensed or omitted. The interim condensed consolidated financial statements and accompanying notes should be read in conjunction with the audited consolidated financial statements and accompanying notes for the year ended December 31, 2022, included in our annual report on Form 10-K ("2022 Form 10-K") filed with the Securities and Exchange Commission on February 28, 2023.

### Reclassification

Certain prior period amounts were reclassified to conform to the presentation in the current period.

### Significant Risks and Uncertainties

Global factors have continued to result in global supply chain disruptions, certain governmental travel and other restrictions, and inflationary pressures.

We have considered the impact of general global economic conditions on the assumptions and estimates used, which may change in response to this evolving situation. Results of future operations and liquidity could be adversely impacted by a number of factors including supply chain disruptions, varying levels of inflation, payments of outstanding receivable amounts beyond normal payment terms, workforce disruptions, and uncertain demand. As of the date of issuance of these condensed consolidated financial statements, we cannot reasonably estimate the extent to which macroeconomic conditions may impact our financial condition, liquidity, or results of operations in the foreseeable future. The ultimate impact of the pandemic and general global economic conditions on our business is highly uncertain and will depend on future developments, and such impacts could exist for an extended period of time, even after the pandemic subsides.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Our accounting policies are set forth in Note 2 to the consolidated financial statements contained in our 2022 Form 0-K. We have included certain updates to those policies below.

### Accounts Receivable and Allowance for Credit Losses

Changes in the allowance for credit losses are as follows:

	Three Months Ended March 31,				
		2023		2022	
Allowance for credit losses, beginning of period	\$	911	\$	2,263	
Provision for bad debts		93		237	
Account write-offs and other		(33)		(235)	
Allowance for credit losses, end of period	\$	971	\$	2,265	

### Recent Accounting Pronouncements

Reference Rate Reform

In March 2020, the FASB issued ASU 2020-04, Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting. ASU 2020-04, as amended by ASU 2021-01 in January 2021, directly addressing the effects of reference rate reform on financial reporting as a results of the cessation of the publication of certain London interbank offered rate ("LIBOR") rates beginning December 31, 2021, with complete elimination of the publication of the LIBOR rates by June 30,

2023. The guidance provides optional expedients and exceptions for applying GAAP to contracts, hedging relationships, and other transactions affected by reference rate reform by virtue of referencing LIBOR or another reference rate expected to be discontinued. This guidance became effective on March 12, 2020, and then amended by ASU 2022-06 in December 2022, extending the adoption date to no later than December 31, 2024, with early adoption permitted. We adopted this guidance upon entering amendments to credit agreements which introduced the secured overnight financing rate as administrated by the Federal Reserve Bank of New York to replace LIBOR as the benchmark. The adoption of this guidance did not have a material impact on our condensed consolidated financial statements.

#### Derivatives and Hedging

In March 2022, the FASB issued ASU 2022-01, Derivatives and Hedging (Topic 815): Fair Value Hedging—Portfolio Layer Method, which expands the current single-layer method to allow multiple hedged layers of a single closed portfolio to be hedged under the method. ASU 2022-01 is effective for our fiscal year ending beginning after December 15, 2022. We adopted this accounting standard as of January 1, 2023 and the adoption did not have an impact on our condensed consolidated financial statements.

#### Fair Value Measurement

In June 2022, the FASB issued ASU 2022-03, Fair Value Measurement (Topic 820): Fair Value Measurement of Equity Securities Subject to Contractual Sale Restrictions, which clarifies the measurement criteria for equity securities and refines the disclosure requirements for equity securities subject to contractual sale restrictions. ASU 2022-03 is effective for our fiscal year ending beginning after December 15, 2023. We are currently evaluating the impact that adopting this new accounting standard would have on our condensed consolidated financial statements.

### Investments - Equity Method and Joint Ventures

In March 2023, the FASB issued ASU 2023-02, Investments - Equity Method and Joint Ventures (Topic 323): Accounting for Investments in Tax Credit Structures Using the Proportional Amortization Method, which defines consistent accounting for equity investments for the purpose of receiving income tax credits and other income tax benefits. ASU 2023-02 is effective for our fiscal year ending beginning after December 15, 2023. We are currently evaluating the impact that adopting this new accounting standard would have on our condensed consolidated financial statements.

### 3. REVENUE FROM CONTRACTS WITH CUSTOMERS

### Disaggregation of Revenue

Our reportable segments for the three months ended March 31, 2023 and 2022 were U.S. Regions, U.S. Federal, Canada, Alternative Fuels and All Other.

The following table presents our revenue disaggregated by line of business and reportable segment for the three months ended March 31, 2023:

	U.S. Regions		S. Regions U.S. Federal		Canada		Alternative Fuels		All Other		Total	
Project revenue	\$	104,320	\$	45,549	\$	14,911	\$ 	\$	18,450	\$	183,230	
O&M revenue		5,529		12,700		10	3,686		333		22,258	
Energy assets		13,651		1,076		762	24,653		630		40,772	
Integrated-PV		_		_		_	_		11,944		11,944	
Other		869		231		2,728	_		9,010		12,838	
Total revenues	\$	124,369	\$	59,556	\$	18,411	\$ 28,339	\$	40,367	\$	271,042	

The following table presents our revenue disaggregated by line of business and reportable segment for the three months ended March 31, 2022:

	1	J.S. Regions	U.S. Federal	Canada	Alternative Fuels	All Other	Total
Project revenue	\$	298,632	\$ 62,217	\$ 13,951	\$ 	\$ 18,604	\$ 393,404
O&M revenue		5,080	12,297	11	2,774	91	20,253
Energy assets		10,018	1,090	761	26,487	72	38,428
Integrated-PV		_	_	_	_	11,356	11,356
Other		790	42	2,449	_	7,280	10,561
Total revenues	\$	314,520	\$ 75,646	\$ 17,172	\$ 29,261	\$ 37,403	\$ 474,002

The following table presents information related to our revenue recognized over time:

	Three M	Ionths Ended March 31,
	2023	2022
Percentage of revenue recognized over time	93%	96%

The remainder of our revenue is for products and services transferred at a point in time, at which point revenue is recognized.

We attribute revenues to customers based on the location of the customer. The following table presents information related to our revenues by geographicarea:

		Three Months I	Ended M	arch 31,
		2023		2022
United States	\$	233,084	\$	438,391
Canada		17,234		15,988
Other		20,724		19,623
Total revenues	\$	271,042	\$	474,002

### **Contract Balances**

The following tables provide information about receivables, contract assets and contract liabilities from contracts with customers:

		March 31, 2023	December 31, 2022		
Accounts receivable, net	\$	130,940	\$	174,009	
Accounts receivable retainage, net	\$	35,625	\$	38,057	
Contract Assets:					
Costs and estimated earnings in excess of billings	\$	497,762	\$	576,363	
Contract Liabilities:					
Billings in excess of cost and estimated earnings	\$	39,326	\$	34,796	
Billings in excess of cost and estimated earnings, non-current <sup>(1)</sup>		12,510		7,617	
Total contract liabilities	\$	51,836	\$	42,413	
		March 31, 2022		December 31, 2021	
Accounts receivable, net	\$	March 31, 2022 204,082	\$	December 31, 2021 161,970	
Accounts receivable, net Accounts receivable retainage, net	\$ \$				
•	•	204,082		161,970	
Accounts receivable retainage, net	•	204,082	\$	161,970	
Accounts receivable retainage, net  Contract Assets:	\$	204,082 40,555	\$	161,970 43,067	
Accounts receivable retainage, net  Contract Assets:  Costs and estimated earnings in excess of billings	\$	204,082 40,555	\$	161,970 43,067	
Accounts receivable retainage, net  Contract Assets:  Costs and estimated earnings in excess of billings  Contract Liabilities:	\$	204,082 40,555 460,240	\$ \$	161,970 43,067 306,172	

<sup>(1)</sup> Performance obligations that are expected to be completed beyond the next twelve months and are included in other liabilities in the condensed consolidated balance sheets.

The decrease in contract assets for the three months ended March 31, 2023 was primarily due to billings of \$86,203 offset by revenue recognized of \$190,415. Contract assets also decreased due to reclassifications, primarily from contract liabilities as a result of timing of customer payments. The increase in contract liabilities was primarily driven by the receipt of advance payments from customers, and related billings, as well as reclassifications from contract assets as a result of timing of customer payments. The advance payments and reclassifications exceeded the recognition of revenue as performance obligations were satisfied. For the three months ended March 31, 2023, we recognized revenue of \$34,715 and billed \$39,082 to customers that had balances which were included in contract liabilities at December 31, 2022.

The increase in contract assets for the three months ended March 31, 2022 was primarily due to revenue recognized of \$81,949 offset by billings of \$229,540. Contract assets also increased due to reclassifications, primarily from contract liabilities as a result of timing of customer payments. The decrease in contract liabilities was primarily driven by recognition of revenue as performance obligations were satisfied exceeding increases from the receipt of advance payment from customers, and related billings. For the three months ended March 31, 2022, we recognized revenue of \$33,077 that was previously included in the beginning balance of contract liabilities and billed customers \$23,723. Changes in contract liabilities are also driven by reclassifications to or from contract assets as a result of timing of customer payments.

### Performance Obligations

Our remaining performance obligations ("backlog") represent the unrecognized revenue value of our contract commitments. At March 31, 2023, we had contracted backlog of \$2,222,460 of which approximately 33% is anticipated to be recognized as revenue in the nexttwelve months. The remaining performance obligations primarily relate to the energy efficiency and renewable energy construction projects, including long-term operations and maintenance ("O&M") services related to these projects. The long-term services have varying initial contract terms, up to 25 years.

### **Project Development Costs**

Project development costs of \$2,612 and \$4,209 were recognized in the condensed consolidated statements of income on projects that converted to customer contracts during the three months ended March 31, 2023 and 2022, respectively.

No impairment charges in connection with our project development costs were recorded during the three months ended March 31, 2023 and 2022.

### 4. BUSINESS ACQUISITIONS AND RELATED TRANSACTIONS

We account for acquisitions using the acquisition method in accordance with ASC 805, BusinessCombinations. The purchase price for each acquisition is allocated to the assets based on their estimated fair values at the date of acquisition. The excess purchase price over the estimated fair value of the net assets acquired, which is calculated using level 3 inputs per the fair value hierarchy as defined in Note 11, is recorded as goodwill. Intangible assets, if identified, are also recorded. See Note 5 for additional information.

On February 24, 2023, we signed a definitive purchase and sale agreement to acquire Energy Solutions S.r.l. ("Energos"), a renewable energy and energy efficiency company headquartered in Milan, Italy. The acquisition closed on March 30, 2023 and the total purchase consideration was \$13,584, of which \$9,535 has been paid to date. There is no contingent consideration related to this acquisition. Cash acquired was \$353, debt assumed was \$3,951, and a deferred tax liability, net of \$1,114 was recorded. The transaction costs, pro-forma effects of this acquisition on our operations, and contribution to revenue and net income the three months ended March 31, 2023 were not material.

The estimated goodwill of \$6,996 from the Energos acquisition consists largely of expected benefits, including the combined entities experience and the acquired workforce. This goodwill is not deductible for income tax purposes. The estimated fair value of tangible and intangible assets acquired and liabilities assumed are based on management's estimates and assumptions that are preliminary and subject to adjustments. Any measurement period adjustments made within one year from acquisition date, are recorded as adjustments to goodwill. Any adjustments made beyond the measurement period will be included in our consolidated statements of income.

The results of the acquisition since the date of the acquisition have been included in our operations as presented in the accompanying condensed consolidated statements of income, condensed consolidated statements of cash flows. We did not complete any acquisitions during the year ended December 31, 2022.

### 5. GOODWILL AND INTANGIBLE ASSETS, NET

The changes in the carrying value of goodwill balances by reportable segment were as follows:

	U.S	. Regions	ι	U.S. Federal	Canada	Al	ternative Fuels		Other		Other		Other		Other		Other		Other		Total
Carrying Value of Goodwill																					
Balance, December 31, 2022	\$	39,593	\$	3,981	\$ 3,236	\$	_	\$	23,823	\$	70,633										
Goodwill acquired during the year				_	_		_		6,996		6,996										
Currency effects		_		_	4		_		177		181										
Balance, March 31, 2023	\$	39,593	\$	3,981	\$ 3,240	\$		\$	30,996	\$	77,810										

Definite-lived intangible assets, net consisted of the following:

	As of M	arch 31, 2023	As of December	er 31, 2022
Gross carrying amount	\$	36,700		32,277
Less - accumulated amortization		(28,034)		(27,584)
Intangible assets, net	\$	8,666	\$	4,693

The table below sets forth amortization expense:

		Three Months Ended March 31,			
Asset type	Location	2023	2022		
Customer contracts	Cost of revenues	\$	\$ 184		
All other intangible assets	Selling, general and administrative expenses	302	394		
Total amortization expense		\$ 302	\$ 578		

### 6. ENERGY ASSETS, NET

Energy assets, net consisted of the following:

	M	arch 31, 2023	December 31, 2022
Energy assets (1)	\$	1,596,171	\$ 1,493,913
Less - accumulated depreciation and amortization		(325,941)	(312,388)
Energy assets, net	\$	1,270,230	\$ 1,181,525

<sup>(1)</sup> Includes financing lease assets (see Note 7), capitalized interest and Asset retirement obligations ("ARO") assets (see tables below).

The following table sets forth our depreciation and amortization expense on energy assets, net of deferred grant amortization:

			Three Months Ended March 31,				
<b>Location</b>			2023	3	2022		
Cost of revenues (2)			\$	13,341	\$	11,806	

<sup>(2)</sup> Includes depreciation and amortization on financing lease assets (see Note 7).

The following table presents the interest costs relating to construction financing during the period of construction, which were capitalized as part of energy assets, net:

		Three Months Ended March 31,				
	·	2023	2022			
Capitalized interest	\$	6,376	\$	1,312		

The following tables sets forth information related to our ARO assets and ARO liabilities:

	<b>Location</b>		March 31, 2023	December 31, 2022
ARO assets, net	Energy assets, net	\$	3,612	\$ 2,359
ARO liabilities, non-current	Other liabilities	\$	4,424	\$ 3,052

	 Three Months Ended March 31,				
	2023	2022			
Depreciation expense of ARO assets	\$ 55	\$	37		
Accretion expense of ARO liabilities	\$ 66	\$	36		

### 7. LEASES

The table below sets forth supplemental condensed consolidated balance sheet information related to our leases:

	March 31, 2023		March 31, 2023 Do	
Operating Leases:				
Operating lease assets	\$	38,189	\$	38,224
Current portions of operating lease liabilities	\$	5,868	\$	5,829
Long-term portions of operating lease liabilities		31,779	_	31,703
Total operating lease liabilities	\$	37,647	\$	37,532
Weighted-average remaining lease term		13 years		13 years
Weighted-average discount rate		6.0 %		6.0 %
Financing Leases:				
Energy assets	\$	28,839	\$	29,365
Current portions of financing lease liabilities	\$	2,133	\$	1,992
Long-term financing lease liabilities, net of current portion, unamortized discount and debt issuance costs		13,898		14,068
Total financing lease liabilities	\$	16,031	\$	16,060
Weighted-average remaining lease term		14 years		14 years
Weighted-average discount rate		12.1 %		12.1 %

The costs related to our leases were as follows:

	Three Months Ended March 31,			
	 2023	2022		
Operating Leases:				
Operating lease costs	\$ 2,120 \$	2,291		
Financing Leases:				
Amortization expense	526	355		
Interest on lease liabilities	444	559		
Total lease costs	\$ 3,090 \$	3,205		

Supplemental cash flow information related to our leases was as follows:

	Three Months Ended March 31,			
	 2023	2022		
Cash paid for amounts included in the measurement of operating lease liabilities	\$ 1,852 \$	1,907		
Right-of-use assets ("ROU") obtained in exchange for new operating lease liabilities	\$ 1,319 \$	367		

The table below sets forth our estimated minimum future lease obligations under our leases:

		Operating Leases	F	Financing Leases
Year ended December 31,	· ·			
2023	\$	6,138	\$	3,598
2024		6,790		2,565
2025		5,537		2,213
2026		3,455		2,054
2027		2,814		1,922
Thereafter		30,998		17,890
Total minimum lease payments		55,732		30,242
Less: interest		18,085		14,211
Present value of lease liabilities	\$	37,647	\$	16,031

We have a future lease commitment for a ground lease which does not yet meet the criteria for recording a ROU asset or ROU liability. The net present value of this commitment totals \$10,500 as of March 31, 2023 and relates to lease payments to be made over a20-year period. We are in process of modifying the terms of this agreement such that the criteria to record a ROU asset and ROU liability may not be met.

### August 2018 Master Sale-leaseback

We enter into amendments to our August 2018 master lease and participation agreement from to time to time, which may extend the maturity date, increase the availability, or modify other covenants.

We sold and leased back one energy asset for \$4,139 in cash proceeds under this facility during the three months ended March 31, 2023. As of March 31, 2023, a majority of the total commitment of \$350,000 remained available under this lending commitment.

Net gains from amortization expense recognized in cost of revenues relating to deferred gains and losses in connection with our sale-leaseback agreements were \$7 for the three months ended March 31, 2023 and 2022.

See Note 19 Subsequent Events for a sale-leaseback that occurred on April 20, 2023.

### 8. DEBT AND FINANCING LEASE LIABILITIES

Our debt and financing lease liabilities are comprised of the following:

	March 31, 2023		rch 31, 2023 Decen	
Senior secured revolving credit facility (1)	\$	182,900	\$	182,900
Senior secured term loans		295,000		295,000
Non-recourse construction revolvers (4)		47,090		45,391
Non-recourse term loans <sup>(4)</sup>		296,880		255,403
Non-recourse long-term financing facilities (2)		121,455		120,923
Non-recourse financing lease liabilities <sup>(3)</sup>		16,031		16,060
Acquired debt (5)		3,951		_
Total debt and financing lease liabilities		963,307		915,677
Less: current maturities		313,459		331,479
Less: unamortized discount and debt issuance costs		18,172		15,563
Long-term debt and financing lease liabilities, net of current portion, unamortized discount and debt issuance costs	\$	631,676	\$	568,635

- (1) At March 31, 2023, funds of \$4,345 were available for borrowing under this facility.
- (2) These facilities are accounted for as failed sale leasebacks and are classified as long-term financing facilities. See Note 7 for additional disclosures.
- (3) Financing lease liabilities are sale-leaseback arrangements under previous guidance. See Note 7 for additional disclosures.
- (4) Most of these agreements are now using the Secured Overnight Financing Rate ("SOFR") as the primary reference rate used to calculate interest.
- (5) Debt acquired in connection with the acquisition of Energos. See Note 4 for additional information.

### Senior Secured Credit Facility - Revolver and Term Loans

On March 17, 2023, we entered into amendment number two to the fifth amended and restated senior secured credit facility withfive banks to increase the total funded debt to EBITDA covenant ratio from a maximum of 3.50 to 4.00 for the quarters ending March 31, 2023 and June 30, 2023, and 3.5 thereafter.

### Non-recourse Term Shelf Notes, 5.99%, due December 31, 2047

On March 28, 2023, three senior secured notes ("Shelf Notes") due December 31, 2047 were issued under our shelf facility, with gross proceeds of \$2,625. The Shelf Notes bear interest at a fixed rate of 5.99% per annum and are payable quarterly commencing June 30, 2023. At closing, we incurred \$220 in lender fees and debt issuance costs. In connection with the Shelf Notes, we recorded a derivative instrument for make-whole provisions with an initial value of \$3,123, which was recorded as a debt discount.

### Non-recourse Variable Rate Term Loan, 6.38%, due March 28, 2028

On March 30, 2023, we entered into an amended and restated financing agreement ("Amended Agreement") with the existing bank that extended the maturity date of the loan from March 30, 2023 to March 28, 2028. The Amended Agreement consists of a term loan of \$14,084, an incremental term loan of \$359 and a letter of credit of \$899. The term loan bears interest at a variable rate, with interest payments due in quarterly installments. The rate at March 31, 2023 was 6.38%. The remaining principal balance and unpaid interest is due March 28, 2028. As a result of this refinancing, we entered into a new interest rate swap contract with an initial notional amount of \$14,084 and termination date of December 31, 2040. See Note 12 Derivative Instruments and Hedging Activities for additional information on this new swap contract.

### Non-recourse Fixed Rate Note, 6.50%, due October 31, 2037

On March 31, 2023, we drew down the remaining availability of \$30,000 under this facility. As of March 31, 2023, \$114,919 was outstanding under this facility, net of unamortized debt discount and issuance costs.

#### Non-recourse Construction Credit Facility

On March 31, 2023, we entered into a credit agreement for a construction facility with a total commitment of CAD\$00,000 which has an availability period offive years. As of March 31, 2023, no funds were drawn under this facility. During the availability period the loans will bear interest at a fixed rate o£.00% and during the operating period the rate will range from 1.00% to 3.00% as set forth in the agreement. The maturity date is the earlier oftwenty years from project commencement date or one year prior to the termination date of the last remaining energy services agreements.

#### Non-recourse Term Loan

See Note 19 Subsequent Events for information about financings that occurred after March 31, 2023.

#### 9. INCOME TAXES

We recorded a benefit for income taxes of \$503 and expense of \$2,307 for the three months ended March 31, 2023 and 2022, respectively. The estimated effective annualized tax rate impacted by the period discrete items is a benefit of 47.7% for the three months ended March 31, 2023, compared to an expense of 10.7% of estimated effective annualized tax rate for the three months ended March 31, 2022.

The principal reasons for the difference between the statutory rate and the estimated annual effective rate for 2023 were the effects of investment tax credits which we are entitled from solar and storage plants placed into service or are forecasted to be placed into service during 2023, tax deductions related to the Section 179D deduction, and foreign earnings and profits taxed in the United States.

Under GAAP accounting rules deferred taxes are shown on a net basis in the condensed consolidated financial statements based on taxing jurisdiction. Under the guidance, we have recorded long term deferred tax assets and deferred tax liabilities based on the underlying jurisdiction in the accompanying condensed consolidated balance sheets.

The following table sets forth the total amounts of gross unrecognized tax benefits:

	Tax Benefits
Balance, December 31, 2022	\$ 900
Balance, March 31, 2023	\$ 900

Gross Unrecognized

The amount of unrecognized tax benefits that, if recognized, would favorably affect the effective income tax rate in any future periodswas \$450 at March 31, 2023 and December 31, 2022 (net of the federal benefit on state amounts).

### 10. COMMITMENTS AND CONTINGENCIES

From time to time, we issue letters of credit and performance bonds with our third-party lenders, to provide collateral.

### Legal Proceedings

We are involved in a variety of other claims and other legal proceedings generally incidental to our normal business activities. While the outcome of any of these proceedings cannot be accurately predicted, we do not believe the ultimate resolution of any of these existing matters would have a material adverse effect on our financial condition or results of operations.

### Commitments as a Result of Acquisitions

In August 2018, we completed an acquisition which provided for a revenue earn-out contingent upon the acquired business meeting certain cumulative revenue targets over4 years from the acquisition date. The fair value remained consistent at \$358 at December 31, 2022 and March 31, 2023 and is included in other liabilities on the condensed consolidated balance sheets. The contingent consideration will be paid annually in May, if any of the cumulative revenue targets are achieved. No payments have been made to date

In December 2021, we completed our acquisition of Plug Smart which provided for an earn-out based on future EBITDA targets beginning with EBITDA performance for the month of December 2021 and each fiscal year thereafter, over a five-year period through December 31, 2026. The maximum cumulative earn-out is \$5,000 and we evaluated financial forecasts of the acquired

business and concluded that the fair value of this earn-out was approximately \$3,800 upon acquisition and as of December 31, 2022. At March 31, 2023, the fair value of the contingent consideration was increased to \$3,921 and is included in accrued expenses and other current liabilities, and other liabilities on the condensed consolidated balance sheets. No payments were made during the three months ended March 31, 2023.

See Note 11 for additional information.

### 11. FAIR VALUE MEASUREMENT

We recognize our financial assets and liabilities at fair value on a recurring basis. Fair value is defined as the price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Three levels of inputs that may be used to measure fair value are as follows:

Level 1: Inputs are based on unadjusted quoted prices for identical instruments traded in active markets.

Level 2: Inputs are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

Level 3: Inputs are generally unobservable and typically reflect management's estimates of assumptions that market participants would use in pricing the asset or liability. The fair values are therefore determined using model-based techniques that include option pricing models, discounted cash flow models, and similar techniques.

The following table presents the input level used to determine the fair values of our financial instruments measured at fair value on a recurring basis:

	Fair Value as of			
Level	Ma	March 31, 2023		December 31, 2022
2	\$	3,564	\$	5,202
	\$	3,564	\$	5,202
2	\$	6	\$	9
2		8,175		5,348
3		4,279		4,158
	\$	12,460	\$	9,515
	2 2 2 2 2 3	Level Ma  2 \$ \$ \$  2 \$ \$  2 \$ 3 \$  \$ \$	Level March 31, 2023  2 \$ 3,564	Level     March 31, 2023       2     \$     3,564     \$       \$     3,564     \$       2     \$     6     \$       2     8,175       3     4,279

The following table sets forth a summary of changes in the fair value of contingent consideration liability classified as level 3:

	Fair Value as of			
	March 31, 2023			December 31, 2022
Contingent consideration liability balance at the beginning of period	\$	4,158	\$	2,838
Changes in fair value included in earnings		121		(19)
Payment of contingent consideration		_		1,614
Remeasurement period adjustment				(275)
Contingent consideration liability balance at the end of period	\$	4,279	\$	4,158

The following table sets forth the fair value and the carrying value of our long-term debt, excluding financing leases:

S	As of Marc	ch 31, 2023	As of December 31, 2022			
	Fair Value	Carrying Value	Fair Value	Carrying Value		
Long-term debt (Level 2)	\$ 915,732	\$ 929,104	\$ 869,771	\$ 884,054		

The fair value of our long-term debt was estimated using discounted cash flows analysis, based on our current incremental borrowing rates for similar types of borrowing arrangements which are considered to be level two inputs. There have been no transfers in or out of level two or three financial instruments for the three months ended March 31, 2023 and the year ended December 31, 2022.

We are also required to periodically measure certain other assets at fair value on a nonrecurring basis, including long-lived assets, goodwill and other intangible assets. We calculated the fair value used in our annual goodwill impairment analysis utilizing a discounted cash flow analysis and determined that the inputs used were level 3 inputs. There were no assets recorded at fair value on a non-recurring basis as of March 31, 2023 or December 31, 2022.

### 12. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

During the three months ended March 31, 2023, we adopted ASU 2020-04, Reference Rate Reform, fortwo interest rate swap contracts with the transition from LIBOR to SOFR as the reference rate. In March 2023, we dedesignated one interest rate swap contract for a previous loan facility and entered into a new interest rate swap contract to hedge \$14,084 of the extended loan facility. The new interest rate swap was designated as a cash flow hedge.

The following table presents information about the fair value amounts of our cash flow derivative instruments:

• •		Derivatives as of			
			March 31, 2023		December 31, 2022
	<b>Balance Sheet Location</b>		Fair Value		Fair Value
Derivatives Designated as Hedging Instruments:					
Interest rate swap contracts	Other assets	\$	630	\$	1,748
Interest rate swap contracts	Other liabilities	\$	6	\$	9
Derivatives Not Designated as Hedging Instruments:					
Interest rate swap contracts	Other assets	\$	2,934	\$	3,454
Make-whole provisions	Other liabilities	\$	8,175	\$	5,348

As of March 31, 2023 and December 31, 2022, all buttwo of our freestanding derivatives were designated as hedging instruments.

The following table presents information about the effects of our derivative instruments on our condensed consolidated statements of income and condensed consolidated statements of comprehensive income:

		Amo	,	ss (Gain) Recognized in Ne Income		
		Three Months Ended March 3			arch 31,	
	Location of Loss (Gain) Recognized in Net Income				2022	
Derivatives Designated as Hedging Instruments:						
Interest rate swap contracts	Other expenses, net	\$	11	\$	481	
Derivatives Not Designated as Hedging Instruments:						
Interest rate swap contracts	Other expenses, net	\$	458	\$	(1,262)	
Commodity swap contracts	Other expenses, net	\$	_	\$	2,606	
Make-whole provisions	Other expenses, net	\$	(295)	\$	278	

The following table presents the changes in Accumulated Other Comprehensive Income ("AOCI"), net of taxes, from our hedging instruments:

	hs Ended March , 2023
Derivatives Designated as Hedging Instruments:	
Accumulated gain in AOCI at the beginning of the period	\$ 1,284
Unrealized loss recognized in AOCI	(879)
Loss reclassified from AOCI to other expenses, net	11_
Loss on derivatives	(868)
Accumulated gain in AOCI at the end of the period	\$ 416

The following tables present all of our active derivative instruments as of March 31, 2023:

Active Interest Rate Swaps	Effective Date	Expiration Date	ial Notional mount (\$)	Status
11-Year, 5.77% Fixed	October 2018	October 2029	\$ 9,200	Designated
15-Year, 5.24% Fixed	June 2018	June 2033	\$ 10,000	Designated
10-Year, 4.74% Fixed	June 2017	December 2027	\$ 14,100	Designated
8-Year, 3.70% Fixed	March 2020	June 2028	\$ 14,643	Designated
8-Year, 3.70% Fixed	March 2020	June 2028	\$ 10,734	Designated
13-Year, 0.93% Fixed	May 2020	March 2033	\$ 9,505	Not Designated
13-Year, 0.93% Fixed	May 2020	March 2033	\$ 6,968	Not Designated
15.5-Year, 5.40% Fixed	September 2008	March 2024	\$ 13,081	Designated
7.75-Year, 3.16% Fixed	March 2023	December 2040	\$ 14,084	Designated

Other Derivatives	Classification	Effective Date	Expiration Date	Fai	r Value (\$)
Make-whole provisions	Liability	June/August 2018	December 2038	\$	654
Make-whole provisions	Liability	August 2016	April 2031	\$	50
Make-whole provisions	Liability	April 2017	February 2034	\$	40
Make-whole provisions	Liability	November 2020	December 2027	\$	40
Make-whole provisions	Liability	October 2011	May 2028	\$	10
Make-whole provisions	Liability	May 2021	April 2045	\$	160
Make-whole provisions	Liability	July 2021	March 2046	\$	2,865
Make-whole provisions	Liability	June 2022	March 2042	\$	1,233
Make-whole provisions	Liability	March 2023	December 2047	\$	3,123

### 13. VARIABLE INTEREST ENTITIES AND EQUITY METHOD INVESTMENTS

### Variable Interest Entities

The table below presents a summary of amounts related to our consolidated investment funds and joint ventures, which we determined meet the definition of a variable interest entity ("VIE"), as of:

	March 31, 2023 <sup>(1)</sup>	December 31, 2022 (1)
Cash and cash equivalents	\$ 5,486	\$ 10,107
Restricted cash	_	799
Accounts receivable, net	312	590
Costs and estimated earnings in excess of billings	3,714	952
Prepaid expenses and other current assets	8,206	14,322
Total VIE current assets	17,718	26,770
Property and equipment, net	312	89
Energy assets, net	213,946	182,050
Operating lease assets	5,914	4,901
Restricted cash, non-current portion	73	73
Other assets	703	30
Total VIE assets	\$ 238,666	\$ 213,913
Current portions of long-term debt and financing lease liabilities	\$ 2,177	\$ 2,087
Accounts payable	11,434	8,055
Accrued expenses and other current liabilities	1,552	12,559
Current portions of operating lease liabilities	231	117
Total VIE current liabilities	15,394	22,818
Long-term debt and financing lease liabilities, net of current portion, unamortized discount and debt issuance costs	19,703	19,177
Long-term operating lease liabilities, net of current portion	2,930	5,159
Other liabilities	3,794	3,575
Total VIE liabilities	\$ 41,821	\$ 50,729

<sup>(1)</sup> The amounts in the above table are reflected in Note 1 on our condensed consolidated balance sheets.

See Note 14 for additional information on the call and put options related to our investment funds.

### Non-controlling Interests

Non-controlling interests represents the equity owned by the other joint venture members of consolidated joint ventures. During the three months ended March 31, 2023, a joint venture member contributed \$16,417 to a joint venture which was formed for a specific project. Our joint ventures generated \$423 in earnings during the three months ended March 31, 2023.

### **Equity Method Investments**

Unconsolidated joint ventures are accounted for under the equity method. For these unconsolidated joint ventures, our investment balances are included in other assets on the condensed consolidated balance sheets and our pro rata share of net income or loss is included in earnings from unconsolidated entities on the condensed consolidated statements of income.

The following table provides information about our equity method investments in joint ventures:

	 A	s of	
	 March 31, 2023		December 31, 2022
Equity method investments	\$ 11,337	\$	10,855

### 14. REDEEMABLE NON-CONTROLLING INTERESTS

Our subsidiaries with membership interests in the investment funds we formed have the right to elect to require the non-controlling interest holder to sell all of its membership units to our subsidiaries, a call option. Our investment funds also include rights for the non-controlling interest holder to elect to require our subsidiaries to purchase all of the non-controlling membership interests in the fund, a put option.

The call options are exercisable beginning on the date that specified conditions are met for each respective fund. The put options for the investment funds are exercisable beginning on the date that specified conditions are met for each respective fund.

We initially record our redeemable non-controlling interests at fair value on the date of acquisition and subsequently adjust to redemption value. At both March 31, 2023 and December 31, 2022 redeemable non-controlling interests were reported at their carrying values, as the carrying value at each reporting period was greater than the estimated redemption value.

### 15. EARNINGS PER SHARE

### Earnings Per Share

The following is a reconciliation of the numerator and denominator for the computation of basic and diluted earnings per share:

		Three Months I	nded I	ded March 31,	
(In thousands, except per share data)		2023	2022		
Numerator:					
Net income attributable to common shareholders	\$	1,102	\$	17,384	
Adjustment for accretion of tax equity financing fees		(27)		(28)	
Income attributable to common shareholders	\$	1,075	\$	17,356	
Denominator:	-				
Basic weighted-average shares outstanding		51,963		51,744	
Effect of dilutive securities:					
Stock options		1,298		1,892	
Diluted weighted-average shares outstanding		53,261		53,636	
Net income per share attributable to common shareholders:					
Basic	\$	0.02	\$	0.34	
Diluted	\$	0.02	\$	0.32	
Potentially dilutive shares (1)		1,901		783	

<sup>(1)</sup> Potentially dilutive shares attributable to stock options were excluded from the computation of diluted earnings per share as the effect would have been anti-dilutive.

### 16. STOCK-BASED COMPENSATION

We recorded stock-based compensation expense, including expense related to our employee stock purchase plan, as follows:

	Three Months I	Ended I	Aarch 31,
	2023		2022
Stock-based compensation expense	\$ 4,037	\$	3,531

Our stock-based compensation expense is included in selling, general and administrative expenses in the condensed consolidated statements of income. As of March 31, 2023, there was \$45,827 of unrecognized compensation expense related to non-vested stock option awards that is expected to be recognized over a weighted-average period of 0.0 years

### Stock Option and Restricted Stock Units ("RSUs") Grants

During the three months ended March 31, 2023, we granted 30 common stock options to certain employees under our 2020 Stock Incentive Plan ("2020 Plan"), which have a contractual life of ten years and vest over a five-year period. We also granted awards of 47 RSUs to certain employees under our 2020 Plan. We did not grant awards to individuals who were not either an employee or director of ours during the three months ended March 31, 2023 and 2022.

### 17. BUSINESS SEGMENT INFORMATION

Our reportable segments for the three months ended March 31, 2023 were U.S. Regions, U.S. Federal, Canada, Alternative Fuels and All Other.

Our U.S. Regions, U.S. Federal and Canada segments offer energy efficiency products and services which include the design, engineering and installation of equipment and other measures to improve the efficiency and control the operation of a facility's energy infrastructure, renewable energy solutions and services and the development and construction of small-scale plants that Ameresco owns or develops for customers that produce electricity, gas, heat or cooling from renewable sources of energy and O&M services.

Our Alternative Fuels segment sells electricity and processed renewable natural gas ("RNG") derived from biomethane from small-scale plants that we own and operate, and provides O&M services for customer-owned small-scale RNG plants.

The "All Other" category includes enterprise energy management services, other than the U.S.-based portion; consulting services, energy efficiency products and services outside of the U.S. and Canada; and the sale of solar PV energy products and systems which we refer to as integrated-PV.

These segments do not include results of other activities, such as corporate operating expenses not specifically allocated to the segments. Certain reportable segments are an aggregation of operating segments.

The tables below present our business segment information recast for the prior-year period and a reconciliation to the condensed consolidated financial statements:

	U.S. Re	gions	U.S. Federal	Canada	Alt	ternative Fuels	All Other	To	tal Consolidated
Three Months Ended March 31, 2023									
Revenues	\$	124,369	\$ 59,556	\$ 18,411	\$	28,339	\$ 40,367	\$	271,042
(Gain) loss on derivatives		(303)	(62)	8		520	_		163
Interest expense, net of interest income		1,403	298	182		2,351	119		4,353
Depreciation and amortization of intangible assets		6,049	1,225	405		5,868	304		13,851
Unallocated corporate activity		_	_	_		_	_		(18,843)
Income before taxes, excluding unallocated corporate activity		7,956	5,212	732		3,515	2,482		19,897

	U.S. Reg	gions	U.S. Federal	Canada	A	lternative Fuels	All Other	T	otal Consolidated
Three Months Ended March 31, 2022									
Revenues	\$ 3	14,520	\$ 75,646	\$ 17,172	\$	29,261	\$ 37,403	\$	474,002
Loss on derivatives		227	51	_		1,344	_		1,622
Interest expense, net of interest income		1,642	306	222		1,790	(7)		3,953
Depreciation and amortization of intangible assets		5,278	1,245	447		5,416	271		12,657
Unallocated corporate activity		_	_	_		_	_		(15,909)
Income before taxes, excluding unallocated corporate activity		18,218	8,886	279		7,422	2,709		37,514

See Note 3 for additional information about our revenues by product line.

### 18. OTHER EXPENSES, NET

The following table presents the components of other expenses, net:

	Three Months Ended March 31,				
	 2023		2022		
Loss on derivatives, net	\$ 163	\$	1,622		
Interest expense, net of interest income	7,193		4,489		
Amortization of debt discount and debt issuance costs	790		852		
Foreign currency transaction loss (gain)	(157)		116		
Government incentives	54		2		
Other expenses, net	\$ 8,043	\$	7,081		

### 19. SUBSEQUENT EVENTS

On April 18, 2023, one of our consolidated joint venture subsidiaries ("JV") entered into a construction loan agreement withtwo lenders for a principal amount of up to \$140,844 under a non-recourse credit facility. At the closing, the JV drew down \$90,921 for construction of an energy asset.

On April 20, 2023, we sold and leased back one energy asset for \$72,056 in cash proceeds under our August 2018 master lease and participation agreement.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

You should read the following discussion and analysis of our financial condition and results of operations together with our unaudited condensed consolidated financial statements and the related notes thereto included in Part I, Item 1 of this Quarterly Report on Form 10-Q and the audited consolidated financial statements and notes thereto and management's discussion and analysis of financial condition and results of operations for the year ended December 31, 2022 included in our Annual Report on Form 10-K ("2022 Form 10-K") for the year ended December 31, 2022 filed on February 28, 2023 with the U.S. Securities and Exchange Commission ("SEC"). This Quarterly Report on Form 10-Q contains "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Forward looking statements include statements regarding our strategy, future operations, future financial position, future revenues, projected costs, prospects, plans, objectives of management, expected market growth and other characterizations of future events or circumstances. All statements, other than statements of historical fact, including statements that refer to our expectations as to the future growth of our business and associated expenses; our expectations as to revenue generation; the future availability of borrowings under our revolving credit facility; the expected future growth of the market for energy efficiency and renewable energy solutions; our backlog, awarded projects and recurring revenue and the timing of such matters; our expectations as to acquisition activity; the impact of any restructuring; the uses of future earnings; our intention to repurchase shares of our Class A common stock; the expected energy and cost savings of our projects; the expected energy production capacity of our renewable energy plants; the impact of the ongoing COVID-19 pandemic and supply chain disruptions and shortage of materials; our expectations related to our agreement with SCE including the impact of any delays; the impact of the U.S. Department of Commerce's solar panel import investigation and other characterizations of future events or circumstances are forward-looking statements. Forward looking statements are often, but not exclusively, identified by the use of words such as "may," "will," "expect," "believe," "anticipate," "intend," "could," "estimate," "target," "project," "predict" or "continue," and similar expressions or variations. These forward-looking statements are based on current expectations and assumptions that are subject to risks, uncertainties and other factors that could cause actual results and the timing of certain events to differ materially and adversely from future results expressed or implied by such forward-looking statements. Risks, uncertainties and factors that could cause or contribute to such differences include, but are not limited to, those discussed in the section titled "Risk Factors," set forth in Part I, Item 1A of our 2022 Form 10-K. Subsequent events and developments may cause our views to change. However, while we may elect to update these forward-looking statements at some point in the future, we have no current intention of doing so and undertake no obligation to do so except to the extent required by applicable law. You should, therefore, not rely on these forward-looking statements as representing our views as of any date subsequent to the date of this Quarterly Report on Form 10-Q.

#### Overview

Ameresco is a leading clean technology integrator with a comprehensive portfolio of energy efficiency and renewable energy supply solutions. We help organizations meet energy savings and energy management challenges with an integrated comprehensive approach to energy efficiency and renewable energy. Leveraging budget neutral solutions, including energy savings performance contracts ("ESPCs") and power purchase agreements ("PPAs"), we aim to eliminate the financial barriers that traditionally hamper energy efficiency and renewable energy projects.

Drawing from decades of experience, Ameresco develops tailored energy management projects for its customers in the commercial, industrial, local, state, and federal government, K-12 education, higher education, healthcare, public housing sectors, and utilities.

We provide solutions primarily throughout North America and the U.K. and our revenues are derived principally from energy efficiency projects, which entail the design, engineering, and installation of equipment and other measures that incorporate a range of innovative technology and techniques to improve the efficiency and control the operation of a facility's energy infrastructure; this can include designing and constructing a central plant or cogeneration system for a customer providing power, heat and/or cooling to a building, or other small-scale plant that produces electricity, gas, heat or cooling from renewable sources of energy. We also derive revenue from long-term O&M contracts, energy supply contracts for renewable energy operating assets that we own, integrated-PV, and consulting and enterprise energy management services.

In addition to organic growth, strategic acquisitions of complementary businesses and assets have been an important part of our growth enabling us to broaden our service offerings and expand our geographical reach. During 2022, we entered into joint venture arrangements in Greece and California and acquired an operating wind farm in Ireland. On March 30, 2023, we closed on the acquisition of Energos Energy Solutions S.r.l., a renewable energy and energy efficiency company headquartered in Milan, Italy. With this acquisition, we expect to expand our portfolio of clean energy projects and solutions throughout Italy. The pro forma effects of this acquisition were not material to our operations for the fiscal periods presented.

### **Key Factors and Trends**

### The Inflation Reduction Act ("IRA")

The IRA was signed into law by President Biden on August 16, 2022. The bill invests nearly \$369 billion in energy and climate policies. The provisions of the IRA are intended to, among other things, incentivize domestic clean energy investment, manufacturing, and deployment. The IRA incentivizes the deployment of clean energy technologies by extending and expanding federal incentives such as the ITC and the Production Tax Credit ("PTC"). We view the enactment of the IRA as favorable for the overall business climate for the renewable energy industry, however, we are seeing an increase in engagement as customers assess and prioritize their projects to optimize the potential benefits of the IRA. The IRA may increase the competition in our industry and as such increase the demand and cost for labor, equipment and commodities needed for our projects.

### Supply Chain Disruptions and Other Global Factors

We continue to monitor the impact of global economic conditions on our operations, financial results, and liquidity, including the result of supply chain challenges, war in Ukraine, evolving relations between the U.S. and China, and other geopolitical tensions. The impact to our future operations and results of operations as a result of these global trends remains uncertain and the challenges we face, including challenges and increases in costs for logistics and supply chains, such as increased port congestion, and intermittent supplier delays as well as shortage of certain components needed for our business, such as lithium-ion battery cells, semiconductors, and other components required for our clean energy solutions may continue or become more pronounced.

During the three months ended March 31, 2023, we were impacted by supply chain disruptions and varying levels of inflation, causing delays in the timely delivery of material to customer sites and delays and disruptions in the completion of certain projects, and increased shipping and transportation costs, as well as increased component and labor costs. This negatively impacted our results of operations during the three months ended March 31, 2023. We expect the trends of supply chain challenges and inflationary pressures to continue beyond this year. We continue to monitor macroeconomic conditions to remain flexible and to optimize and evolve our business as appropriate to address the challenges presented from these conditions.

On April 1, 2022, the U.S. Department of Commerce initiated an investigation to determine whether imports of crystalline silicon photovoltaic cells and modules which are manufactured in Cambodia, Thailand, Vietnam, or Malaysia using components from China are circumventing existing anti-dumping ("ADD") and countervailing duties ("CVD") on solar cells and modules from China. The full investigation is estimated to take 365 days. In June 2022 President Biden announced an executive action which guaranteed that any duties that could be levied as a result of this investigation, will not be imposed on imports by U.S importers between June 2022 and June 2024.

While the Biden executive action will prevent new duties stemming from this investigation from being applied during this period, the Commerce Department investigation continues. In December 2022, the Department issued a preliminary determination which found that certain solar products from these four countries were, in fact, circumventing existing Chinese tariffs. The final results of the investigation are expected to be issued by May 1, 2023. If the Department upholds it preliminary ruling, new tariffs could be applied beginning June 2024. Additionally, legislation has been introduced in both the U.S. Senate and U.S. House of Representatives seeking to overturn President Biden's executive action that suspended solar import duties.

Given that the Biden policy remains in place and that we have an existing inventory of solar panels from a large purchase several years ago, we do not expect that this investigation will have a material impact on our business in the near term. However, any resulting duties or other trade restrictions imposed may disrupt the solar panel supply chain, increase the cost for solar cells and panels, and ultimately impact the demand for clean energy solutions. We are closely monitoring the investigation and any regulations issued in connection with it.

### Climate Change and Effects of Seasonality

The global emphasis on climate change and reducing carbon emissions has created opportunities for our industry. Sustainability has been at the forefront of our business since its inception and we are committed to staying at the leading edge of innovation taking place in the energy sector. We believe the next decade will be marked by dramatic changes in the power infrastructure with resources shifting to more distributed assets, storage, and microgrids to increase overall reliability and resiliency. The sustainability efforts are impacted by regulations, and changes in the regulatory climate may impact the demand for our products and offerings. See "Our business depends in part on federal, state, provincial and local government support or the imposition of additional taxes, tariffs, duties, or other assessments on renewable energy or the equipment necessary to generate or deliver it, for energy efficiency and renewable energy, and a decline in such support could harm our business" and "Compliance with environmental laws could adversely affect our operating results" in Item 1A, Risk Factors in our 2022 Form 10-K.

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Climate change also brings risks, as the impacts have caused us to experience more frequent and severe weather interferences, and this trend is expected to continue. We are subject to seasonal fluctuations and construction cycles, particularly in climates that experience colder weather during the winter months, such as the northern United States and Canada, and climates that experience extreme weather events, such as wildfires, storms or flooding, hurricanes, or at educational institutions, where large projects are typically carried out during summer months when their facilities are unoccupied. In addition, government customers, many of which have fiscal years that do not coincide with ours, typically follow annual procurement cycles and appropriate funds on a fiscal-year basis even though contract performance may take more than one year. Further, government contracting cycles can be affected by the timing of, and delays in, the legislative process related to government programs and incentives that help drive demand for energy efficiency and renewable energy projects. As a result, our revenues and operating income in the third and fourth quarter are typically higher, and our revenues and operating income in the first quarter are typically lower, than in other quarters of the year, however, this may become harder to predict with the potential effects of climate change. As a result of such fluctuations, we may occasionally experience declines in revenues or earnings as compared to the immediately preceding quarter, and comparisons of our operating results on a period-to-period basis may not be meaningful.

Our annual and quarterly financial results are also subject to significant fluctuations as a result of other factors, many of which are outside our control. See "Our business is affected by seasonal trends and construction cycles, and these trends and cycles could have an adverse effect on our operating results" in Item 1A, Risk Factors in our 2022 Form 10-K.

### The Southern California Edison ("SCE") Agreement

In October 2021, we entered into a contract with SCE to design and build three grid scale battery energy storage systems ("BESS") at three sites near existing substation parcels throughout SCE's service territory in California with an aggregate capacity of 537.5 MW ("the SCE Agreement"). The engineering, procurement and construction price is approximately \$892.0 million, in the aggregate, including two years of O&M revenues, subject to customary potential adjustments for changes in the work. The SCE Agreement required substantial completion of all facilities, subject to extension for specified force majeure events and customer-caused delays, to be completed no later than August 1, 2022 (the "Guaranteed Completion Date") and provided for availability and capacity guarantees. We have made force majeure claims under the SCE Agreement as battery supply delays resulting from COVID-19 lockdowns in several regions around China, newly implemented Chinese transportation safety policies and related supply chain delays impacted our ability to achieve the Guaranteed Completion Date on August 1, 2022.

In 2022, SCE also instructed us to adjust the project schedule into 2023. Under the terms of the SCE Agreement, we are entitled to recover costs associated with schedule changes requested by SCE. In the first quarter of 2023, SCE and Ameresco reached an agreement on these costs and as a part of that agreement SCE agreed to accelerate \$125 million of future milestone payments on the projects, which we received during the three months ended March 31, 2023.

In early 2023 we made further weather-related force majeure claims due to the record rainfall at the sites. We are working with SCE to analyze and estimate force majeure related costs and the applicability and scope of force majeure relief based on our force majeure claims. If we cannot reach agreement with SCE about extensions to the Guaranteed Completion Date and the applicability of force majeure relief, we may be required to pay liquidated damages up to an aggregate maximum of \$89 million and may not be able to recover costs associated with schedule changes, and under certain circumstances SCE may have a right to terminate the agreement.

Despite the delays, the SCE projects progressed further during the three months ended March 31, 2023. Considering the schedule adjustments requested by SCE and the delays disclosed earlier, we anticipate two of the three projects to be in service and achieve substantial completion in early summer 2023. One of the projects, which had already been energized, was impacted by the 2023 weather events described above. We are working with SCE to determine the duration of this delay.

A majority of our revenues under this contract were recognized in 2022 based upon costs incurred in 2022 relative to total expected costs on this project.

### Stock-based Compensation

During the three months ended March 31, 2023, we granted 30,000 common stock options and awards of 47,434 RSUs to certain employees under our 2020 Plan. Our unrecognized stock-based compensation expense was \$45.8 million at March 31, 2023 compared to \$46.7 million at December 31, 2022 and is expected to be recognized over a weighted-average period of three years. See Note 16 "Stock-based Compensation" for additional information.

### **Backlog and Awarded Projects**

Backlog is an important metric for us because we believe strong order backlogs indicate growing demand and a healthy business over the medium to long term, conversely, a declining backlog could imply lower demand.

The following table presents our backlog:

		As of March 31,			
(In Thousands)		2023	2022		
Project Backlog					
Fully-contracted backlog	\$	1,007,620 \$	1,342,150		
Awarded, not yet signed customer contracts		1,963,760	1,754,050		
Total project backlog	\$	2,971,380 \$	3,096,200		
12-month project backlog	\$	638,550 \$	1,154,400		
O&M Backlog					
Fully-contracted backlog	\$	1,214,840 \$	1,211,620		
12-month O&M backlog	\$	86,020 \$	73,400		

Our \$892 million SCE Agreement was entered into in October 2021 and increased our fully-contracted backlog and 12-month project backlog at March 31, 2022 compared to March 31, 2023. The majority of our revenues under this contract were recognized in 2022.

Total project backlog represents energy efficiency projects that are active within our sales cycle. Our sales cycle begins with the initial contact with the customer and ends, when successful, with a signed contract, also referred to as fully-contracted backlog. Our sales cycle averages 18 to 42 months. Awarded backlog is created when a potential customer awards a project to Ameresco following a request for proposal. Once a project is awarded but not yet contracted, we typically conduct a detailed energy audit to determine the scope of the project as well as identify the savings that may be expected to be generated from upgrading the customer's energy infrastructure. At this point, we also determine the subcontractors, what equipment will be used, and assist in arranging for third party financing, as applicable. It takes an average of 12 to 24 months to convert our awarded backlog to fully-contracted backlog. It may take longer, as it depends on the size and complexity of the project. Historically, approximately 90% of our awarded backlog projects have resulted in a signed contract. After the customer and Ameresco agree to the terms of the contract and the contract is executed, the project moves to fully-contracted backlog. The contracts reflected in our fully-contracted backlog typically have a construction period of 12 to 36 months and we typically expect to recognize revenue for such contracts over the same period.

Our O&M backlog represents expected future revenues under signed multi-year customer contracts for the delivery of O&M services, primarily for energy efficiency and renewable energy construction projects completed by us for our customers.

We define our 12-month backlog as the estimated amount of revenues that we expect to recognize in the next twelve months from our fully-contracted backlog. See "We may not recognize all revenues from our backlog or receive all payments anticipated under awarded projects and customer contracts" and "In order to secure contracts for new projects, we typically face a long and variable selling cycle that requires significant resource commitments and requires a long lead time before we realize revenues" in Item 1A, Risk Factors in our 2022 Form 10-K.

### Assets in Development

Assets in development, which represents the potential design/build project value of small-scale renewable energy plants that have been awarded or for which we have secured development rights, were estimated at \$1.5 billion, which includes \$98.8 million attributable to a non-controlling interest at March 31, 2023, and \$1.3 billion at March 31, 2022. The portion of assets in development related to spending for Energy as a Service assets was approximately \$41.2 million and \$60.0 million at March 31, 2023 and 2022, respectively. This is another important metric because it helps us gauge our future capacity to generate electricity or deliver renewable gas fuel which contributes to our recurring revenue stream.

### **Results of Operations**

All financial result comparisons made below are against the same prior year period unless otherwise noted.

The following tables set forth certain financial data from the condensed consolidated statements of income for the periods indicated:

Three Months Ended March 31, 2023 2022 Year-Over-Year Change % of Revenues (In Thousands) % of Revenues Amount Amount Dollar Change % Change Revenues 271,042 100.0 % \$ 474.002 100.0 % (202,960)(42.8)% 221,094 405,624 Cost of revenues 81.6 % 85.6 % (184,530)(45.5)% Gross profit 49,948 18.4 % 68,378 14.4 % (18,430)(27.0)% 0.2 % (29.4)% Earnings from unconsolidated entities 450 0.2 % (187)637 8.5 % Selling, general and administrative expenses 41,301 15.2 % 40,329 972 2.4 % 3.4 % 6.1 % (68.3)% Operating income 9.097 28,686 (19,589)3.0 % 1.5 % Other expenses, net 8.043 7.081 962 13.6 % 1.054 0.4 % 4.6 % (20,551)(95.1)% Income before income taxes 21,605 Income tax (benefit) provision (0.2)%2,307 0.5 % (2,810)(503)(121.8)% Net income 1,557 0.6 % 19,298 4.1 % \$ (17,741)(91.9)% Net income attributable to non-controlling interests and redeemable non-controlling interests (455)(0.2)%(1,914)(0.4)%(1,459)(76.2)% 1,102 0.4 % 17,384 3.7 % (16,282)(93.7)% Net income attributable to common shareholders

Our results of operations for the three months ended March 31, 2023 are due to the following:

- Revenues: total revenues for the three months ended March 31, 2023 decreased over 2022 primarily due to a \$210.2 million, or 53%, decrease in our project revenues attributed to the timing of revenue recognized as a result of the phase of active projects versus the prior year, including our SCE battery storage project.
- Cost of Revenues and Gross Profit: the decrease in cost of revenues and gross profit is primarily due to the decrease in project revenues described above. However, our gross profit as a percent of revenues increased due to lower revenue contribution from our lower margin SCE battery storage project.
- Selling, General and Administrative Expenses ("SG&A"): SG&A expenses for the three months ended March 31, 2023 increased over 2022 primarily due to higher professional fees and project development costs not realized on projects partially offset by lower miscellaneous costs compared to the prior year related to a settlement of an outstanding legal proceeding during the first quarter of 2022.
- Other Expenses, Net: Other expenses, net, includes gains and losses from derivatives transactions, foreign currency transactions, interest expense, interest income, amortization of financing costs and certain government incentives. Other expenses, net for the three months ended March 31, 2023 increased over 2022 primarily due to higher interest expenses, net of \$2.7 million related to increased amounts outstanding on our senior secured debt facility and the timing of government incentive income received. This increase was partially offset by a smaller net loss on derivatives of \$0.2 million as compared to a net loss of \$1.6 million in the prior period.
- Income before Income Taxes: the decrease in income before income taxes is due to reasons described above.
- Income Tax (Benefit) Provision: the provision for income taxes is based on various rates set by federal, state, provincial and local authorities and is affected by permanent and temporary differences between financial accounting and tax reporting requirements. We expect the effective tax rate will be lower in 2023 as compared to 2022 primarily due to the effects of additional investment tax credits which we are entitled to from solar and storage plants placed into service or are forecasted to be placed into service during 2023 and higher Section 179D deductions available in 2023 under the IRA.
- Net Income and Earnings Per Share: Net income attributable to common shareholders decreased due to the reasons described above. Basic earnings per share for the three months ended March 31, 2023 was \$0.02, a decrease of \$0.32 per

share compared to the same period of 2022. Diluted earnings per share for 2023 was \$0.02, a decrease of \$0.30 per share compared to last year.

### **Business Segment Analysis**

Our reportable segments for the three months ended March 31, 2023 were U.S. Regions, U.S. Federal, Canada, Alternative Fuels and All Other. These segments do not include results of other activities, such as corporate operating expenses not specifically allocated to the segments. See Note 17 "Business Segment Information" for additional information about our segments.

All financial result comparisons made below relate to the three-month period and are against the same prior year period unless otherwise noted.

#### Revenues

	Three Months Ended March 31,							
(In Thousands)	2023		2022		Dollar Change		% Change	
U.S. Regions	\$	124,369	\$	314,520	\$	(190,151)	(60.5)%	
U.S. Federal		59,556		75,646		(16,090)	(21.3)	
Canada		18,411		17,172		1,239	7.2	
Alternative Fuels		28,339		29,261		(922)	(3.2)	
All Other		40,367		37,403		2,964	7.9	
Total revenues	\$	271,042	\$	474,002	\$	(202,960)	(42.8)%	

- U.S. Regions: revenues decreased primarily due to lower project revenues resulting from the timing of revenue recognized based upon costs incurred to date relative to total expected costs on active projects, including our SCE battery storage projects, versus the prior period.
- U.S. Federal: the decrease in revenue this quarter versus the prior year quarter is primarily due to lower project revenues. Project revenues decreased year-over-year resulting from the timing of revenue recognized based upon costs incurred to date relative to total expected costs on active projects.
- Canada: revenues increased due to higher project revenues resulting from the timing of revenue recognized based upon costs incurred to date relative to total expected costs on active projects versus the prior period which benefited from early material deliveries to work sites.
- · Alternative Fuels: the decrease in revenues is primarily attributed to lower renewable gas production levels at one of our renewable natural gas facilities.
- All Other: All other revenues increased year-over-year primarily due to higher utility SaaS and consulting revenue and higher integrated-PV revenue attributed to increased shipments resulting from increased demand in the oil and gas market.

### Income before Taxes and Unallocated Corporate Activity

(In Thousands)	 2023 2022		Doll	lar Change	% Change
U.S. Regions	\$ 7,956	\$ 18,218	\$	(10,262)	(56.3)%
U.S. Federal	5,212	8,886		(3,674)	(41.3)
Canada	732	279		453	162.4
Alternative Fuels	3,515	7,422		(3,907)	(52.6)
All Other	2,482	2,709		(227)	(8.4)
Unallocated corporate activity	(18,843)	(15,909)		(2,934)	(18.4)
Income before taxes	\$ 1,054	\$ 21,605	\$	(20,551)	(95.1)%

• *U.S. Regions:* the decrease is primarily due to the lower revenues described above, partially offset by lower miscellaneous costs related to a settlement of an outstanding legal proceeding during the first quarter of 2022.

- U.S. Federal: the decrease is primarily due to the lower revenues described above.
- Canada: the increase is primarily due to the higher revenues described above partially offset by higher project development costs.
- Alternative Fuels: the decrease is primarily due to higher direct costs related to unplanned maintenance and higher depreciation expense related to the timing of assets placed in operations.
- All Other: the decrease is primarily due to higher salaries and benefits costs, higher project development costs, and higher professional fees, partially offset by the higher revenues described above.
- Unallocated corporate activity includes all corporate level selling, general and administrative expenses and other expenses not allocated to the segments. We do not
  allocate any indirect expenses to the segments. Corporate activity increased primarily due to higher net salaries and benefit costs and interest expenses.

### Liquidity and Capital Resources

#### Overview

Since inception, we have funded operations primarily through cash flow from operations, advances from Federal ESPC projects, our senior secured credit facility, various forms of other debt and equity offerings. See Note 8 "Debt and Financing Lease Liabilities" for additional information.

Working capital requirements can be susceptible to fluctuations during the year due to timing differences between costs incurred, the timing of milestone-based customer invoices and actual cash collections. Working capital may also be affected by seasonality, growth rate of revenue, long lead-time equipment purchase patterns, advances from Federal ESPC projects, and payment terms for payables relative to customer receivables.

We expect to incur additional expenditures in connection with the following activities:

- · equity investments, project asset acquisitions and business acquisitions that we may fund from time to time
- · capital investment in current and future energy assets
- material, equipment, and other expenditures for large projects

We regularly monitor and assess our ability to meet funding requirements. We believe that cash and cash equivalents, working capital and availability under our revolving senior secured credit facility, combined with our right (subject to lender consent) to increase our revolving credit facility by \$100.0 million, and our general access to credit and equity markets, will be sufficient to fund our operations through at least May 2024 and thereafter. With the schedule adjustment requested by SCE and the anticipated timeline for completing the projects, we expect to continue to incur and fund capital expenditures for the SCE battery project into the first half of 2023, net of any cash collected on amounts invoiced.

We continue to evaluate and take action, as necessary, to preserve adequate liquidity and ensure that our business can continue to operate and that we can meet our capital requirements during these uncertain times. This may include limiting discretionary spending across the organization and re-prioritizing our capital projects amid times of political unrest, the duration of supply challenges, and the rate and duration of the inflationary pressures. For example, recent increases in inflation and interest rates have impacted overall market returns on assets. We have therefore been particularly prudent in our capital commitments over the past few quarters, ensuring that our assets in development continue to align with our hurdle rates.

### Senior Secured Credit Facility — Revolver and Term Loans

On March 17, 2023, we entered into a second amendment to our fifth amended and restated senior secured credit facility, which increased the total funded debt to EBITDA covenant ratio from a maximum of 3.50 to 4.00 for the quarters ended March 31, 2023 and June 30, 2023, and 3.50 thereafter. As of March 31, 2023, the balance on the senior secured term loans was \$295.0 million, the balance on the senior secured revolving credit facility was \$182.9 million, and we had funds available of \$4.3 million.

### **Project Financing**

Non-recourse Construction Revolvers and Term Loans

We have entered into a number of construction and term loan agreements for the purpose of constructing and owning certain renewable energy plants. The physical assets and the operating agreements related to the renewable energy plants are generally owned by wholly owned, single member "special purpose" subsidiaries of Ameresco. These construction and term loans are structured as project financings made directly to a subsidiary, and upon commercial operation and achieving certain milestones in the credit agreement, the related construction loan converts into a term loan. While we are required under GAAP to reflect these

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loans as liabilities on our condensed consolidated balance sheets, they are generally non-recourse and not direct obligations of Ameresco, Inc.

Net proceeds from non-recourse construction revolvers and term loans during the three months ended March 31, 2023 totaled \$53.7 million. We also we entered into a credit agreement for a construction facility with a total commitment of CAD\$100.0 million and as of March 31, 2023, no funds were drawn under this facility.

On April 18, 2023, one of our consolidated joint venture subsidiaries ("JV") entered into a construction loan agreement with two lenders for a principal amount of up to \$140.8 million under a non-recourse credit facility. At the closing, the JV drew down \$90.9 million for construction of an energy asset.

Non-recourse Sale-leasebacks

On April 20, 2023, we sold and leased back one energy asset for \$72.1 million in cash proceeds under our August 2018 master lease and participation agreement.

### Federal ESPC Liabilities

We have arrangements with certain third-parties to provide advances to us during the construction or installation of projects for certain customers, typically federal governmental entities, in exchange for our assignment to the lenders of our rights to the long-term receivables arising from the ESPCs related to such projects. These financings totaled \$520.8 million as of March 31, 2023. Under the terms of these financing arrangements, we are required to complete the construction or installation of the project in accordance with the contract with our customer, and the liability remains on our condensed consolidated balance sheets until the completed project is accepted by the customer.

We are the primary obligor for financing received, but only until final acceptance of the work by the customer. At this point recourse to us ceases and the ESPC receivables are transferred to the investor. The transfers of receivables under these agreements do not qualify for sales accounting until final customer acceptance of the work, so the advances from the investors are not classified as operating cash flows. Cash draws that we received under these ESPC agreements were \$42.3 million during the three months ended March 31, 2023, and are recorded as financing cash inflows. The use of the cash received under these arrangements is to pay project costs classified as operating cash flows and totaled \$33.7 million during the three months ended March 31, 2023. Due to the manner in which the ESPC contracts with the third-party investors are structured, our reported operating cash flows are materially impacted by the fact that operating cash flows only reflect the ESPC contract expenditure outflows and do not reflect any inflows from the corresponding contract revenues. Upon acceptance of the project by the federal customer the ESPC receivable and corresponding ESPC liability are removed from our condensed consolidated balance sheets as a non-cash settlement.

#### Cash Flows

The following table summarizes our cash flows from operating, investing, and financing activities:

Three Months Ended March						
	2023		2022		\$ Change	
\$	58,772	\$	(276,122)	\$	334,894	
	(101,253)		(57,733)		(43,520)	
	106,128		355,400		(249,272)	
	42		(196)		238	
\$	63,689	\$	21,349	\$	42,340	
	\$	2023 \$ 58,772 (101,253) 106,128 42	\$ 58,772 \$ (101,253) 106,128 42	2023         2022           \$ 58,772         \$ (276,122)           (101,253)         (57,733)           106,128         355,400           42         (196)	\$ 58,772 \$ (276,122) \$ (101,253) (57,733) 106,128 355,400 42 (196)	

Our service offering also includes the development, construction, and operation of small-scale renewable energy plants. Small-scale renewable energy projects, or energy assets, can either be developed for the portfolio of assets that we own and operate or designed and built for customers. Expenditures related to projects that we own are recorded as cash outflows from investing activities. Expenditures related to projects that we build for customers are recorded as cash outflows from operating activities as cost of revenues.

### Cash Flows from Operating Activities

Our cash flows from operating activities during the three months ended March 31, 2023 increased over the same period last year primarily due to a decrease of \$240.1 million in unbilled revenue (costs and estimated earnings in excess of billings) due to the

timing of when certain projects are invoiced, including our SCE battery storage project and a \$99.8 million decrease in accounts receivable, which were partially offset by decreases of \$17.7 million in net income and \$5.1 million in accounts payable, accrued expenses and other current liabilities when compared to the prior year period.

### Cash Flows from Investing Activities

During the three months ended March 31, 2023 we made capital investments of \$89.8 million in new energy assets and \$0.6 million in major maintenance of energy assets compared to \$55.5 million and \$1.4 million, respectively, in 2022. In addition, during the three months ended March 31, 2023 we paid \$9.2 million, net of cash received, for the acquisition of Energos.

We currently plan to invest approximately \$235 million to \$285 million in additional capital expenditures during the remainder of 2023, principally for the construction or acquisition of new renewable energy plants, the majority of which we expect to fund with project finance debt.

### Cash Flows from Financing Activities

Our primary sources of financing for the three months ended March 31, 2023 were net proceeds from long-term debt of \$57.8 million, net proceeds received from Federal ESPC projects and energy asset receivable financing arrangements of \$46.7 million, and contributions from non-controlling interests of \$16.3 million partially offset by payments on long-term debt of \$15.2 million.

Our primary sources of financing for the three months ended March 31, 2022 were net proceeds from long-term debt financings of \$284.2 million, net proceeds received from Federal ESPC projects and energy assets of \$66.7 million, partially offset by net payments from our senior secured credit facility of \$76.0 million, and payments on long-term debt of \$77.4 million.

We currently plan additional project financings of approximately \$175 million to \$225 million during the remainder of 2023 to fund the construction or the acquisition of new renewable energy plants as discussed above.

### **Critical Accounting Estimates**

Preparing our condensed consolidated financial statements in accordance with GAAP involves us making estimates and assumptions that affect reported amounts of assets and liabilities, net sales and expenses, and related disclosures in the accompanying notes at the date of our financial statements. We base our estimates on historical experience, industry and market trends, and on various other assumptions that we believe to be reasonable under the circumstances. However, by their nature, estimates are subject to various assumptions and uncertainties, and changes in circumstances could cause actual results to differ from these estimates, sometimes materially.

### Income Taxes

We have reviewed all tax positions taken as of March 31, 2023 and there were no additional uncertain tax positions taken during the three months ended March 31, 2023. We believe our current tax reserves are adequate to cover all known tax uncertainties.

Other than as noted above, there have been no material changes in our critical accounting estimates from those disclosed in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations of our 2022 Form 10-K. In addition, refer to Note 2 "Summary of Significant Accounting Policies" for updates to critical accounting policies.

### **Recent Accounting Pronouncements**

See Note 2, "Summary of Significant Accounting Policies" for a discussion of recent accounting pronouncements.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

As of March 31, 2023, there have been no significant changes in market risk exposures that materially affected the quantitative and qualitative disclosures as described in Item 7A to our 2022 Form 10-K.

### Item 4. Controls and Procedures

### **Evaluation of Disclosure Controls and Procedures**

Our management, with the participation of our principal executive officer and principal financial officer, evaluated the effectiveness of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, as of the end of the period covered by this quarterly report, or the evaluation date. Disclosure controls and procedures are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is

recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosures. Our management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives, and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Our management, after evaluating the effectiveness of our disclosure controls and procedures as of the evaluation date, concluded that as of the evaluation date, our disclosure controls and procedures were effective at a reasonable assurance level.

#### Changes in Internal Control over Financial Reporting

During the year ended December 31, 2022, we implemented a new Enterprise Resource Planning ("ERP") system. In connection with this ERP implementation, we updated and will continue to update our internal control over financial reporting, as necessary, to accommodate modifications to our business processes and accounting procedures. We do not believe this implementation has had or will have a material adverse effect on our internal control over financial reporting.

Except as disclosed above, there were no changes in our internal control over financial reporting during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### **PART II - OTHER INFORMATION**

#### Item 1. Legal Proceedings

In the ordinary conduct of our business, we are subject to periodic lawsuits, investigations, and claims. Although we cannot predict with certainty the ultimate resolution of such lawsuits, investigations and claims against us, we do not believe that any currently pending or threatened legal proceedings to which we are a party will have a material adverse effect on our business, results of operations or financial condition.

For additional information about certain proceedings, please refer to Note 10, Commitments and Contingencies, to our condensed consolidated financial statements included under Part I, Item 1 of this Quarterly Report on Form 10-Q, which is incorporated into this item by reference.

#### Item 1A. Risk Factors

Our business is subject to numerous risks, a number of which are described below and under "Risk Factors" in Part I, Item 1A of our 2022 Form 10-K.

You should carefully consider these risks together with the other information set forth in this report, which could materially affect our business, financial condition and future results. The risks described in Part I, Item 1A of our 2022 Form 10-K as supplemented and updated in Part II, Item 1A are not the only risks we face. Risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition and operating results.

#### Item 2. Unregistered Sales of Equity and Use of Proceeds

#### Stock Repurchase Program

We did not repurchase any shares of our common stock under our stock repurchase program authorized by the Board of Directors on April 27, 2016 (the "Repurchase Program") during the three months ended March 31, 2023. Under the Repurchase Program, we are authorized to repurchase up to \$17.6 million of our Class A common stock. As of March 31, 2023, there were shares having a dollar value of approximately \$5.9 million that may yet be purchased under the Repurchase Program.

### Item 6. Exhibits

### **Exhibit Index**

Exhibit	Exmort mucx
Number	Description
3.1	Amended and Restated By-Laws of Ameresco, Inc. (as further amended May 22, 2014) Filed as Exhibit 3.1 to our Current Report on Form 8-Kfiled with the Commission on April 24, 2023 (file no. 001-34811) and incorporated herein by reference.
10.1**	Ameresco, Inc. Form of 2023 Executive/Employee RSU Award Agreement
10.2	Fifth Amended and Restated Credit Agreement dated as of March 4, 2022 among Ameresco, Inc., certain of its subsidiaries, the lenders (as defined therein), BOFA Securities, Inc. as sole lead arranger and sole bookrunner and Bank of America, N.A. as administrative agent filed as Exhibit 10.1 to our Current Report on Form 8-K filed with the Commission on March 4, 2022 (file no. 001-34811) and incorporated herein by reference.
10.3*	Amendment No. 2 to Fifth Amended and Restated Credit Agreement dated March 17, 2023 among Ameresco, Inc., certain guarantors party thereto, certain lenders party thereto from time to time and Bank of America, N.A. as Administrative Agent.
31.1*	Principal Executive Officer Certification required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Principal Financial Officer Certification required by Rule 13a-14(a) or Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1**	Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101*	The following condensed consolidated financial statements from Ameresco, Inc.'s Quarterly Report on Form 10-Q for the quarter ended March 31, 2023, formatted in Inline XBRL (Extensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets (ii) Condensed Consolidated Statements of Income, (iii) Condensed Consolidated Statements of Comprehensive Income, (iv) Condensed Consolidated Statement of Changes in Redeemable Non-Controlling Interests and Stockholders' Equity, (v) Condensed Consolidated Statements of Cash Flows, and (vi) Notes to Condensed Consolidated Financial Statements.
104*	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)
	*Filed herewith.  **Furnished herewith.

Date:

May 2, 2023

### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

AMERESCO, INC.

By: /s/ Spencer Doran Hole

Spencer Doran Hole

Executive Vice President and Chief Financial Officer (duly authorized and principal financial officer)

# AMERESCO, INC.

# Restricted Stock Unit Agreement 2020 Stock Incentive Plan

Ameresco, Inc. (the "<u>Company</u>") hereby grants the following restricted stock units pursuant to its 2020 Stock Incentive Plan. The terms and conditions attached hereto are also a part hereof.

Notice of	of Grant
Name of recipient (the "Participant"):	
Grant Date:	
Number of restricted stock units (" <u>RSUs</u> ") granted:	
Vesting Start Date:	
Vesting Schedule:	
Vesting Date:	Number of RSUs that Vest:
All vesting is dependent on the Participant remainment.	aining an Eligible Participant, as provided
This grant of RSUs satisfies in full all corparticipant with respect to the issuance of stock,	stock options or other equity securities.
	Ameresco, Inc.
Signature of Participant	By:
Street Address	Name of Officer Title:
City/State/Zip Code	

### Ameresco, Inc.

## Restricted Stock Unit Agreement Incorporated Terms and Conditions

For valuable consideration, receipt of which is acknowledged, the parties hereto agree as follows:

### Award of Restricted Stock Units.

In consideration of services rendered and to be rendered to the Company by the Participant, the Company has granted to the Participant, subject to the terms and conditions set forth in this Restricted Stock Unit Agreement (this "Agreement") and in the Company's 2020 Stock Incentive Plan (the "Plan"), an award with respect to the number of restricted stock units (the "RSUs") set forth in the Notice of Grant that forms part of this Agreement (the "Notice of Grant"). Each RSU represents the right to receive one share of Class A common stock, \$0.001 par value per share, of the Company (the "Class A Common Stock") upon vesting of the RSU, subject to the terms and conditions set forth herein.

# 2. <u>Vesting</u>.

The RSUs shall vest in accordance with the Vesting Schedule set forth in the Notice of Grant (the "Vesting Schedule"). Any fractional shares resulting from the application of any percentages used in the Vesting Schedule shall be rounded down to the nearest whole number of RSUs. Upon the vesting of the RSUs, the Company will deliver to the Participant, for each RSU that becomes vested, one share of Class A Common Stock, subject to the payment of any taxes pursuant to Section 7. The Class A Common Stock will be delivered to the Participant as soon as practicable following each vesting date, but in any event within 30 days of such date.

### 3. Forfeiture of Unvested RSUs Upon Cessation of Service.

In the event that the Participant ceases to be an employee, director or officer of, or consultant or advisor to, the Company or any other entity the employees, officers, directors, consultants, or advisors of which are eligible to receive awards under the Plan (an "Eligible Participant") for any reason or no reason, with or without cause, all of the RSUs that are unvested as of the time of such cessation shall be forfeited immediately and automatically to the Company, without the payment of any consideration to the Participant, effective as of such cessation. The Participant shall have no further rights with respect to the unvested RSUs or any Class A Common Stock that may have been issuable with respect thereto. If the Participant provides services to a subsidiary of the Company, any references in this Agreement to provision of services to the Company shall instead be deemed to refer to service with such subsidiary.

### Restrictions on Transfer.

The Participant shall not sell, assign, transfer, pledge, hypothecate, encumber or otherwise dispose of, by operation of law or otherwise (collectively "transfer") any RSUs, or any interest therein. The Company shall not be required to treat as the owner of any RSUs or issue

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any Class A Common Stock to any transferee to whom such RSUs have been transferred in violation of any of the provisions of this Agreement.

## 5. Rights as a Stockholder.

The Participant shall have no rights as a stockholder of the Company with respect to any shares of Class A Common Stock that may be issuable with respect to the RSUs until the issuance of the shares of Class A Common Stock to the Participant following the vesting of the RSUs.

### 6. Provisions of the Plan.

This Agreement is subject to the provisions of the Plan, a copy of which is furnished to the Participant with this Agreement.

### 7. Tax Matters.

- (a) Acknowledgments; No Section 83(b) Election. The Participant acknowledges that he or she is responsible for obtaining the advice of the Participant's own tax advisors with respect to the award of RSUs and the Participant is relying solely on such advisors and not on any statements or representations of the Company or any of its agents with respect to the tax consequences relating to the RSUs. The Participant understands that the Participant (and not the Company) shall be responsible for the Participant's tax liability that may arise in connection with the acquisition, vesting and/or disposition of the RSUs. The Participant acknowledges that no election under Section 83(b) of the Internal Revenue Code of 1986, as amended (the "Code"), is available with respect to RSUs.
- Withholding. The Participant acknowledges and agrees that the Company has the right to deduct from payments of any kind otherwise due to the Participant any federal, state, local or other taxes of any kind required by law to be withheld with respect to the vesting of the RSUs. To the extent the Participant has not previously executed and delivered to the Company effective durable sell-to-cover instructions that by their terms would cover any taxes required by law to be withheld with respect to the vesting of the RSUs, at such time as the Participant is not aware of any material nonpublic information about the Company or the Class A Common Stock and is not prohibited from doing so by the Company's insider trading policy or otherwise, the Participant shall execute the instructions set forth in Schedule A attached hereto (the "Durable Automatic Sell-to-Cover Instruction") as the means of satisfying such tax obligation. If the Participant is required to but does not execute the Durable Automatic Sell-to-Cover Instruction prior to an applicable vesting date, then the Participant agrees that if under applicable law the Participant will owe taxes at such vesting date on the portion of the award then vested the Company shall be entitled to immediate payment from the Participant of the amount of any tax required to be withheld by the Company. The Company shall not deliver any shares of Class A Common Stock to the Participant until it is satisfied that all required withholdings have been made.

## 8. Miscellaneous.

- (a) No Right to Continued Service. The Participant acknowledges and agrees that, notwithstanding the fact that the vesting of the RSUs is contingent upon his or her continued service to the Company, this Agreement does not constitute an express or implied promise of continued service relationship with the Participant or confer upon the Participant any rights with respect to a continued service relationship with the Company or any affiliate of the Company.
- (b) Section 409A. The RSUs awarded pursuant to this Agreement are intended to be exempt from or comply with the requirements of Section 409A of the Code and the Treasury Regulations issued thereunder ("Section 409A"). The delivery of shares of Class A Common Stock on the vesting of the RSUs may not be accelerated or deferred unless permitted or required by Section 409A. Notwithstanding the foregoing, the Company shall have no liability to the Participant or to any other person if the RSUs awarded pursuant to this Agreement are not exempt from, or compliant with, Section 409A.
- (c) <u>Participant's Acknowledgments</u>. The Participant acknowledges that he or she: (i) has read this Agreement; (ii) has been represented in the preparation, negotiation and execution of this Agreement by legal counsel of the Participant's own choice or has voluntarily declined to seek such counsel; (iii) understands the terms and conditions of this Agreement; (iv) is agreeing, in accepting this award, to be bound by any clawback policy that the Company has in place or may adopt in the future; and (v) is fully aware of the legal and binding effect of this Agreement.
- (d) Governing Law. This Agreement shall be construed, interpreted and enforced in accordance with the internal laws of the State of Delaware without regard to any applicable conflicts of laws provisions.

#### Schedule A

## DURABLE AUTOMATIC SELL-TO-COVER INSTRUCTION

This Durable Automatic Sell-to-Cover Instruction (this "<u>Instruction</u>"), which is being delivered to Ameresco, Inc. (the "<u>Company</u>") by the undersigned on the date set forth below (the "<u>Adoption Date</u>"), relates to the Covered RSUs (as defined following my signature below). This Instruction provides for "eligible sell-to-cover transactions" (as described in Rule 10b5-1(c)(1)(ii)(D)(3) under the Securities Exchange Act of 1934 (the "<u>Exchange Act</u>")) and is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c)(1) under the Exchange Act.

I acknowledge that upon vesting and settlement of any Covered RSUs in accordance with the applicable RSU's terms, whether vesting is based on the passage of time or the achievement of performance goals, I will have compensation income equal to the fair market value of the shares of the Company's Class A Common Stock subject to the RSUs that are settled on such settlement date and that the Company is required to withhold income and employment taxes in respect of that compensation income.

I desire to establish a plan and process to satisfy such withholding obligation in respect of all Covered RSUs through an automatic sale of a portion of the shares of the Company's Class A Common Stock that would otherwise be issuable to me on each applicable settlement date, such portion to be in an amount sufficient to satisfy such withholding obligation, with the proceeds of such sale delivered to the Company in satisfaction of such withholding obligation.

I understand that the Company has arranged for the administration and execution of its equity incentive plans and the sale of securities by plan participants thereunder pursuant to a platform administered by a third party (the "Administrator") and the Administrator's designated brokerage partner.

Upon the settlement of any of my Covered RSUs pursuant to the Agreement after the [30<sup>th</sup> day following the Adoption Date]<sup>1</sup> [120<sup>th</sup> day following the Adoption Date]<sup>2</sup>, I hereby appoint the Administrator (or any successor administrator) to automatically sell such number of shares of the Company's Class A Common Stock issuable with respect to such RSUs that vested and settled as is sufficient to generate net proceeds sufficient to satisfy the Company's minimum statutory withholding obligations with respect to the income recognized by me in connection with the vesting and settlement of such RSUs (based on minimum statutory withholding rates for all tax purposes, including payroll and social security taxes, that are applicable to such income),

<sup>&</sup>lt;sup>1</sup> For a Participant who is not a Section 16 officer of the Company, insert "30th day following the Adoption Date".

<sup>&</sup>lt;sup>2</sup> For a Participant who is a Section 16 officer of the Company, insert "120<sup>th</sup> day following the Adoption Date", or "later of: (i) the 90<sup>th</sup> day following the Adoption Date or (ii) two business days following the disclosure of the Company's financial results in Form 10-Q or Form 10-K for the completed fiscal quarter in which this Instruction was adopted (or, with respect to this clause (ii), if sooner, the 120<sup>th</sup> day after adoption of this Instruction".

and the Company shall receive such net proceeds in satisfaction of such tax withholding obligation.

I hereby appoint the Chief Executive Officer, the Chief Financial Officer, the Chief Accounting Officer and the General Counsel, and any of them acting alone and with full power of substitution, to serve as my attorneys in fact to arrange for the sale of shares of the Company's Class A Common Stock in accordance with this Instruction. I agree to execute and deliver such documents, instruments and certificates as may reasonably be required in connection with the sale of the shares of Class A Common Stock pursuant to this Instruction.

Unless the last box in the definition of Covered RSUs below is checked, if I have previously adopted an automatic sale or sell-to-cover instruction relating to Covered RSUs, this Instruction shall be void *ab initio* with respect to such Covered RSUs.

### I hereby certify that, as of the Adoption Date:

- (i) I am not prohibited from entering into this Instruction by the Company's insider trading policy or otherwise;
- (ii) I am not aware of any material nonpublic information about the Company or its Class A Common Stock; and
- (iii) I am adopting this Instruction in good faith and not as part of a plan or scheme to evade the prohibitions of Rule 10b-5 under the Exchange Act.

Print Name:	
rinit Name	
Date:	

## **Covered RSUs:**

The following restricted stock units ("RSUs") are covered by this Instruction: The first award of RSUs granted to me on or after the date hereof and any RSUs that may, from time to time following such date, be granted to me by the Company, other than any future granted RSUs which by the terms of the applicable award agreement require the Company to withhold shares for tax withholding obligations in connection with the vesting and settlement of such RSUs, and therefore do not permit sell-to-cover transactions.

### AMENDMENT NO. 2 TO FIFTH AMENDED AND RESTATED CREDIT AGREEMENT

This AMENDMENT NO. 2 TO FIFTH AMENDED AND RESTATED CREDIT AGREEMENT is dated as of March 17, 2023 (this "<u>Amendment</u>"), among AMERESCO, INC. (the "<u>Borrower</u>"), THE GUARANTORS PARTY HERETO (the "<u>Guarantors</u>" and collectively with the Borrower, the "<u>Loan Parties</u>"), THE LENDERS PARTY HERETO (the "<u>Lenders</u>"), and BANK OF AMERICA, N.A., as Administrative Agent (the "<u>Administrative Agent</u>").

WHEREAS, the Loan Parties, the Lenders, and the Administrative Agent are parties to that certain Fifth Amended and Restated Credit Agreement dated as of March 4, 2022, as amended by an Amendment No. 1 thereto dated as of June 9, 2022, among the Borrower, the Guarantors, the Lenders, and the Administrative Agent (as amended, restated, supplemented or otherwise modified from time to time, the "Credit Agreement");

WHEREAS, the Loan Parties, the Administrative Agent and the Lenders wish to update one financial covenant on a temporary basis, and accordingly revise one provision of the Credit Agreement, as described herein;

NOW, THEREFORE, in consideration of the foregoing and the agreements contained herein, the parties agree that the Credit Agreement is hereby amended as follows:

- 1. <u>Capitalized Terms</u>. Except as otherwise expressly defined herein, all capitalized terms used herein which are defined in the Credit Agreement have the same meanings herein as therein, except to the extent that such meanings are amended hereby.
- 2. <u>Amendment to Credit Agreement</u>. Section 7.10 of the Credit Agreement is hereby amended by deleting paragraph (a) in its entirety and replacing it with the following:
  - (a) <u>Total Funded Debt to EBITDA Ratio</u>. The Loan Parties shall not permit the Core Leverage Ratio as of the end of each fiscal quarter (i) ending on March 31, 2022, to exceed 4.50 to 1.00, (ii) ending on June 30, 2022, to exceed 4.25 to 1.00, (iii) ending on September 30, 2022, December 31, 2022, March 31, 2023, or June 30, 2023 to exceed 4.00 to 1.00, and (iv) for any quarter ending thereafter, to exceed 3.50 to 1.00.
- 3. <u>Confirmation of Guaranty by Guarantors</u>. Each Guarantor hereby confirms and agrees that all indebtedness, obligations or liabilities of the Borrower under the Credit Agreement as amended hereby, whether any such indebtedness, obligations and liabilities are now existing or hereafter arising, due or to become due, absolute or contingent, or direct or indirect, constitute "Guaranteed Obligations" under and as defined in the Credit Agreement and, subject to the limitation set forth in Section 10.01 of the Credit Agreement, are guaranteed by and entitled to the benefits of the Guaranty set forth in Article X of the Credit Agreement. Each Guarantor hereby ratifies and confirms the terms and provisions of such Guarantor's Guaranty and agrees that all of such terms and provisions remain in full force and effect.
- 4. <u>Confirmation of Security Interests</u>. Each Loan Party hereby confirms and agrees that all indebtedness, obligations and liabilities of the Loan Parties under the Credit Agreement as amended hereby, whether any such indebtedness, obligations and liabilities are now existing

or hereafter arising, due or to become due, absolute or contingent, or direct or indirect, constitute "Secured Obligations" under and as defined in the Credit Agreement and are secured by the Collateral and entitled to the benefits of the grant of security interests pursuant to the Security Agreement. The Loan Parties hereby ratify and confirm the terms and provisions of the Security Agreement and agree that, after giving effect to this Amendment, all of such terms and provisions remain in full force and effect.

- No Default; Representations and Warranties, etc. The Loan Parties hereby confirm that, after giving effect to this Amendment, (i) the representations and warranties of the Loan Parties contained in Article V of the Credit Agreement and the other Loan Documents (A) that contain a materiality qualification are true and correct on and as of the date hereof as if made on such date (except to the extent that such representations and warranties expressly relate to an earlier date), and (B) that do not contain a materiality qualification are true and correct in all material respects on and as of the date hereof as if made on such date (except to the extent that such representations and warranties expressly relate to an earlier date), and (ii) no Default or Event of Default shall have occurred and be continuing. Each Loan Party hereby further represents and warrants that (a) the execution, delivery and performance by such Loan Party of this Amendment (i) have been duly authorized by all necessary action on the part of such Loan Party, (ii) will not violate any applicable law or regulation or the organizational documents of such Loan Party, (iii) will not violate or result in a default under any indenture, agreement or other instrument binding on such Loan Party or any of its assets that will have a Material Adverse Effect, and (iv) do not require any consent, waiver, approval, authorization or order of, or filing, registration or qualification with, any court or governmental authority or any Person (other than the Administrative Agent and the Lenders) which has not been made or obtained; and (b) it has duly executed and delivered this Amendment.
- 6. <u>Conditions to Effectiveness</u>. This Amendment shall become effective upon the receipt by the Administrative Agent of counterparts of this Amendment duly executed by the Loan Parties, the Administrative Agent and Lenders constituting the Majority Lenders or written evidence reasonably satisfactory to the Administrative Agent that such parties have signed a counterpart of this Amendment.

### Miscellaneous.

- (a) Except to the extent specifically amended hereby, the Credit Agreement, the Loan Documents and all related documents shall remain in full force and effect. This Amendment shall constitute a Loan Document. Whenever the terms or sections amended hereby shall be referred to in the Credit Agreement, Loan Documents or such other documents (whether directly or by incorporation into other defined terms), such defined terms shall be deemed to refer to those terms or sections as amended by this Amendment.
- (b) This Amendment may be executed in any number of counterparts, each of which, when executed and delivered, shall be an original, but all counterparts shall together constitute one instrument. Delivery of an executed counterpart of a signature page of this Amendment by facsimile transmission or electronic transmission (in .pdf format) will be effective as delivery of a manually executed counterpart hereof. This Amendment may be in the form of an Electronic Record and may be executed using Electronic Signatures (including, without limitation,

facsimile and .pdf) and shall be considered an original, and shall have the same legal effect, validity and enforceability as a paper record. For the avoidance of doubt, the authorization under this paragraph may include, without limitation, use or acceptance by the Administrative Agent of a manually signed paper communication which has been converted into electronic form (such as scanned into .pdf format), or an electronically signed communication converted into another format, for transmission, delivery and/or retention. Notwithstanding anything contained herein to the contrary, the Administrative Agent is under no obligation to accept an Electronic Signature in any form or in any format unless expressly agreed to by the Administrative Agent pursuant to procedures approved by it; *provided*, *further*, without limiting the foregoing, (a) to the extent the Administrative Agent has agreed to accept such Electronic Signature, the Administrative Agent shall be entitled to rely on any such Electronic Signature purportedly given by or on behalf of a Person without further verification and (b) upon the request of the Administrative Agent, any Electronic Signature shall be promptly followed by a manually executed, original counterpart.

- (c) This Amendment shall be governed by the laws of the State of New York and shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns.
- (d) The Loan Parties agree to pay all reasonable expenses, including legal fees and disbursements, incurred by the Administrative Agent in connection with this Amendment and the transactions contemplated hereby.

[Signature Pages Follow]

IN WITNESS WHEREOF, the parties hereto have executed this Amendment, which shall be deemed to be a sealed instrument as of the date first above written.

## BORROWER

AMERESCO, INC.

By: /s/ Spencer Doran Hole

Spencer Doran Hole Treasurer, Executive Vice President and Chief Financial Officer

## **GUARANTORS**

AMERESCO FEDERAL SOLUTIONS, INC.
AMERESCO PLANERGY HOUSING, INC.
AMERESCO SELECT, INC.
AMERESCOSOLUTIONS, INC.
APPLIED ENERGY GROUP INC.
JUICE TECHNOLOGIES, INC.
SIERRA ENERGY COMPANY

By: /s/ Spencer Doran Hole

Spencer Doran Hole Vice President and Treasurer

AMERESCO SOUTHWEST, INC.

By: /s/ Spencer Doran Hole

Spencer Doran Hole Vice President and Treasurer

E.THREE CUSTOM ENERGY SOLUTIONS, LLC, By: Sierra Energy Company, its sole member

By: /s/ Spencer Doran Hole

Spencer Doran Hole Vice President and Treasurer [Signature Page to Amendment No. 2 to Fifth Amended and Restated Ameresco Credit Agreement]

AMERESCO ASSET SUSTAINABILITY GROUP LLC
AMERESCO CT LLC
AMERESCO DELAWARE ENERGY LLC
AMERESCO EVANSVILLE, LLC
AMERESCO HAWAII LLC
AMERESCO INTELLIGENT SYSTEMS, LLC
AMERESCO LFG HOLDINGS LLC
AMERESCO NAVY YARD PEAKER LLC
AMERESCO PALMETTO LLC
AMERESCO SOLAR, LLC
AMERESCO SOLAR NEWBURYPORT LLC
AMERESCO STAFFORD LLC
SELDERA LLC
SOLUTIONS HOLDINGS, LLC

By: Ameresco, Inc., its sole member

# /s/ Spencer Doran Hole

Spencer Doran Hole Treasurer, Executive Vice President and Chief Financial Officer

AMERESCO SOLAR – PRODUCTS LLC AMERESCO SOLAR – SOLUTIONS LLC AMERESCO SOLAR – TECHNOLOGIES LLC By: Ameresco Solar LLC, its sole member By: Ameresco, Inc., its sole member

# /s/ Spencer Doran Hole

Spencer Doran Hole Treasurer, Executive Vice President and Chief Financial Officer

# ADMINISTRATIVE AGENT:

BANK OF AMERICA, N.A.

By: /s/ Henry Pennell

Name: Henry Pennell Title: Vice President

[Signature Page to Amendment No. 2 to Fifth Amended and Restated Ameresco Credit Agreement]	

# LENDER:

BANK OF AMERICA, N.A.

By: /s/ John F. Lynch
Name: John F. Lynch
Title: Senior Vice President

[Signature Page to Amendment No. 2 to Fifth Amended and Restated Ameresco Credit Agreement]

# **LENDER**

WEBSTER BANK, N.A.

By: /s/ Samuel Pepe
Name: Samuel Pepe
Title: Managing Director

[Signature Page to Amendment No. 2 to Fifth Amended and Restated Ameresco Credit Agreement]

# <u>LENDER</u>

M&T BANK, successor by merger to PEOPLE'S UNITED BANK, N.A.

By:\_\_\_\_/s/ Kathryn Williams

Name: Kathryn Williams Title: SVP

[Signature Page to Amendment No. 2 to Fifth Amended and Restated Ameresco Credit Agreement]

#### PRINCIPAL EXECUTIVE OFFICER CERTIFICATION

#### I, George P. Sakellaris, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Ameresco, Inc. (the "Registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: May 2, 2023 /s/ George P. Sakellaris

George P. Sakellaris President and Chief Executive Officer (principal executive officer)

#### PRINCIPAL FINANCIAL OFFICER CERTIFICATION

#### I, Spencer Doran Hole, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Ameresco, Inc. (the "Registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

Date: May 2, 2023 /s/ Spencer Doran Hole

Spencer Doran Hole Executive Vice President and Chief Financial Officer (duly authorized and principal financial officer)

# CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of Ameresco, Inc. (the "Company") to which this certification is attached and as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned officers of the Company hereby certifies, pursuant to Rule 13a-14(b) and 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: May 2, 2023 /s/ George P. Sakellaris

George P. Sakellaris

President and Chief Executive Officer

(principal executive officer)

Date: May 2, 2023 /s/ Spencer Doran Hole

Spencer Doran Hole

Executive Vice President and Chief Financial Officer

(duly authorized and principal financial officer)